



**DRAKENSTEIN**

MUNISIPALITEIT • MUNICIPALITY • UMASIPALA

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# **ANNUAL 2025/2030 MEDIUM TERM REVENUE EXPENDITURE FRAMEWORK (MTREF) BUDGET REPORT**

**MAY 2025**

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## **ABBREVIATIONS AND ACRONYMS**

<b>AMR</b>	<b>AUTOMATED METER READING</b>
<b>ASGISA</b>	<b>ACCELERATED AND SHARED GROWTH INITIATIVE</b>
<b>BFI</b>	<b>BUDGET FACILITY FOR INFRASTRUCTURE</b>
<b>BPC</b>	<b>BUDGET PLANNING COMMITTEE</b>
<b>CBD</b>	<b>CENTRAL BUSINESS DISTRICT</b>
<b>CESA</b>	<b>CONSULTING ENGINEERS SOUTH AFRICA</b>
<b>CFO</b>	<b>CHIEF FINANCIAL OFFICER</b>
<b>CM</b>	<b>CITY MANAGER</b>
<b>CPI</b>	<b>CONSUMER PRICE INDEX</b>
<b>CRR</b>	<b>CAPITAL REPLACEMENT RESERVE</b>
<b>DBSA</b>	<b>DEVELOPMENT BANK OF SOUTH AFRICA</b>
<b>DoRA</b>	<b>DIVISION OF REVENUE ACT</b>
<b>DWA</b>	<b>DEPARTMENT OF WATER AFFAIRS</b>
<b>EE</b>	<b>EMPLOYMENT EQUITY</b>
<b>EEDSM</b>	<b>ENERGY EFFICIENCY DEMAND SIDE MANAGEMENT</b>
<b>EM</b>	<b>EXECUTIVE MAYOR</b>
<b>FBS</b>	<b>FREE BASIC SERVICES</b>
<b>GDP</b>	<b>GROSS DOMESTIC PRODUCT</b>
<b>GFS</b>	<b>GOVERNMENT FINANCIAL STATISTICS</b>
<b>GRAP</b>	<b>GENERAL RECOGNISED ACCOUNTING PRACTICE</b>
<b>HR</b>	<b>HUMAN RESOURCES</b>
<b>HSRC</b>	<b>HUMAN SCIENCE RESEARCH COUNCIL</b>
<b>IDP</b>	<b>INTEGRATED DEVELOPMENT STRATEGY</b>
<b>IMESA</b>	<b>INSTITUTE OF MUNICIPAL ENGINEERS OF SOUTH AFRICA</b>
<b>IT</b>	<b>INFORMATION TECHNOLOGY</b>
<b>IUDG</b>	<b>INTEGRATED URBAN DEVELOPMENT GRANT</b>
<b>kℓ</b>	<b>KILOLITRE</b>
<b>KM</b>	<b>KILOMETRE</b>
<b>KPA</b>	<b>KEY PERFORMANCE AREA</b>
<b>KPI</b>	<b>KEY PERFORMANCE INDICATOR</b>
<b>kWh</b>	<b>KILOWATT</b>
<b>ℓ</b>	<b>LITRE</b>
<b>LED</b>	<b>LOCAL ECONOMIC DEVELOPMENT</b>
<b>MEC</b>	<b>MEMBER OF THE EXECUTIVE COMMITTEE</b>
<b>MFMA</b>	<b>MUNICIPAL FINANCIAL MANAGEMENT ACT</b>
<b>MBRR</b>	<b>MUNICIPAL BUDGET AND REPORTING REGULATIONS</b>
<b>MMC</b>	<b>MEMBER OF MAYORAL COMMITTEE</b>
<b>MPRA</b>	<b>MUNICIPAL PROPERTIES RATES ACT</b>
<b>MSA</b>	<b>MUNICIPAL SYSTEMS ACT</b>
<b>MTEF</b>	<b>MEDIUM-TERM EXPENDITURE FRAMEWORK</b>
<b>MTREF</b>	<b>MEDIUM-TERM REVENUE AND EXPENDITURE FRAMEWORK</b>
<b>NERSA</b>	<b>NATIONAL ELECTRICITY REGULATOR SOUTH AFRICA</b>
<b>NGO</b>	<b>NON-GOVERNMENTAL ORGANISATIONS</b>
<b>NKPIs</b>	<b>NATIONAL KEY PERFORMANCE INDICATORS</b>
<b>OHS</b>	<b>OCCUPATIONAL HEALTH AND SAFETY</b>
<b>OP</b>	<b>OPERATIONAL PLAN</b>
<b>PBO</b>	<b>PUBLIC BENEFIT ORGANISATIONS</b>

<b>PHC</b>	<b>PROVINCIAL HEALTH CARE</b>
<b>PMS</b>	<b>PERFORMANCE MANAGEMENT SYSTEM</b>
<b>PPE</b>	<b>PROPERTY PLANT AND EQUIPMENT</b>
<b>PPP</b>	<b>PUBLIC PRIVATE PARTNERSHIP</b>
<b>PTIS</b>	<b>PUBLIC TRANSPORT INFRASTRUCTURE SYSTEM</b>
<b>RG</b>	<b>RESTRUCTURING GRANT</b>
<b>RSC</b>	<b>REGIONAL SERVICES COUNCIL</b>
<b>SALGA</b>	<b>SOUTH AFRICAN LOCAL GOVERNMENT ASSOCIATION</b>
<b>SAPS</b>	<b>SOUTH AFRICAN POLICE SERVICE</b>
<b>SDBIP</b>	<b>SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN</b>
<b>SMME</b>	<b>SMALL MICRO AND MEDIUM ENTERPRISES</b>

## **PART 1 – ANNUAL BUDGET**

### **1.1 COUNCIL RESOLUTION**

1.1.1 It is recommended that the Council approve:

1.1.1.1 The 2025/2030 Medium Term Revenue and Expenditure Framework (MTREF) attached as Annexure C to the item.

1.1.1.2 The 2025/2030 MTREF operating budget revenue of R4,277,336,881 for the 2025/2026 financial year as well as for the four outer years' operating revenue as set out in Table 1 of the 2025/2030 MTREF Budget Report.

1.1.1.3 The 2025/2030 MTREF operating budget expenditure of R3,676,382,576 for the 2025/2030 financial year as well as for the four outer years' operating expenditure as set out in Table 2 of the 2025/2030 MTREF Budget Report.

1.1.1.4 The 2025/2030 MTREF capital budget expenditure of R714,165,948 for the 2025/2026 financial year as well as for the four outer years' capital expenditure as set out Table 4 of the 2025/2030 MTREF Budget Report.

1.1.1.5 The 2025/2030 MTREF capital budget expenditure funding sources of R714,165,948 for the 2025/2026 financial year as well as for the four outer years' capital expenditure funding sources as set out Table 5 of the 2025/2030 MTREF Budget Report.

1.1.1.6 The multi-year capital project Rehabilitation & Upgrade of Paarl Wastewater Treatment Works (R888,739,131), that exceeds the amount of R50 million referred to in Regulation 13(2)(c) of the Municipal Budget and Reporting Regulations.

1.1.1.7 The following tariff increases for the revenue streams of property rates, fees, charges and tariffs with effect from 1 July 2025:

- 1.1.1.7.1 Property rates tariff decrease of 22.5%;
- 1.1.1.7.2 Water tariff increase of 7.7%;
- 1.1.1.7.3 Sewerage/sanitation tariff increase of 5.9%;
- 1.1.1.7.4 Refuse removal tariff increase of 5.9%; and
- 1.1.1.7.5 Electricity tariff increase of 10.32%.

1.1.1.8 The annual budget of Drakenstein Municipality for the 2025/2026 financial year as well as the indicative estimates for the four outer financial years (2026/2027 to 2029/2030) as set out in the new mSCOA version 6.9 Schedules A1 to A10 and SA1 to SA38 included in Appendix 2 to the 2025/2030 MTREF Budget Report.

1.1.2 It is recommended that the Council notes:

1.1.2.1 A budgeted operating surplus of R 600,322,204 is anticipated to be realised for the 2025/2026 financial year as set out in Table 3 of the 2025/2030 MTREF Budget Report. The format in which the budget is presented aligns with legislative prescripts, which require the operating surplus to include capital government grants and subsidies allocated in the capital budget, but if this is subtracted, the operating surplus is in the region of R29,169,160.

1.1.2.2 Any actual cash surpluses at year-end will be used to increase Drakenstein's Capital Replacement Reserve to be utilised for future infrastructure assets investment and the redemption of external loans.

1.1.2.3 The envisaged increases in the property rates, fees, charges, and tariffs as set in the Tariff Book attached as Annexure B to this item.

1.1.2.4 That Drakenstein's investments and cash as at 30 April 2025 amounted to R1,368,053,667 made up of investments with:

1.1.2.4.1 Nedbank Primary account (R116,924,242);

1.1.2.4.2 ABSA investments (R364,869,276);

1.1.2.4.3 African Bank (R363,659,546);

1.1.2.4.3 Standard Bank (R279,182,778); and

1.1.2.4.4 Nedbank (R243,417,825).

1.1.2.5 The proposed total cost to municipality expenses for the salary, allowances and benefits of the Executive Mayor, Speaker, Deputy Executive Mayor, Chief Whip, Mayoral Committee members, ordinary councillors, City Manager (CM), Chief Financial Officer (CFO) and executive directors as set out in SA23 included in Annexure C.

1.1.2.6 That Drakenstein Municipality do not have any current service delivery agreements, including material amendments to existing service delivery agreements, with any service provider who renders any power or function on behalf of Drakenstein Municipality as defined in Section 1 of the Municipal Systems Act.

1.1.2.7 That Drakenstein Municipality do not have any municipal entities.

1.1.2.8 The comments as set out in Annexure A (Written Comments Received on the 2025/2026 Draft Budget) to this item as Council's response on the written comments received during the public participation process on the 2025/2026 Draft Budget.

1.1.2.9 That the approved electricity tariffs are subject to the approval of it by the National Energy Regulator of South Africa.

## **1.2 EXECUTIVE SUMMARY**

The 2025/2030 MTREF Budget Report deals with the operating budget, tariffs, capital budget and funding source proposals to ensure that Drakenstein Municipality render services to the local community in a financially sustainable manner. The application of sound financial management principles for the compilation of Drakenstein's Long-Term Financial Plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The development of the annual budget of the municipality is mainly guided by the strategic thrusts and operational priorities of Drakenstein's IDP which is aligned with the broader goals and objectives of the municipality. These priorities may vary based on the specific needs, challenges, and opportunities within the community. By aligning budget allocations with these strategic thrusts and priorities, the municipality can effectively address the needs of the community, achieve goals, and enhance the overall quality of life for households. The MTREF sets out the expected annual revenue and projected expenditure for the budget year under consideration, plus the four outer years.

The Budget Circulars issued by the National and Provincial Treasury serves as a guideline and baseline for key points and assumptions. As indicated in the Budget Circular, the economy has strengthened in response to the suspension of power cuts since March 2024, improved confidence following the formation of the government of national unity in June, better than-expected inflation outcomes in recent months and reduced borrowing costs.

During 2024, headline inflation has cooled to its lowest rate in over three years, supported by lower food and transport prices. Headline inflation is projected to stabilise around the midpoint of the 3–6 per cent inflation target range in the medium term. Lower food prices, a stronger rand and comparatively low oil prices present favourable risks. Meanwhile, unfavourable risks to the outlook include higher administered prices and unfavourable weather conditions for agriculture.

Even though the confidence of the consumers has been uplifted by the improved economy, households are still struggling to pay municipal accounts and that has a negative impact on municipal revenues. It was with this background that the municipality was very cautious when modelling the relevant rate to be charged with the implementation of the new general valuation on 1 July 2025 as the general valuation on average showed a property value increase of between 50-60%. Various scenarios were compiled and discussed in detail before a decision



was made to introduce the capping of rates payable year on year as well as additional rebates for our most vulnerable groups. We were successful in keeping the increases for refuse and sewerage services to a minimum whereas water and electricity is ultimately influenced by material above inflation increases on bulk purchases, which is not under the municipality's control.

National Treasury awarded Drakenstein Municipality a Budget Facility for Infrastructure (BFI) grant of R1.38 billion over the medium term. The municipality will spend the grant funds on wastewater and sanitation upgrades and rehabilitation across the Drakenstein area and is included in the capital budget with the required co-funding needed. The awarding of tenders and subsequently finalising the tenders had an impact on when funds are needed in the outer year of the MTREF and has been amended in the final budget accordingly. These projects include the upgrading of the Paarl Wastewater Treatment Works and the construction of the Southern Paarl Bulk Sewer, as well as the rehabilitation and upgrade of the Drakenstein sanitation infrastructure to ensure sustainability and resilience.

### **Legislative Requirements**

The MTREF for 2025/26 to 2029/30 were compiled in accordance with the requirements of the relevant legislation, of which the following are the most important –

- The Constitution of the Republic of South Africa, Act 108 of 1996;
- The Municipal Structures Act, Act 117 of 1998;
- The Municipal Systems Act, Act 32 of 2000;
- The Municipal Finance Management Act, Act 56 of 2003;
- The Municipal Budget and Reporting Regulations promulgated on 17 April 2009; and
- The 2025 Division of Revenue Act.

The following budget principles and guidelines were considered for the compilation of the 2025/2026 to 2029/2030 MTREF –

- National Treasury's MFMA Circulars were used as guidelines in compilation of the MTREF;
- Headline inflation predictions;
- National outcomes and priorities;
- National Electricity Regulator of South Africa (NERSA) guidelines;
- The priorities and targets in relation to the key strategic focus areas as determined in the IDP;
- The 2024/2025 Adjustments Budget priorities, targets and base line allocations were taken as guideline for future revenue stream projections;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;

- Tariff and property rates revenue stream increases should be affordable and the NT guideline is that it generally should not exceed inflation as measured by the CPI, which is nearly impossible considering that the headline inflation which informs the CPI are based on raw data which excluded the increases in municipal expenditures compared from one period to a previous period. Many input costs in rendering services are beyond the control of the municipality. In addition, tariffs must be cost reflective, and should take into account the need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;
- An assessment of the relative human resources capacity to implement the Budget;
- The need to enhance the municipality's revenue base; and
- There will be no external borrowings taken up during this 2025/2026 budget year to fund the Capital Budget. However the successful implementation of the Rehabilitation of Paarl Wastewater Treatment Works project requires that the municipality provide counter funding to cover the shortfall, which will include a contribution from the Capital Replacement Reserve (CRR) of R54,000,000 in the 2026/2027 financial year as well as external loan funding of R100,000,000 and R113,000,000 to be funded from external financing in the 2027/2028 financial year.

The main challenges experienced during the compilation of the 2025/2026 to 2029/2030 MTREF can be summarised as follows –

- Reprioritisation of capital projects and operating expenditure within the financial affordability limits of the budget, taking the cash and financial viability position into account.
- The increased costs associated with bulk water and electricity are placing upward pressure on consumer tariff increases. Continued high tariff increases may soon render municipal services financially unaffordable.
- Maintaining revenue collection rates at the targeted levels.
- Limited available funding in the Capital Replacement Reserve, impacting the Municipality's ability to fund capital expenditure from internal sources.
- Allocations of the required operating budget provision for newly created infrastructure and facilities.
- The ongoing difficulties in the national and local economy pre and post COVID-19;
- Illegal electricity connections and resultant losses.
- Vandalism of infrastructure assets.

- Loadshedding having a direct impact on electricity sales due to decreased demand and consumption.
- New infrastructure to cater for the rapidly developing Drakenstein area.
- Aging and poorly maintained water, roads, and electricity infrastructure; and
- Availability of affordable capital / borrowing.

### **1.3 HIGH LEVEL OPERATING BUDGET SUMMARY**

For Drakenstein Municipality to continue delivering and improving the quality of services provided to its citizens, it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with developmental backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence, difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components –

- National Treasury's guidelines and macro-economic policy;
- Growth in the municipality and continued economic development;
- Efficient revenue management, which aims to ensure an annual collection rate for property rates and other key service charges of more than 90 percent;
- Electricity tariff increases as approved by NERSA;
- Achievement of full cost recovery of specific user charges, especially to trading and economic services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Support Policy and rendering of free basic services; and
- Tariff policies.

#### **1.3.1 Operating Revenue Per Department**

Table 1 below sets out the high-level operating revenue budget per department (vote). The departments (votes) are directly linked to the functional organisational structure approved by the Council and amended from time to time as allowed.

TABLE 1: 2025/2030 MEDIUM TERM OPERATING REVENUE PER VOTE											
Serial Number	Description	2021/2022 Audited Actual	2022/2022 Audited Actual	2023/2024 Audited Actual	2024/2025 Original Budget	2024/2025 Revised Operating Budget	2025/2026 Operating Budget	2026/2027 Operating Budget	2027/2028 Operating Budget	2028/2029 Operating Budget	2029/2030 Operating Budget
Column Reference	A	B	C	D	E	F	G	H	I	J	K
1	1: CITY MANAGER	-	-	-	-	-	-	-	-	-	-
2	2: FINANCIAL SERVICES	474,215,829	514,397,432	590,911,555	575,608,696	614,394,124	644,969,949	670,817,885	698,299,757	724,467,989	751,644,161
3	3: CORPORATE AND PLANNING	38,306,098	48,557,928	50,820,372	42,570,689	49,579,442	48,048,436	49,274,688	50,566,716	51,916,879	53,327,807
4	4: COMMUNITY SERVICES	31,490,432	33,467,264	58,092,007	79,744,411	50,397,729	73,303,895	93,430,874	100,851,856	69,638,487	70,983,017
5	5: PUBLIC SAFETY	125,651,765	126,116,785	119,970,032	144,706,668	147,932,066	148,573,113	149,314,223	150,689,560	157,470,586	164,556,762
6	6: ENGINEERING SERVICES	2,100,827,717	2,192,269,092	2,755,441,065	3,153,009,468	3,054,323,519	3,362,441,488	3,236,905,428	3,247,119,488	3,400,489,749	3,614,608,278
7	7: INTERNAL AUDIT	-	-	-	-	-	-	-	-	-	-
8	8: RISK MANAGEMENT	-	-	-	-	-	-	-	-	-	-
9	9: IDP	-	-	-	-	-	-	-	-	-	-
10	10: COMMUNICATION AND MARKETING	-	-	-	-	-	-	-	-	-	-
11	Total Operating Revenue	2,770,491,841	2,914,808,501	3,575,235,032	3,995,639,932	3,916,626,880	4,277,336,881	4,199,743,098	4,247,527,377	4,403,983,690	4,655,120,025

Anticipated operating revenue for 2025/2026 is estimated at R4,277,336,881 or R360,710,001 (9.21%) more than the 2024/2025 approved adjustments budget revenue of R3,916,626,880.

This is mainly due to the R426,086,957 Regional Bulk Infrastructure Grant allocated to Drakenstein Municipality for the implementation of Sanitation Infrastructure Projects.

The revenue increase also includes an R29,500,000 Neighbourhood Development Partnership Grant allocated for the 2025/2026 financial year. The Equitable Share increases with R17,389,000 (R248,963,000 - R231,574,000), and a projected increase of R19,919,000 (R30,720,000 – R10,801,000) relates to the Human Settlements Development Grant. Proposed yearly tariff increases also contribute to the year-on-year increase, as mentioned above.

### 1.3.2 Operating Expenditure Per Department

The high level tabled operating expenditure budget per department (vote) is set out in Table 2 below.

TABLE 2: 2025/2030 MEDIUM TERM OPERATING EXPENDITURE PER VOTE											
Serial Number	Description	2021/2022 Audited Actual	2022/2022 Audited Actual	2023/2024 Audited Actual	2024/2025 Original Budget	2024/2025 Revised Operating Budget	2025/2026 Operating Budget	2026/2027 Operating Budget	2027/2028 Operating Budget	2028/2029 Operating Budget	2029/2030 Operating Budget
Column Reference	A	B	C	D	E	F	G	H	I	J	K
1	1: CITY MANAGER	2,709,674	4,363,676	2,409,593	3,783,551	3,106,593	3,385,221	3,637,156	3,948,814	4,269,431	4,616,104
2	2: FINANCIAL SERVICES	81,690,097	134,470,938	77,217,220	88,182,978	99,421,267	97,406,400	102,535,710	111,132,704	119,332,958	128,145,025
3	3: CORPORATE AND PLANNING	258,043,501	301,240,097	279,545,213	319,991,150	308,742,707	324,238,105	343,314,430	364,455,875	387,728,703	413,002,234
4	4: COMMUNITY SERVICES	210,674,980	194,519,008	233,009,756	268,247,211	270,046,017	293,082,465	306,339,313	314,885,201	333,005,569	353,649,339
5	5: PUBLIC SAFETY	226,974,542	212,451,044	195,667,038	230,289,403	239,559,234	253,259,253	260,783,901	271,585,624	283,069,880	295,352,052
6	6: ENGINEERING SERVICES	1,836,617,239	1,892,384,165	2,193,544,207	2,402,151,728	2,501,286,158	2,694,170,947	2,826,175,133	2,994,089,798	3,133,032,493	3,280,386,368
7	7: INTERNAL AUDIT	6,215,353	9,537,011	5,145,670	8,070,088	4,337,566	4,718,459	5,230,989	5,866,057	6,552,493	7,302,988
8	8: RISK MANAGEMENT	1,079,101	2,973,105	1,161,810	1,730,747	1,181,079	1,512,515	1,642,705	1,821,367	2,021,793	2,239,981
9	9: IDP	-	-	-	-	-	-	-	-	-	-
10	10: COMMUNICATION AND MARKETING	3,611,034	5,422,700	4,154,047	6,332,059	4,584,627	4,609,211	4,737,372	5,111,361	5,507,945	5,936,153
11	Total Operating Expenditure	2,627,615,523	2,757,361,745	2,991,854,553	3,328,778,915	3,432,265,248	3,676,382,576	3,854,396,709	4,072,896,801	4,274,521,265	4,490,630,244

Operating expenditure for 2025/2026 is estimated at R3,676,382,576 or R244,117,328 (7.11%) more than the adjusted budget expenditure of R3,432,265,248 for 2024/2025. The increase includes an amount of R164,367,815 (11.32%) towards Bulk Purchases of Electricity from Eskom. This aligns with the percentage guideline increase approved by the National

Electricity Regulator of South Africa (NERSA). Also included is an amount of R4,743,994 for Cogeneration Bulk Electricity Purchases.

### 1.3.3 Operating Revenue and Expenditure per Category

The MTREF budget per revenue and expenditure by nature is set out in Table 3 below. The operating budget depicts a surplus of R600,322,204 for the 2025/2026 financial year. It should be noted that this surplus includes capital grant revenue that is included in the capital budget for, inter alia, infrastructure investment and is not available for other use. If the amount for capital grant revenue is excluded, the net actual surplus is R29,169,160.

It is also important to note that due to the accounting standards adhered to by any municipality, all surpluses are not cash surpluses as they include, for example, billed revenue and not actual cash received, as well as depreciation, which relates to allocating the cost of a long-term asset over its useful life and does not relate to physical cash outflows.

TABLE 3: MEDIUM TERM OPERATING REVENUE AND EXPENDITURE FRAMEWORK (MTREF) PER CATEGORY											
Serial Number	Description	2021/2022 Audited Actual	2022/2022 Audited Actual	2023/2024 Audited Actual	2024/2025 Original Budget	2024/2025 Revised Operating Budget	2025/2026 Operating Budget	2026/2027 Operating Budget	2027/2028 Operating Budget	2028/2029 Operating Budget	2029/2030 Operating Budget
Column Reference	A	B	C	D	E	F	G	H	I	J	K
1	Property rates	416,883,724	437,182,803	466,404,865	488,620,566	502,093,609	538,382,891	562,176,488	587,474,431	613,910,779	641,536,765
2	Service Charges - Electricity	1,387,789,508	1,351,677,536	1,527,033,087	1,615,836,229	1,691,695,317	1,823,804,578	1,961,678,201	2,122,380,182	2,276,111,933	2,451,890,746
3	Service Charges - Water	171,167,104	195,382,667	238,737,350	246,125,453	246,125,453	295,928,197	309,244,967	324,634,043	339,637,286	354,920,964
4	Service Charges - Sanitation	128,521,043	147,408,420	156,946,552	166,674,104	172,722,370	185,368,226	193,709,794	203,349,452	212,035,939	221,577,555
5	Service Charges - Waste	138,892,884	159,335,931	173,960,290	185,036,842	186,910,368	195,619,382	204,422,253	214,594,998	224,234,211	236,324,751
6	Rental from Fixed Assets	5,240,761	7,073,854	8,304,005	6,265,805	6,912,805	6,576,780	6,872,734	7,724,582	8,072,185	8,435,432
7	Interest earned - external investments	9,673,336	36,829,614	73,656,906	58,000,000	83,000,000	75,000,000	75,000,000	75,000,000	75,000,000	75,000,000
8	Interest earned - outstanding debtors	8,442,155	15,114,741	22,565,142	21,197,968	21,197,968	22,144,350	23,122,006	24,162,495	25,249,807	26,216,414
9	Fines, Penalties and Forfeits	105,224,152	104,450,942	97,292,325	120,211,928	124,426,247	124,675,947	124,942,558	125,221,169	130,856,119	136,744,646
10	Licences or Permits	3,571,153	3,254,322	3,514,151	3,616,220	4,004,220	4,180,406	4,368,523	4,565,109	4,770,537	4,985,210
11	Agency Services	34,102,516	34,653,287	17,652,143	20,226,629	18,726,629	19,550,601	20,430,378	21,349,745	22,310,483	23,314,455
12	Other Revenue	35,863,197	31,855,429	63,885,800	133,073,710	109,190,614	124,127,479	85,472,194	60,924,649	58,534,709	60,815,103
13	Gains	20,436,143	29,836,094	34,539,699	19,200,000	21,700,000	21,700,000	21,700,000	21,790,000	21,884,050	21,982,332
14	Transfers and Subsidies	186,776,996	206,950,334	231,790,279	247,115,347	254,691,650	269,125,000	276,523,000	280,480,000	279,480,000	279,480,000
15	Transfers and subsidies: Capital	117,907,168	153,802,529	458,952,438	664,439,131	473,229,630	571,153,044	330,080,002	173,876,522	111,895,652	111,895,652
16	<b>Total Operating Revenue</b>	<b>2,770,491,841</b>	<b>2,914,808,501</b>	<b>3,575,235,032</b>	<b>3,995,639,932</b>	<b>3,916,626,880</b>	<b>4,277,336,881</b>	<b>4,199,743,098</b>	<b>4,247,527,377</b>	<b>4,403,983,690</b>	<b>4,655,120,025</b>
17	Employee Related Cost	720,232,102	749,944,399	801,749,439	895,618,879	885,046,454	963,942,143	1,025,291,547	1,101,291,418	1,182,858,058	1,270,565,751
18	Remuneration of Councillors	31,654,070	33,213,291	34,340,227	39,276,957	39,276,957	41,280,084	43,447,287	45,185,178	46,992,589	48,872,288
19	Debt Impairment	117,214,549	65,632,960	29,903,348	63,270,673	76,151,155	78,675,719	79,565,788	83,661,975	84,750,872	84,928,872
20	Depreciation and Amortisation	243,655,110	246,478,041	249,615,652	273,690,486	273,690,486	283,543,344	303,391,372	326,145,726	340,822,277	358,885,858
21	Finance Charges	180,161,755	176,390,519	167,821,823	158,991,404	158,648,332	147,209,636	141,065,905	144,460,655	128,430,971	111,918,880
22	Bulk Purchases	949,723,831	929,946,687	1,111,429,889	1,219,242,810	1,298,444,158	1,463,346,567	1,541,781,942	1,637,218,244	1,738,562,054	1,844,981,819
23	Inventory Consumed	61,620,527	74,330,680	78,558,902	90,340,439	84,568,719	88,348,448	91,927,998	96,277,155	95,159,135	99,215,818
24	Inventory Consumed Water	27,558,761	29,121,283	37,992,109	41,419,765	41,419,765	43,063,004	45,000,839	47,025,877	49,142,041	51,353,433
25	Contracted Services	142,623,492	168,473,321	204,168,790	234,961,228	260,233,366	275,368,680	286,611,189	286,423,068	295,013,627	299,330,515
26	Transfers and Subsidies	15,343,997	24,907,428	14,850,554	36,689,772	38,863,467	6,190,000	6,117,000	6,117,000	6,117,000	6,117,000
27	Other Expenditure	123,895,760	131,145,614	138,756,751	157,476,502	160,356,823	170,481,487	175,306,908	184,350,651	191,985,440	199,829,296
28	Losses	13,931,570	24,129,778	24,414,197	7,100,000	7,100,000	7,099,999	7,099,999	6,999,999	6,999,999	6,999,999
29	Irrecoverable Debt Write off	-	103,647,744	98,252,871	110,700,000	108,465,566	108,465,566	108,465,566	108,465,566	108,465,566	108,465,566
30	<b>Total Operating Expenditure</b>	<b>2,627,615,523</b>	<b>2,757,361,745</b>	<b>2,991,854,553</b>	<b>3,328,778,915</b>	<b>3,432,265,248</b>	<b>3,677,014,677</b>	<b>3,855,073,340</b>	<b>4,073,622,512</b>	<b>4,275,299,629</b>	<b>4,491,465,095</b>
31	<b>Operating Surplus/(Deficit)</b>	<b>142,876,319</b>	<b>157,446,756</b>	<b>583,380,479</b>	<b>666,861,017</b>	<b>484,361,632</b>	<b>600,322,204</b>	<b>344,669,758</b>	<b>173,904,865</b>	<b>128,684,061</b>	<b>163,654,930</b>

The operating budget is financed through realistically anticipated revenue streams. With the increased investment in infrastructure in the previous financial years, the municipality is actively working towards broadening its current tax base. This will result in additional revenue

flowing into the municipal coffers, but this growth has not been taken into consideration and will be evaluated during the year.

## 1.4 CAPITAL EXPENDITURE

### 1.4.1 Capital Expenditure per Department (Vote)

Table 4 below depicts the capital programme per Department (Vote) and clearly indicates which Department will receive budgeted funds for the 2025/2030 MTREF.

TABLE 4: HIGH LEVEL MTREF CAPITAL BUDGET EXPENDITURE PER VOTE (DEPARTMENT)											
Serial Number	Description	2021/2022 Audited Actual	2022/2022 Audited Actual	2023/2024 Audited Actual	2024/2025 Original Budget	2024/2025 Revised Capital Budget	2025/2026 Capital Budget	2026/2027 Capital Budget	2027/2028 Capital Budget	2028/2029 Capital Budget	2029/2030 Capital Budget
Column Reference	A	B	C	D	E	F	G	H	I	J	K
1	CITY MANAGER	-	8,801	14,756	11,500	9,752	-	-	-	-	-
2	FINANCIAL SERVICES	1,216,426	279,165	1,002,944	500,000	354,642	500,000	100,000	100,000	100,000	100,000
3	CORPORATE AND PLANNING SERVICES	12,019,660	11,644,608	7,947,604	6,000,000	7,400,002	7,980,000	6,000,000	6,000,000	6,000,000	6,615,885
4	COMMUNITY SERVICES	26,285,358	20,683,823	43,171,353	79,800,000	28,584,233	72,862,131	68,100,000	83,600,000	52,100,000	52,100,000
5	PUBLIC SAFETY	3,154,082	2,463,440	7,448,364	8,500,000	14,489,935	7,725,000	7,000,000	7,000,000	7,000,000	7,000,000
6	ENGINEERING SERVICES	114,238,979	155,757,893	428,010,222	671,111,594	532,368,751	624,355,159	471,980,002	259,476,522	115,995,652	115,995,652
7	INTERNAL AUDIT	5,550	-	29,534	-	15,000	-	-	-	-	-
8	RISK MANAGEMENT	-	42,097	34,880	-	30,000	28,000	-	-	-	-
9	IDP AND PERFORMANCE MANAGEMENT	-	-	-	-	-	-	-	-	-	-
10	COMMUNICATION AND MARKETING	131,397	24,659	56,196	302,380	333,700	715,658	254,849	300,000	280,000	172,000
11	Total Capital Expenditure	157,051,452	190,904,487	487,715,852	766,225,474	583,586,015	714,165,948	553,434,851	356,476,522	181,475,652	181,983,537

Capital expenditure for the 2025/2026 financial year is estimated at R714,165,948 or R130,579,933 (22.386%) more than the adjusted budget capital expenditure of R583,856,015 for 2024/2025. The significant increase in the budget is due to the Regional Bulk Infrastructure Grant allocation, specifically earmarked for the Rehabilitation of Paarl Wastewater Treatment Works. The successful implementation of the project requires that the municipality provide counter funding to cover the shortfall, which will include a contribution from the Capital Replacement Reserve (CRR) of R54,000,000 and R100,000,000 external loan funding in the 2026/2027 financial year. The rest of the shortfall, to the amount of R113,000,000, will be funded from external financing in the 2027/2028 financial year. The municipality is actively trying to source additional grant funding to fund the shortfall, and depending on the response, the funding mix for this project could change over the medium term.

Other administrative changes that contributed to the draft capital budget of R727,584,723 changing to an amount of R714,165,948 are the removal of the purchase of a fire truck that was bought in 2024/2025, unforeseen and unavoidable circumstances created an emergency that had to be addressed immediately. A special adjustments budget enabled this. The Neighbourhood Development Programme Grant was also impacted and decreased in the 2025/2026 financial year due to an incorrect DORA adjustment in the 2024/2025 financial year.

## 1.4.2 Capital Expenditure per Capital Project

SA36 contains the information of each capital project per function and per directorate and is attached.

Regulation 13(1) of the MBRR determines that:

*“Within ten working days after the municipal council has given individual approval for a capital project in terms of section 19(1)(b) of the Act, the municipal manager must in accordance with section 21A of the Municipal Systems Act make public –*

- (a) The municipal council resolution approving the capital project; and*
- (b) Details of the nature, location and total projected cost of the approved capital project”.*

Regulation 13(2)(c) of the MBRR also determines that:

*“The following capital projects may be approved by a council either individually or as part of a consolidated capital programme as contemplated in section 19(3) of the Act: Capital projects of which the total projected cost is below R 50 million, in the case of a municipality with approved total revenue in its current annual budget greater than R 500 million”.*

It must be noted that the following capital project exceeds the R50 million amount and needs to be approved individually as part of Drakenstein’s five-year 2025/2030 MTREF:

- Rehabilitation and Upgrade of Paarl Wastewater Treatment Works (R888,739,131).

PROJECT DESCRIPTION	2025/2026 Capital Budget	2026/2027 Capital Budget	2027/2028 Capital Budget	2028/2029 Capital Budget	2029/2030 Capital Budget	TOTAL
REHAB & UPGRADE OF PAARL WWTW	426,086,957	349,652,174	113,000,000	-	-	888,739,131

## 1.4.3 Capital Expenditure per Funding Source

Table 5 below depicts the capital programme per funding source over the MTREF.

TABLE 5: HIGH LEVEL CAPITAL BUDGET EXPENDITURE PER FUNDING SOURCE											
Serial Number Column Reference	Description	2021/2022 Audited Actual	2022/2022 Audited Actual	2023/2024 Audited Actual	2024/2025 Original Budget	2024/2025 Revised Capital Budget	2025/2026 Capital Budget	2026/2027 Capital Budget	2027/2028 Capital Budget	2028/2029 Capital Budget	2029/2030 Capital Budget
	A	B	C	D	E	F	G	H	I	J	K
1	CRR	44,278,112	75,206,208	86,436,928	101,786,344	110,356,385	143,012,904	123,354,849	69,600,000	69,580,000	70,087,885
2	External Loan	-	-	-	-	-	-	100,000,000	113,000,000	-	-
3	Grant	97,480,816	86,930,491	361,849,753	656,439,130	440,829,630	551,153,044	310,080,002	153,876,522	91,895,652	91,895,652
4	Bulk Infrastructure Contribution Levy	15,292,524	28,767,788	39,429,172	8,000,000	32,400,000	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
5	Grand Total	157,051,452	190,904,487	487,715,852	766,225,474	583,586,015	714,165,948	553,434,851	356,476,522	181,475,652	181,983,537

Grant funding contributes 77.17% of the total capital budget expenditure for the 2025/2026 financial year. This is due to Drakenstein Municipality being one of the municipalities included in the awards for the Budget Facility for Infrastructure.

## **PART 2 – SUPPORTING DOCUMENTATION**

### **2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS**

Section 53 of the MFMA requires the Mayor to provide general political guidance in the budget process and set priorities that must guide the preparation of the budget. In addition, Chapter 2 of the MBRR determines that the Mayor must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the City Manager (chairperson), Finance Portfolio councillor, and senior municipal officials who advise the committee members.

The primary aims of the Budget Steering Committee are to ensure:

- That the process followed to compile the budget complies with legislation and good budget practices;
- That there is proper alignment between the policy and service delivery priorities set out in the Drakenstein Municipality's IDP and the budget, considering the need to protect the financial sustainability of municipality;
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### **2.1.1 BUDGET PROCESS OVERVIEW**

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2024) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required IDP and budget time schedule on 23 August 2024.

Key dates applicable to the process were:

- **September 2024** – Review of the financial strategy and key economic and financial planning assumptions by the Budget Steering Committee. This included financial forecasting and scenario considerations;



- **October 2024** – Detail departmental budget proposals (5-year capital and operating) submitted to the Budget Office for consolidation and assessment against the financial planning guidelines;
- **November 2024** – Budget Assessment Team prioritises projects and motivates budget requests;
- **January 2025** – Council considers the 2024/2025 Mid-year Review;
- **February 2025** – Council considers the 2024/2025 Adjustments Budget;
- **March 2025** – Discussion of the 2025/2030 MTREF by Budget Steering Committee;
- **28 March 2025** – Tabling in Council the draft 2025/2030 MTREF for public consultation;
- **April 2025** – Documentation open for public comment to be advertised in the newspaper, on the website and Facebook;
- **30 April 2025** – Closing date for written comments;
- **May 2025** – Finalisation of the 2025/2030 IDP and the 2025/2030 MTREF, taking into consideration comments received from the public, comments from National or Provincial Treasury, and updated information from the most recent Division of Revenue Bill and financial framework;
- **22 May 2025** – Tabling of final 2025/2030 MTREF to MAYCO; and
- **28 May 2025** - Tabling of final 2024/2029 MTREF before Council for consideration and approval.

### 2.1.2 IDP AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The 2025/2030 IDP for Drakenstein Municipality is to be adopted on 28 May 2025. The process started in September 2024 after the IDP Process Plan and the Budget Time Schedule for the 2025/2030 MTREF were tabled in August 2024.

The IDP Process Plan for 2025/2030 was adopted on 23 August 2024. The Municipality has so far proceeded in attaining the following milestones towards finalisation of the formulation of the Municipality's next five-year plan:

- Project plans as well as sectoral plans were finalised; and
- Reviewed IDP to be approved by Council on 28 May 2025.

Drakenstein's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management, and development actions. This framework is rolled out into objectives, key performance indicators, and targets that directly inform the Service Delivery and Budget Implementation Plan. The Municipality's commitment to be "a City of Excellence" is a focal point of the IDP, emphasizing turning the Municipality's strategy into tangible action. With institutional excellence in mind, it is important to link, integrate, and coordinate all the Municipality's strategic and operational plans. Moreover, these plans should align with national, provincial, district, and neighbouring municipal development plans

and planning requirements. Focused and robust interaction with other spheres of government enhance developmental local government.

The Process Plan included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP; and
- The review of the performance management and monitoring processes.

Integral to the IDP process is the annual and medium-term revenue and capital expenditure framework (MTREF), which aligns with the KPAs established in the IDP. The annual Service Delivery and Budget Implementation Plan (SDBIP) ensures that the Municipality implements programmes and projects based on the IDP targets and associated budgets. The Municipality's performance is monitored through quarterly and mid-yearly performance assessment reports, as well as the Annual Report.

## **2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP**

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated developmental planning process.

Municipalities in South Africa need to use Integrated Development Plans (IDPs) as a strategic tool to plan future development and set long-term development goals. The IDP process involves assessing current conditions, identifying challenges and opportunities, and then formulating strategies to address them over a multi-year planning horizon, typically covering five years. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. By utilizing IDPs, municipalities in South Africa aim to promote sustainable development, address socio-economic disparities, and improve the quality of life for all residents over the long term.

Integrated developmental planning in the South African context is, among other things, an approach to planning that aims to involve the municipality and the community in jointly finding the best solutions for sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development, and decision-making in the municipality.

The IDP developed by municipalities must correlate with the National and Provincial intent. It must aim to coordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to Drakenstein, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that Drakenstein strategically complies with the key national and provincial priorities.

The IDP aims to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPis);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP); and
- The National Priority Outcomes.

The Constitution requires local government to align its management, budgeting, and planning functions to its objectives. This clearly indicates the intended purposes of municipal integrated development planning. Legislation stipulates that a municipality must not only give effect to its IDP but also conduct its affairs in a manner consistent with it.

This IDP has been drafted with consideration of various plans to ensure alignment, inclusivity, and involvement across all spheres of government. These plans include:

- Sustainable Development Goals (SDGs);
- National Key Performance Areas (NKPAs);
- National Outcomes (NOs);
- The Provincial Strategic Plan;
- The Cape Winelands District Integrated Development Plan; and
- The IDP Vision 2032.

The following table highlights the IDP's six strategic objectives or key performance areas for the 2025/2030 MTREF and further planning refinements that have directly informed the compilation of the budget.

**IDP Strategic Objectives or Key Performance Areas**

<b>KPA</b>	<b>KPA Description</b>
KPA 1	Governance and Compliance
KPA 2	Finance
KPA 3	Organisation and Human Capital
KPA 4	Infrastructure and Services
KPA 5	Planning and Development
KPA 6	Community Development

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The pre-determined objectives (PDO's) can be summarised as follows against the six strategic objectives / key performance areas:

***KPA 1: Governance and Compliance***

To ensure good governance and compliance through:

- PDO 01: Governance Structures
- PDO 02: Risk and Assurance
- PDO 03: Stakeholder Participation
- PDO 04: Intergovernmental Relations (IGR)
- PDO 05: Communications (internal and external)
- PDO 06: Marketing (Branding and Website)
- PDO 07: Customer Relations

***KPA 2: Finance***

To ensure the financial sustainability of the municipality in order to meet the statutory requirements through:

- PDO 08: Revenue
- PDO 09: Expenditure
- PDO 10: Budgeting / Funding
- PDO 11: Capital Expenditure
- PDO 12: Assets
- PDO 13: Financial Viability
- PDO 14: Supply Chain Management

- PDO 15: Financial Reporting

### ***KPA 3: Organisation and Human Capital***

To ensure an efficient and effective organisation supported by a competent and skilled workforce through:

- PDO 16: Organisational Structure
- PDO 17: Human Capital
- PDO 18: Performance Management
- PDO 19: Systems and Technology
- PDO 20: Processes and Procedures

### ***KPA 4: Infrastructure and Services***

To provide and maintain the required physical infrastructure and to ensure sustainable affordable services through:

- PDO 21: Fleet and Mechanical Workshop
- PDO 22: Electricity and Energy
- PDO 23: Transport, Roads and Storm Water
- PDO 24: Water and Waste Water
- PDO 25: Solid Waste
- PDO 26: Municipal and Public Facilities

### ***KPA 5: Planning and Development***

To plan, promote investment and facilitate economic growth through:

- PDO 27: Economic Development and Tourism
- PDO 28: Land Use and Planning
- PDO 29: Spatial Planning
- PDO 30: Environmental and Natural Resources
- PDO 31: Urbanisation and Human Settlements

### ***KPA 6: Community Development***

To facilitate, support and promote social and community development through:

- PDO 32: Social Development
- PDO 33: Sport and Recreation
- PDO 34: Parks and Open Spaces
- PDO 35: Cemeteries and Crematoria
- PDO 36: Disaster and Emergencies
- PDO 37: Traffic Law Enforcement
- PDO 38: Safety and Security
- PDO 39: Libraries

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the Municipality. The five-year programme responds to the development challenges and opportunities faced by Drakenstein Municipality by identifying the key performance and focus areas to achieve the strategic objectives mentioned above.

In addition to the five-year IDP, the municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon (15 to 20 years). This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the municipality to promote greater equity and enhanced opportunity. The strategy targets explicitly future developmental opportunities in traditional dormitory settlements. It provides direction to the municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the municipality and other service delivery partners.

The 2025/2030 MTREF has therefore been directly informed by the IDP revision process and the attached SA 4, 5 and 6 tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

## **2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS**

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices, as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system which is constantly refined as the integrated planning process unfolds.

The municipality's Performance Management System (PMS) aims to monitor, review and improve the implementation of its Integrated Development Plan (IDP) and to measure the progress made in achieving the objectives as set out in the IDP. Performance Management (PM) is complemented by the Performance Management Development Framework (PMDS), as outlined in the amended Municipal Systems Act, 32 of 2000, in terms of Human Resources (HR) Staff Regulations, which came into effect on 01 July 2022. Furthermore, the municipality also has a Monitoring and Evaluation Function (M&E), which focuses on the implementation of day-to-day service delivery issues.

Drakenstein Municipality is continuously ensuring that a culture of performance management is institutionalised. A conducive performance management culture will ensure that the developmental objectives as construed in the IDP get relevance in the performance agreements of senior managers as well as the consequence implementation thereof. This

process will ensure that Integrated Development Planning objectives and Key Performance Indicators (KPI's) are owned and executed by the responsible directorates. Furthermore, the Performance Audit Committee (as part of the Audit Committee) ensures that the Council is involved in the auditing of Non-Financial Performance Information. A Performance Management Policy Framework also exists. This Policy Framework encapsulates the various processes, roles and responsibilities necessary to execute performance management and measurement.

Implementing the Service Delivery and Budget Implementation Plan (SDBIP) in the IDP ensures that the municipality implements programmes and projects based on the IDP targets and the approved budget. Two key internal combined assurance tools are internal performance audit and risk management. This ensures that all activities undertaken adequately address significant risks and put in place control mechanisms to mitigate said risks to attain set performance targets.

## **2.4 OVERVIEW OF BUDGET ASSUMPTIONS**

The MTREF Budget was compiled based on the financial framework, financial strategies and financial policies featured in the Long-Term Financial Plan. The key budget assumptions as set out in Table 6 below, relates to the parameters within which the MTREF Budget was compiled and are as follows:

- 2.4.1 The estimated CPI for the 2025/2026 financial year is 4.4%, 4.5% for (2026/2027) and 2.5% (2025/2026), (National Treasury MFMA Circular No 129 dated 6 December 2024). For years four and five the CPI has been estimated at 2.5% for each year.
- 2.4.2 Property rates tariff c/R increased with 3.9% and 4.9% respectively for the 2023/2024 and 2024/2025 financial years. Provision has been made for a property rates tariff decrease of 22.5% for the 2025/2026 financial year and a projected increase of 4.6% for the next four outgoing years.

Although the average increases in the property market values are significantly high, (50 – 60%) Drakenstein Municipality has managed to keep the budget for property rates income to R538,382,891 for the 2025/2026 financial year, which translates to a 7.2% increase from the 2024/2025 financial year. The modest growth in the property rates income is the result of various initiatives taken by the municipality to ensure that the citizens of Drakenstein are not negatively affected by the surge in property valuations. The key initiatives taken are as follows:

#### 2.4.2.1 For Residential Consumers

- a. The residential cent in the Rand (base rate) will be decreased by 22.5% from 0.0077490 to 0.0060055 for the 2025/2026 financial year. This reduction also translates to a 22.5% decrease in the non-residential rates (business rate and Public Service Purpose rate).
- b. The exemption for all residential property owners will be increased from R220,000 to R350,000.
- c. All qualifying indigent consumers will receive a rebate up to R1,000,000 on the value of the property.
- d. All pensioners over the age of 60 will receive an automatic 5% reduction on property rates payable. (new initiative).
- e. Additionally, pensioners over the age of 60 with a proven monthly income of R35,000 or less will receive an additional 10% rate reduction upon application and approval.
- f. Residential properties where the owner cannot connect to the water, sewer or electricity networks will qualify for an additional rebate per service as follows:
  - Water – 7.5%;
  - Sewer – 7.5; and
  - Electricity – 7.5%

Note: If the owner is physically disabled, an additional 7.5% rebate will apply.

- g. However, a game changer this year is introducing the capping principle. We engaged COGTA National, the custodians of the Municipal Property Rates Act, regarding capping property rates increases from one financial year to another, as the Act does not explicitly make provision for this.

Extensive consultations were held with officials of CoGTA National, who ultimately concurred that the capping of rates payable will not interfere with or distort property market values and is therefore acceptable and implementable. It must be noted that Drakenstein Municipality will be the first municipality to implement such a property rates module that includes the capping of property rates for a category of consumers.

A property rates capping of 12.5% for residential property owners will be introduced for the 2025/2026 financial year, which will enable 42,635 property owners to have a maximum increase of 12.5% or less in their property rates payable year on year, irrespective of the rise in their market values.

However, the capping will not be applied to properties whose categories changed from vacant to residential between the 2020 and 2025 general valuation. COGTA National has not approved this part of the capping as it will distort the growth in property value and the subsequent rates payable. This will affect approximately 421 property owners.



#### 2.4.2.2 Agricultural Consumers

- a. The cent in the Rand (base rate) will decrease by 22.5% from 0.0077490 to 0.0060055 for the 2025/2026 financial year, and this rate will be applied to agricultural consumers.
- b. The statutory 75% rebates for all agricultural consumers will still apply.
- c. The additional, up to 10%, rebates for farm worker accommodation, potable water, electrification, and provision for land for farmworker burial, education, and recreation facilities will also still apply, upon application.
- d. As stipulated above, the agricultural property category also increased 65% in market value from the previous General Valuation. For this reason, the municipality also consulted CoGTA National relating to capping for this category. The consensus from CoGTA National was that capping in this category would also be allowable, but consideration to the statutory rebate of 75% and additional rebate of up to 10% must be given, when the capping percentage is determined.

Therefore, a 50% property rates capping for agricultural property owners will be introduced for the 2025/26 financial year, enabling 1,609 agricultural property owners to have a maximum increase of up to 50% in their property rates payable year on year, irrespective of the increase in their market values.

However, the capping will not be applied to properties whose categories changed to agriculture between the 2020 and 2025 general valuation. COGTA National has not approved this part of the capping as it will distort the growth in the property value and the subsequent rates payable. This will affect approximately 93 property owners.

#### 2.4.2.3 Business Consumers

- a. The cent in the Rand (base rate) will be decreased by 22.5% from 0.0131720 to 0.0102094 for the 2025/2026 financial year.
- b. Businesses situated outside the urban edge will receive a rebate of 30% of the rate payable.

#### 2.4.2.4 Vacant Land Consumers

The cent in the Rand (base rate) will be decreased by 22.5% from 0.0077490 to 0.0060055 for the 2025/2026 financial year, and this rate will be applied to vacant land property owners and no capping will apply.

- 2.4.3 Refuse removal revenue increased by 6.9% and 6.7% for the 2023/2024 and 2024/25 financial years. Budgeted refuse removal tariff increases by 5.9% for the 2025/2026 financial year and 4.5% for the next four outer years.

- 2.4.4 Sanitation revenue increased by 6.5% and 6.7% for the 2023/2024 and 2024/2025 financial years respectively. The budgeted sanitation tariff increases by 5.9% for the 2025/2026 financial, 4.5% for the next four outer years.
- 2.4.5 Water revenue increased by 6.5% and 6.7% for the 2023/2024 and 2024/2025 financial years respectively. Budgeted water tariff increases with 7.7% for the 2025/2026 financial year and 7.9% for the next four outer years. The estimated tariff increase on bulk water purchases has a direct impact on the cost of this service. This is discussed further below under bulk tariff water increases.
- 2.4.6 The estimated Electricity tariff increase for the 2025/2026 financial year is calculated as 10.32% based on the Cost of Supply submitted to the National Energy Regulator of South Africa (NERSA). This tariff increase is still subject to NERSA approval.
- 2.4.7 The South African Local Government Bargaining Council (SALGBC) determines the cost-of-living increases by mutual agreement between the employer and the unions. A five (5) year wage agreement was concluded on 6 September 2024 providing guidance for the period 1 July 2024 to 30 June 2029. This agreement prescribes the use of the projected average CPI as at the end of January 2025 plus zero comma five percent (0.75%) as increase for the 2025/2026 financial year. The remaining four years were estimated using the same principle.
- 2.4.8 Bulk purchases tariff increase on electricity was confirmed as 11.32% but a change in tariff structure relating to changes in time slots for peak and off peak for 2025/2026 financial year was noted by the municipality. The impact of this change cannot be quantified at this stage and a provision of 1.38% was made to ensure that the municipality would be able to absorb the impact when it becomes known. The municipality has also factored possible load reduction into the sales forecast and related modelling to ensure that our budget is based on realistically anticipated revenue only.
- 2.4.9 Bulk purchases tariff increases on water as received from City of Cape Town was confirmed as 20.60% for 2025/2026, which is way above average. This has a direct impact on the proposed tariff increase given through to our consumers as this service needs to be cost reflective and breakeven at least. The municipality submitted input to the City of Cape Town during their public participation process and is hoping to have a positive engagement regarding this and any future increases.
- 2.4.10 National government grants for the years 2025/2026 to 2027/2028 are as per the Division of Revenue Bill (DoRB). Provincial government grants for the years 2025/2026 to 2027/2028 have not been promulgated as yet, but indicative allocations received via formal communication from Provincial Treasury on 19 March 2025 were included

in the both the draft operational and capital budgets. Estimates were made for year four and five based on the information available.

TABLE 6: 2025/2030 MTREF KEY BUDGET PROJECTIONS									
SERIAL NUMBER	DESCRIPTION	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
COLUMN REFERENCE	A	B	C	D	E	F	G	H	I
1	<b>GROWTH PARAMETERS</b>								
2	Growth (GDP)	1.90%	0.80%	1.60%	1.80%	1.80%	1.80%	1.80%	1.80%
3	Headline inflation rates	6.90%	5.90%	4.60%	4.40%	4.50%	2.50%	2.50%	2.50%
4	Municipal inflation rates	7.20%	12.40%	9.50%	8.90%	6.20%	5.80%	5.80%	5.80%
5	<b>TARIFF INCREASES</b>								
6	Property rates	0.00%	3.90%	4.90%	-22.50%	4.60%	4.60%	4.60%	4.60%
7	Refuse removal services	7.50%	6.90%	6.70%	5.90%	4.50%	4.50%	4.50%	4.50%
8	Sanitation services	6.90%	6.50%	6.70%	5.90%	4.50%	4.50%	4.50%	4.50%
9	Water services	6.90%	6.50%	6.70%	7.70%	7.90%	7.90%	7.90%	7.90%
10	Electricity consumers - Basic Charges	7.47%	9.80%	6.70%	4.90%	4.50%	4.50%	4.50%	4.50%
11	Electricity consumers	7.47%	15.10%	8.56%	10.32%	7.93%	8.08%	8.08%	8.08%
12	<b>EMPLOYEE RELATED COSTS</b>								
13	Wage bill cost-of-living increases	4.90%	5.40%	6.00%	5.01%	5.25%	4.00%	4.00%	4.00%
14	Estimated notch increase	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%
15	<b>BULK PURCHASES</b>								
16	Bulk Purchases - Electricity	8.61%	18.49%	12.70%	11.32%	5.36%	6.19%	6.19%	6.19%
17	Change in Tariff Structure - Electricity	N/A	N/A	N/A	1.38%	0.00%	0.00%	0.00%	0.00%
18	Bulk Purchases - Water				20.60%	23.00%	23.00%	23.00%	23.00%
19	<b>GRANTS: NATIONAL DEPARTMENTS</b>								
20	Equitable share	R 194,355,000	R 215,718,000	R 231,574,000	R 248,963,000	R 264,400,000	R 276,357,000	R 276,357,000	R 276,357,000
21	Equitable share % growth	13.49%	10.99%	7.35%	7.51%	6.20%	4.52%	4.52%	0.00%
22	Financial Management Grant	R 1,550,000	R 1,550,000	R 1,600,000	R 1,700,000	R 1,800,000	R 2,000,000	R 2,000,000	R 2,000,000
23	Water Services Infrastructure Grant	R -	R 13,400,000	R -	R -		R -	R -	R -
24	Integrated National Electrification Programme (INEP)	R 16,000,000	R 10,000,000	R 3,340,000	R 12,140,000	R 11,924,000	R 12,463,000	R 12,463,000	R 12,463,000
25	Integrated Urban Development Grant	R 61,989,000	R 58,616,000	R 68,546,000	R 63,737,000	R 45,743,000	R 47,792,000	R 47,792,000	R 47,792,000
26	Regional Bulk Infrastructure Grant	R -	R 290,310,000	R 375,000,000	R 490,000,000	R 225,000,000	R -	R -	R -
27	Neighbourhood Development Partnership Grant	R -	R 10,000,000	R 20,000,000	R 39,500,000	R 2,000,000	R 15,600,000	R -	R -
28	Neighbourhood Development Partnership Grant (Technical Assistance in kind)	R -	R -	R -	R 2,000,000	R 1,000,000	R 1,000,000	R -	R -
29	Municipal Disaster Response Grant	R -	R 435,000	R 1,976,000	R -	R -	R -	R -	R -
30	Expanded Public Works Programme	R 4,139,000	R 4,363,000	R 2,062,000	R 3,349,000	R -	R -	R -	R -

TABLE 6: 2025/2030 MTREF KEY BUDGET PROJECTIONS									
SERIAL NUMBER	DESCRIPTION	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
COLUMN REFERENCE	A	B	C	D	E	F	G	H	I
31	<b>GRANTS: PROVINCIAL DEPARTMENTS</b>								
32	Human Settlements Development Grant	R 7,072,000	R 32,791,000	R 10,801,000	R 30,720,000	R 55,700,000	R 71,000,000	R 39,500,000	R 39,500,000
33	Informal Settlements Upgrading Partnership	R 18,450,000	R 19,543,000	R 1,000,000	R 12,660,000	R 9,200,000	R 1,000,000	R -	R -
34	Acceleration of Housing Delivery	R -	R -	R 5,137,000					
35	Title Deeds Restoration Grant	R -	R 714,000	R 447,000	R 1,955,000	R -	R -	R -	R -
36	Community Library Services Grant	R 19,954,000	R 21,143,000	R 20,800,000	R 21,138,000	R 21,349,000	R 22,310,000	R 22,310,000	R 22,310,000
37	Municipal Library Replacement Funding	R -	R 255,000	R -	R -	R -	R -	R -	R -
38	Community Development Worker Operational Grant	R 113,000	R 113,000	R 113,000	R 113,000	R 113,000	R 113,000	R 113,000	R 113,000
39	Maintenance and Construction of Transport Infrastructure	R 3,517,000	R 4,380,000	R 9,875,000	R 2,040,000	R 7,870,000	R 19,453,000	R -	R -
40	Thusong Services Centres Grant	R -	R 116,000	R -	R -	R -	R -	R -	R -
41	Municipal Accreditation and Capacity Building Grant	R 256,000	R 245,000	R 249,000	R -	R -	R -	R -	R -
42	Financial Management Capability Grant	R 200,000	R 840,000	R 100,000	R -	R -	R -	R -	R -
43	Fire Service Capacity Building Grant	R -	R 985,000	R -	R -	R -	R -	R -	R -
44	Service Delivery and Capacity Building Grant	R -	R 500,000	R -	R -	R -	R -	R -	R -
45	Growth for Jobs Tourism Challenge Fund	R -	R 190,000	R -	R -	R -	R -	R -	R -
46	Energy Resilience Grant	R -	R 800,000	R -	R -	R -	R -	R -	R -
47	Regional Socio-Economic Projects	R 600,000	R -	R -	R -	R -	R -	R -	R -
48	Municipal Electricity Planning Grant	R 800,000	R -	R -	R -	R -	R -	R -	R -
49	Emergency Municipal Load Shedding Relief Grant	R 6,000,000	R -	R -	R -	R -	R -	R -	R -
50	<b>GRANTS: DISTRICT MUNICIPALITY</b>								
51	Cape Winelands District Municipality	R 1,541,000	R 600,000	R 897,000	R 575,000	R -	R -	R -	R -
52	<b>MONETARY CONTRIBUTIONS</b>								
53	Upgrading of R301	R 20,000,000	R 10,000,000	R 30,000,000	R -	R -	R -	R -	R -

The council is sensitive to the affordability and sustainability of all tariffs to be imposed. The detailed Tariff Listing is attached as Annexure B to the budget item. The Tariff Listing also includes all rebates and discounts and should be consulted in conjunction with our various policies, such as the Rates Policy or the Indigent Policy. Due to possible changes in the Value Added Tax (VAT) rate in the future, the municipality thought it prudent to list **all** tariffs and charges excluding VAT where applicable. This change will ensure that there are no problems in terms of the approved, rates, tariffs and charges if and when a new VAT rate needs to be applied. Users of the document should take note of this change for the 2025/2026 financial year.

National Treasury issued Budget Circular No 129 dated 10 December 2024 and Budget Circular 130 dated 19 March 2025. These circulars were used as guidelines and considered whilst compiling the 2025/2030 MTREF Budget. Due to various factors, the National Budget was not approved timeously but the draft Division of Revenue Act and subsequent Government Gazette was used to compile the MTREF. Provincial Treasury assured the municipality that

they do not expect any changes to allocations made to Drakenstein and the re-tabling of the National Budget on 21 May 2025 will confirm the draft documents used to compile the MTREF.

#### **2.4.7 External Factors**

The forecasted CPIX is estimated at 4.4% for the 2025/2026 financial year, 4.5% for 2025/2026 and 2.5% for the 2026/2027 financial years. For municipalities it is nearly impossible to be sustainable if budgets should not increase more than the CPIX over the 2025/2030 MTREF. However, there are other factors that need to be taken into consideration that will affect increases above the estimated CPIX which amongst other include employee related costs, fuel and other input costs which rises above CPIX.

Persistent—though gradually easing—constraints, particularly in logistics infrastructure, are still limiting the pace of growth. Faster growth depends mainly on maintaining macroeconomic stability, the continued implementation of structural economic reforms, improving state capabilities, and supporting higher infrastructure investment.

Households have seen growth in real income as this year progressed and inflation has cooled, while consumer confidence has been buoyed by several factors, including stable electricity supply and expectations of improving financial conditions following a September cut in interest rates. Real purchasing power is expected to be bolstered by further moderation in inflation and lower interest rates that support household balance sheets. The newly implemented two-pot system, which allows consumers to withdraw a portion of their savings before retirement, may also boost household consumption over the next few years depending on the eventual use of the withdrawn funds.

#### **2.4.8 General Inflation outlook and its impact on the municipal activities**

There are five key factors that have been taken into consideration in the compilation of the 2025/2030 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on the residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration. Employee related costs comprise 27.34% of total operating expenditure in the 2025/2026 budget.

### **2.5 OVERVIEW OF BUDGET FUNDING INCLUDING FUNDING COMPLIANCE**

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the municipality's financial health. These measures are contained in SA 10 of the attached Schedule A. All the information comes directly from the annual budgeted statements of financial performance, financial position, and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA.

## **2.6 EXPENDITURE ON GRANT ALLOCATIONS MADE TO THE MUNICIPALITY**

### **2.6.1 Financing of the Capital Budget**

Grant funding from National Government includes the following:

- (a) Integrated Urban Development Grant;
- (b) Integrated National Electrification Programme Grant;
- (c) Regional Bulk Infrastructure Grant (Vehicle for BFI funding); and
- (d) Neighbourhood Development Partnership Grant.

Grant funding from Provincial Government includes the following:

- (a) Maintenance and Construction of Transport Infrastructure Grant;
- (b) Informal Settlements Upgrading Partnership Grant; and
- (c) Human Settlements Development Grant.

### **2.6.2 Financing of the Operational Budget**

The operational budget is financed from the tariff increases as displayed above. In addition to these, the following grant allocations are expected, and expenditure was adjusted accordingly:

- (a) Equitable Share Allocation;
- (b) Financial Management Grant;
- (c) Expanded Public Works Program Incentive Grant;
- (d) Human Settlements Development Grant;
- (e) Informal Settlements Upgrading Partnership Grant;
- (f) Title Deeds Restoration Grant;
- (g) Community Library Services Grant;
- (h) Municipal Accreditation and Capacity Building Grant; and
- (i) Community Development Workers Grant.

## 2.7 COUNCILLOR AND EMPLOYEE BENEFIT

Section 17(3)(k) of the MFMA determines that as part of the budget resolutions the proposed cost to the municipality for the budget year of the salary, allowances and benefits of each political office bearer, Municipal Manager, Chief Financial Officer and senior manager reporting to the Municipal Manager must be disclosed. The total proposed cost to the municipality packages budgeted for Councillors, based on a Grading of 5 calculated in terms of the Government Notice of the previous year.

Executive Mayor	= R 1,211,770;
Speaker	= R 969,412;
Deputy Executive Mayor	= R 969,412;
Chief Whip	= R 908,826;
Mayoral Committee Member	= R 908,826; and
Ordinary Council Member	= R 382,820.

The above excludes cellular telephone allowances as well as fixed mobile data bundles. These allowances are the same amount for all councillors. It should be noted that the above excludes any possible increases that could be approved whilst the budget included for council remuneration includes a possible increase of 5%.

With regard to senior managers (City Manager and section 56 managers reporting directly to the City Manager), the total proposed cost to the municipality packages budgeted based on the latest determination of the Minister of COGTA are::

(a) City Manager	= R2,146,294;
(b) Chief Financial Officer	= R2,086,077;
(c) Executive Director: Corporate Services and Planning Services	= R2,086,077;
(d) Executive Director: Engineering Services	= R2,086,077;
(e) Executive Director: Public Safety	= R2,086,077; and
(f) Executive Director: Community Services	= R2,086,077.

Table SA22 provides more detail with regard to Councillor and Staff benefits.

## 2.8 ALLOCATIONS OF GRANTS MADE BY THE MUNICIPALITY

Attached to this report is schedule SA 21 that gives us a breakdown of all the grants that are made by the municipality. The following are a few allocations made by the Municipality:

- (a) Grants in Kind as per Council's approved Policy;
- (b) Bursaries; and

- (c) Transfers to Organisations and groups of individuals.

## **2.9 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW**

The current economic difficulties continue to strain households' capacity to pay their municipal accounts. Based on the current trend, the collection percentage is estimated at 97% for the 2025/2026 financial year. Through the financial support and incentives envisaged through our budget-related policies, we are hopeful that the payment rate will increase. Provision has been made for bad debt provision of 3% of expected billed revenue in the 2025/2026 financial year.

## **2.10 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS**

In terms of the municipality's Supply Chain Management Policy, contracts that were awarded by the Bid Adjudication Committee or City Manager beyond the medium-term revenue and expenditure framework of three years are the following:

- 2.10.1 Provision of Traffic Law Enforcement equipment and services;
- 2.10.2 Provision of Waste Disposal and Waste Diversion Activities at The Wellington Landfill Site;
- 2.10.3 Compilation and maintenance of the general valuation roll 2024 and supplementary valuation rolls;
- 2.10.4 Provision of guarding services, armed response services, and supply and installation of CCTV cameras, alarms, and beams for a 5-year period.

In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department. Any contracts longer than three (3) financial years are approved by the municipal Council.

## **2.11 LONG TERM FINANCIAL SUSTAINABILITY**

Financial sustainability over the long-term is concerned with the maintenance of high priority expenditure programs, both operating and capital, to ensure program sustainability and the desired quality of services to be rendered. There must also be rates and service charges stability and predictability in the overall rate burden by ensuring reasonable rates and service charges to fund programs. Fair sharing in the distribution of council resources and the attendant taxation between current and future ratepayers (intergenerational equity) must also be promoted to ensure that the current generation is not over-burdened for the use of infrastructure by future generations – in other words, sound long-term financial management. Based on the above three elements of financial sustainability could be defined as follows:



*“A council’s **long-term financial performance and position is sustainable** where **planned long-term services and infrastructure levels and standards** are met **without unplanned increases in rates and service charges or disruptive cuts to services.**”*

Three key financial indicators or ratios were developed to influence long-term financial sustainability planning and budgeting. They are:

- (a) An **operating surplus ratio** to influence financial performance planning and budgeting;
- (b) A **net financial liabilities ratio** to influence financial position planning and budgeting; and
- (c) An **asset sustainability ratio** to influence asset management performance planning and budgeting.

The Municipality has, invested significantly in bulk and other infrastructure over the last decade, mainly funding these investments from external loans. Due to the slowdown of the economy and the subsequent effect of COVID-19, residential developments were taking place at a slower rate than initially projected ago and the interest and redemption repayments were starting to strangle the current tax base. For this reason, the Municipality decided to restructure its existing loans in 2019/2020 and extend existing repayment terms of the ten-year external loans with new refinancing loan agreements for up to 17.5 years.

Due to the restructuring of the external loans of the Development Bank of Southern Africa, Standard Bank, and Nedbank, no further external loans will be taken up over the next financial year. This will assist in decreasing the gearing ratio to 41.1% (2024/25) and 35.1% (2025/26). This will result in the gearing ratio decreasing to well below the National Treasury norm of 45%.

However, the successful implementation of the Rehabilitation & Upgrade of Paarl Waste Water Treatment Works project requires that the municipality provide counter funding to cover the shortfall, which will include a contribution from the Capital Replacement Reserve (CRR) of R54,000,000 in the 2026/2027 financial year as well as external loan funding of R100,000,000 and R113,000,000 to be funded from external financing in the 2027/2028 financial year, which will impact the gearing ratio. The municipality is actively trying to source additional grant funding to fund the shortfall, and depending on the response, the funding mix for this project could change over the medium term and have a positive impact on the gearing ratio.

Section 17(3)(f) of the MFMA determines that as part of the budget resolutions, particulars of the municipality’s investments must be disclosed. Drakenstein as at 30 April 2025 had R1,368,053,667 cash reserves at the following banking institutions:

(a) Nedbank Primary account	= R 116,924,242
(b) ABSA investments	= R 364,869,276
(c) African Bank	= R 363,659,546
(d) Standard Bank investments	= R 279,182,778
(e) Nedbank investments	= <u>R 243,417,825</u>
(f) Total cash and investments at banking institutions	= R1,368,053,667

## 2.12 MSCOA PROGRESS TO DATE

The Municipal Regulations on the Standard Chart of Accounts (mSCOA) was duly promulgated on 22 April 2014 and all municipalities were expected to be compliant by 1 July 2017. Drakenstein Municipality was identified as a “pilot” site to implement mSCOA and the municipality went “live” on 1 July 2015 on the new mSCOA database. All relevant segments as prescribed by the regulation was implemented and the municipality is currently in the process of refining certain segments already in use in order to ensure that information will be disclosed as required in terms of version 6.9 as prescribed.

It should be noted that the municipality compiled its seventh set of fully mSCOA aligned financial statements and submitted it accordingly on 31 August 2024. All required in-year as well as annual data strings have been submitted successfully by the municipality.

The municipality is actively engaging with the financial system service provider to ensure implementation of the mSCOA roadmap as compiled. This is of course still heavily reliant on the final information received on the business processes that are currently being finalised.

## 2.13 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

### 2.13.1 In year reporting

Reporting to National Treasury in the required electronic format was fully complied with on a monthly basis. Section 71 MFMA reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Drakenstein’s website.

### 2.13.2 Internship Programme

The municipality is participating in the Municipal Financial Management Internship programme and five vacant positions were filled in September 2023. These graduates will

undergo training in various divisions of the Financial Services Department. Since the introduction of the Internship programme the municipality has successfully employed and trained 33 interns through this programme and a majority of them were appointed either in the municipality or other Institutions.

### **2.13.3 Budget and Treasury Office**

The Budget and Treasury Office has been established in accordance with the MFMA.

### **2.13.4 Audit Committee**

An Audit Committee has been established and is fully functional.

### **2.13.5 Service Delivery and Budget Implementation Plan**

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2025/2030 MTREF on 28 May 2025.

### **2.13.6 Annual Report**

The annual report is compiled in terms of the MFMA and National Treasury requirements.

### **2.13.7 MFMA Training**

The MFMA interactive, multimedia learning was downloaded to each computer where learning will take place. This form of training is ongoing.

### **2.13.8 Policies**

The review of budget related policies for the 2025/2026 financial year is included in a separate item. All budget related policies were reviewed during the budget process and two (2) new budget related policy was compiled and fourteen (14) policies were amended to ensure that processes are clear and the municipality can fulfil its mandated functions more effectively. As part of the review it was confirmed that the Petty Cash Policy should be repealed as it is not applicable operationally due to a change in business processes. These new and amended policies are attached to this item for consideration before it must go through the legally required public participation process. The other policies as listed were reviewed and no changes are recommended. All other HR related policies are undergoing extensive review and those updated policies will be tabled at Council through a separate process.

### **2.13.9 Procurement Plan**


In terms of Municipal Budget Circular, No 94 for the 2019/2020 MTREF, it mentions slow spending of capital budgets by most municipalities and the negative impact of this on service delivery. It was therefore required that all municipalities compile a procurement plan to address a weak planning process. This document is included as Annexure D of the item.

#### **2.13.10 Service Standards**

The setting of service standards is an integral part of the service delivery value chain. It provides transparency in understanding performance indicators and hence strengthens the entire performance management system. In addition, it ensures accountability on the part of the officials responsible for providing the service. In terms of MFMA Circular NO 72, all municipalities must formulate service level standards which must form part of the MTREF budget documentation. This is included as Appendix 1 to the 2025/2030 MTREF Budget Report.

## 2.14 CITY MANAGER'S QUALITY CERTIFICATE

I, Dr JH Leibbrandt, City Manager of Drakenstein Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the Regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

  
**DR JH LEIBBRANDT**  
**CITY MANAGER**  
**BRADLEY BROWN**  
**CHIEF FINANCIAL OFFICER**

**DRAKENSTEIN MUNICIPALITY**

**DATE :** 20/05/2025

\*Important to note not all the schedules included of the main and supporting schedules are extracted from the financial system, due to the system not having the full functionality to populate the complete Schedule A. Manual interventions were required and implemented in order to ensure compliance with the requirements of the Municipal Finance Management Act (MFMA) and relevant guideline.

# APPENDIX 1

## Service Standards

Western Province: Drakenstein Municipality(WC023) - Schedule of Service Delivery Standards Table 2025/2026		
Standard	Description	Service Level
<b>Solid Waste Removal</b>		
	Premise based removal (Residential Frequency)	Weekly
	Premise based removal (Business Frequency)	Up to 7 day removal per week
	Bulk Removal (Frequency)	On request
	Removal Bags provided(Yes/No)	Yes, only to informal settlements
	Garden refuse removal Included (Yes/No)	No
	Street Cleaning Frequency in CBD	Daily
	Street Cleaning Frequency in areas excluding CBD	Eight weekly integrated schedule
	How soon are public areas cleaned after events (24hours/48hours/longer)	24 hours
	Clearing of illegal dumping (24hours/48hours/longer)	Two weekly cycle
	Recycling or environmentally friendly practices(Yes/No)	Yes
	Licensed landfill site(Yes/No)	Yes
<b>Water Service</b>		
		Assesment done during February 2023, Waiting on outcome on BLUE DROP and No Drop. No GREENDROP assessment done
	Water Quality rating (Blue/Green/Brown/NO drop)	
	Is free water available to all? (All/only to the indigent consumers)	Only to the indigent consumers
	Frequency of meter reading? (per month, per year)	Yes available to all
	Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	Three Months
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	Three Months
	<b>Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)</b>	
	One service connection affected (number of hours)	Within 24hrs
	Up to 5 service connection affected (number of hours)	Within 24hrs
	Up to 20 service connection affected (number of hours)	Within 24hrs
	Feeder pipe larger than 800mm (number of hours)	24 hours - repairs normally takes longer to fix longer due to larger diameter pipes
	What is the average minimum water flow in your municipality?	± 175 litres/second for Drakenstein area and include water to factories (require water 24 hrs per day)
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes
	How long does it take to replace faulty water meters? (days)	± 3 weeks when reported and this is due to shortages of qualified staff
	Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No, municipality uses mostly HDPE pipe, which don't require cathodic protection.
<b>Electricity Service</b>		
	What is your electricity availability percentage on average per month?	98%
	Do your municipality have a ripple control in place that is operational? (Yes/No)	Yes, DM have a ripple control and it is operational.
	How much do you estimate is the cost saving in utilizing the ripple control system?	R 60, 000 per month
	What is the frequency of meters being read? (per month, per year)	Monthly
	Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	Three Months
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	Three Months
	Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	98% within 3days. Can be take longer depending on availability of resources (staff, budget, material, equipment)
	Are accounts normally calculated on actual readings? (Yes/no)	Yes
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes
	How long does it take to replace faulty meters? (days)	Within one day. Depends on availability of resources (staff, budget, material, equipment)
		Yes. Electricity Supply By-law, November 2014. Fall short with the implementation of the By Law, due to lack of safety for the staff, budget. Applying anti vandalism brackets to kiosks, special screws, heavy duty locks, heavy duty metal channels. Work closely with our Directorate Public Safety
	Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Good. The current losses is kept well below the normal national 10%. Current losses is below 9%
	How effective is the action plan in curbing line losses? (Good/Bad)	Normally within 30 days, but the duration may differ depending on the load requirement or network availability.
	How soon does the municipality provide a quotation to a customer upon a written request? (days)	When all relevant documentation is received supply can be provided within 30 days or as agreed between the developer and the municipality.
	How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	When all relevant documentation is received supply can be provided within 30 days
	How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	When all relevant documentation is received supply can be provided within 30 days or as agreed between the developer and the municipality.
	How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	When all relevant documentation is received supply can be provided within 30 days or as agreed between the developer and the municipality.
<b>Sewerage Service</b>		
	Are your purification system effective enough to put water back in to the system after purification?	Yes; but loadshedding can effect the duration of purification
	To what extend do you subsidize your indigent consumers?	Full package free
	<b>How long does it take to restore sewerage breakages on average</b>	
	Severe overflow? (hours)	3 to 5 hours
	Sewer blocked pipes: Large pipes? (Hours)	2 to 6 hours
	Sewer blocked pipes: Small pipes? (Hours)	1 to 8 hours
	Spillage clean-up? (hours)	2 to 3 hours
	Replacement of manhole covers? (Hours)	72 hours on average
<b>Road Infrastructure Services</b>		
	Time taken to repair a single pothole on a major road? (Hours)	Response time for temporary repairs 1 Day, permanent repairs response time 3-7 days.
	Time taken to repair a single pothole on a minor road? (Hours)	Response time for temporary repairs 3 hours, permanent repairs response time 3-7 days, permanent repair time 7 days dependant on pothole size.

Standard	Description	Service Level
	Time taken to repair a road following an open trench service crossing? (Hours)	Response dependant on work load between one and three weeks. Physical repairs in hours dependant on work extent, up to 72 hours.
	Time taken to repair walkways? (Hours)	Response time for temporary repairs if required 24 hours, permanent repairs response time 5 days, permanent repair time 3-5 days dependant on extent of work
	<b>Property valuations</b>	
	How long does it take on average from completion to the first account being issued? (one month/three months or longer)	One Month
	Do you have any special rating properties? (Yes/No)	No
	<b>Financial Management</b>	
	Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Increase
	Are the financial statement outsourced? (Yes/No)	No
	Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?	Yes
	How long does it take for an Tax/Invoice to be paid from the date it has been received?	30days
	Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	Procurement plans are only done on an annual basis
	<b>Administration</b>	
	Reaction time on enquiries and requests?	1-14 days depending on nature
	Time to respond to a verbal customer enquiry or request? (working days)	1 day
	Time to respond to a written customer enquiry or request? (working days)	7 days
	Time to resolve a customer enquiry or request? (working days)	14-30 days depending on nature
	What percentage of calls are not answered? (5%,10% or more)	15.0%
	How long does it take to respond to voice mails? (hours)	24 hrs
	Does the municipality have control over locked enquiries? (Yes/No)	No
	Is there a reduction in the number of complaints or not? (Yes/No)	No
	How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day
	How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	Often as necessary
	<b>Community safety and licensing services</b>	
	How long does it take to register a vehicle? (minutes)	3-5 minutes
	How long does it take to renew a vehicle license? (minutes)	3 minutes
	How long does it take to issue a duplicate registration certificate vehicle? (minutes)	3-5 minutes
	How long does it take to de-register a vehicle? (minutes)	3 minutes
	How long does it take to renew a drivers license? (minutes)	30 minutes
	What is the average reaction time of the fire service to an incident? (minutes)	5-8 minutes
	What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	N/A
	What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	N/A
	<b>Economic development</b>	
	How many economic development projects does the municipality drive?	12
	How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	1
	What percentage of the projects have created sustainable job security?	Not in a position to indicate percentage as the project impact will only be measured in 3 years from implementation.
	Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	No approved incentive available
	<b>Other Service delivery and communication</b>	
	Is a information package handed to the new customer? (Yes/No)	No
	Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
	Are customers treated in a professional and humanly manner? (Yes/No)	Yes



# APPENDIX 2

A Schedule Tables A1  
to A10 and supporting  
tables SA1 to SA38

WC023 Drakenstein - Table A1 Budget Summary

Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	416,884	437,183	466,405	488,621	502,094	502,094	502,094	538,383	562,176	587,474
Service charges	1,826,371	1,873,244	2,096,677	2,213,673	2,297,454	2,297,454	2,297,454	2,500,720	2,669,055	2,864,959
Investment revenue	9,673	36,830	73,657	58,000	83,000	83,000	83,000	75,000	75,000	75,000
Transfer and subsidies - Operational	204,172	206,950	231,790	247,115	254,692	254,692	254,692	269,125	276,523	280,480
Other own revenue	192,768	226,557	247,753	323,792	306,158	306,158	306,158	322,956	286,908	265,738
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2,649,867</b>	<b>2,780,764</b>	<b>3,116,283</b>	<b>3,331,201</b>	<b>3,443,397</b>	<b>3,443,397</b>	<b>3,443,397</b>	<b>3,706,184</b>	<b>3,869,663</b>	<b>4,073,651</b>
Employee costs	720,232	749,944	801,749	895,619	885,046	885,046	885,046	963,942	1,025,292	1,101,291
Remuneration of councillors	31,654	33,213	34,340	39,277	39,277	39,277	39,277	41,280	43,447	45,185
Depreciation and amortisation	243,355	246,679	249,616	273,690	273,690	273,690	273,690	283,543	303,391	326,146
Interest	180,162	176,391	167,822	158,991	158,648	158,648	158,648	147,210	141,066	144,461
Inventory consumed and bulk purchases	1,037,912	1,033,399	1,227,981	1,351,003	1,422,706	1,422,706	1,422,706	1,594,758	1,678,711	1,780,521
Transfers and subsidies	15,344	24,907	14,851	36,690	38,943	38,943	38,943	6,190	6,117	6,117
Other expenditure	395,543	492,993	495,496	573,508	613,954	613,954	613,954	640,091	657,049	669,901
<b>Total Expenditure</b>	<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit)</b>	<b>25,666</b>	<b>23,237</b>	<b>124,428</b>	<b>2,422</b>	<b>11,132</b>	<b>11,132</b>	<b>11,132</b>	<b>29,169</b>	<b>14,590</b>	<b>28</b>
Transfers and subsidies - capital (monetary allocations)	107,364	97,668	450,757	664,439	473,230	473,230	473,230	571,153	330,080	173,877
Transfers and subsidies - capital (in-kind)	10,449	21,847	8,196	—	—	—	—	—	—	—
	143,478	142,751	583,380	666,861	484,362	484,362	484,362	600,322	344,670	173,905
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Share of Surplus/Deficit attributable to Associate	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit) for the year</b>	<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>157,051</b>	<b>190,904</b>	<b>487,716</b>	<b>766,225</b>	<b>583,586</b>	<b>583,586</b>	<b>583,586</b>	<b>714,166</b>	<b>553,435</b>	<b>356,477</b>
Transfers recognised - capital	112,773	115,698	401,279	664,439	473,230	473,230	473,230	563,153	330,080	173,877
Borrowing	—	—	—	—	—	—	—	—	100,000	113,000
Internally generated funds	44,278	75,206	86,437	101,786	110,356	110,356	110,356	151,013	123,355	69,600
<b>Total sources of capital funds</b>	<b>157,051</b>	<b>190,904</b>	<b>487,716</b>	<b>766,225</b>	<b>583,586</b>	<b>583,586</b>	<b>583,586</b>	<b>714,166</b>	<b>553,435</b>	<b>356,477</b>
<b>Financial position</b>										
Total current assets	744,794	928,274	1,275,599	1,334,783	1,308,111	1,308,111	1,308,111	1,411,366	1,487,888	1,606,582
Total non current assets	6,674,146	6,647,415	6,881,940	7,399,267	6,956,458	6,956,458	6,956,458	7,372,967	7,639,592	7,555,923
Total current liabilities	505,993	553,789	688,534	607,919	548,347	548,347	548,347	579,735	628,646	672,546
Total non current liabilities	1,997,771	1,960,095	1,801,619	1,828,642	1,875,410	1,875,410	1,875,410	1,740,480	1,765,130	1,801,863
Community wealth/Equity	4,915,175	5,061,804	5,667,385	6,297,489	5,840,812	5,840,812	5,840,812	6,464,117	6,733,704	6,688,095
<b>Cash flows</b>										
Net cash from (used) operating	299,536	505,209	857,285	890,955	734,519	734,519	734,519	862,997	622,100	471,131
Net cash from (used) investing	(228,464)	(170,846)	(520,244)	(763,225)	(580,586)	(580,586)	(580,586)	(711,163)	(550,432)	(353,474)
Net cash from (used) financing	(19,969)	(78,976)	(84,806)	(90,825)	(90,825)	(90,825)	(90,825)	(102,172)	(13,895)	(16,790)
<b>Cash/cash equivalents at the year end</b>	<b>189,884</b>	<b>445,270</b>	<b>697,506</b>	<b>728,543</b>	<b>742,891</b>	<b>742,891</b>	<b>742,891</b>	<b>799,662</b>	<b>857,434</b>	<b>958,301</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	229,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,434	958,301
Application of cash and investments	(162,533)	(157,032)	(90,116)	43,439	(2,773)	(2,773)	(2,773)	47,569	8,167	(21,082)
<b>Balance - surplus (shortfall)</b>	<b>392,417</b>	<b>602,302</b>	<b>787,622</b>	<b>685,105</b>	<b>745,664</b>	<b>745,664</b>	<b>745,664</b>	<b>752,093</b>	<b>849,267</b>	<b>979,384</b>
<b>Asset management</b>										
Asset register summary (WDV)	6,506,789	6,500,992	6,702,997	7,399,267	6,956,458	6,956,458		7,372,967	7,639,592	7,555,923
Depreciation	243,355	246,679	249,616	273,690	273,690	273,690		283,543	303,391	326,146
Renewal and Upgrading of Existing Assets	83,983	98,144	265,967	625,298	443,021	443,021		562,635	419,955	206,191
Repairs and Maintenance	269,523	278,595	315,926	357,645	382,683	382,683		409,606	436,096	462,714
<b>Free services</b>										
Cost of Free Basic Services provided	171,986	135,664	152,892	172,797	173,557	173,557		182,577	190,732	199,315
Revenue cost of free services provided	148,708	144,099	160,333	169,696	169,098	169,098		183,777	192,481	201,142
<b>Households below minimum service level</b>										
Water:	0	0	0	0	0	0		0	0	0
Sanitation/sewerage:	1	1	4	3	3	3		3	3	4
Energy:	4	4	5	5	5	5		5	5	5
Refuse:	—	—	—	—	—	—		—	—	—

WC023 Drakenstein - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<i><b>Governance and administration</b></i>		<b>523,131</b>	<b>551,631</b>	<b>634,810</b>	<b>599,560</b>	<b>646,114</b>	<b>646,114</b>	<b>673,826</b>	<b>700,045</b>	<b>727,917</b>
Executive and council		10,841	20,039	22,171	15,955	18,920	18,920	19,013	19,110	19,214
Finance and administration		512,290	531,591	612,639	583,605	627,194	627,194	654,813	680,935	708,703
Internal audit		–	–	–	–	–	–	–	–	–
<i><b>Community and public safety</b></i>		<b>153,140</b>	<b>173,424</b>	<b>192,491</b>	<b>239,010</b>	<b>212,839</b>	<b>212,839</b>	<b>237,054</b>	<b>258,605</b>	<b>268,115</b>
Community and social services		4,654	21,351	22,936	24,755	24,949	24,949	25,273	25,456	25,650
Sport and recreation		4,480	2,676	2,019	1,924	2,351	2,351	2,455	2,564	2,679
Public safety		125,652	126,117	119,970	144,707	147,932	147,932	148,573	149,314	150,690
Housing		18,355	23,280	47,566	67,624	37,606	37,606	60,753	81,271	89,096
Health		–	–	–	–	–	–	–	–	–
<i><b>Economic and environmental services</b></i>		<b>31,407</b>	<b>23,204</b>	<b>25,000</b>	<b>51,265</b>	<b>61,105</b>	<b>61,105</b>	<b>44,524</b>	<b>19,929</b>	<b>45,565</b>
Planning and development		13,882	14,995	13,901	9,954	11,891	11,891	12,951	10,025	10,476
Road transport		17,525	8,209	11,099	41,311	49,214	49,214	31,573	9,904	35,089
Environmental protection		–	–	–	–	–	–	–	–	–
<i><b>Trading services</b></i>		<b>2,060,002</b>	<b>2,152,019</b>	<b>2,722,934</b>	<b>3,105,804</b>	<b>2,996,568</b>	<b>2,996,568</b>	<b>3,321,934</b>	<b>3,221,164</b>	<b>3,205,931</b>
Energy sources		1,457,609	1,521,086	1,649,518	1,703,884	1,804,043	1,804,043	1,938,185	2,080,866	2,246,052
Water management		198,859	213,467	286,222	275,796	275,796	275,796	327,476	342,503	359,395
Waste water management		211,138	228,110	549,400	876,412	665,143	665,143	791,286	519,803	308,994
Waste management		192,396	189,356	237,794	249,712	251,586	251,586	264,987	277,992	291,491
<i><b>Other</b></i>	<b>4</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total Revenue - Functional</b>	<b>2</b>	<b>2,767,680</b>	<b>2,900,278</b>	<b>3,575,235</b>	<b>3,995,640</b>	<b>3,916,627</b>	<b>3,916,627</b>	<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>
<b>Expenditure - Functional</b>										
<i><b>Governance and administration</b></i>		<b>405,611</b>	<b>387,140</b>	<b>423,788</b>	<b>529,405</b>	<b>489,858</b>	<b>489,858</b>	<b>523,898</b>	<b>553,454</b>	<b>590,989</b>
Executive and council		125,748	128,278	103,996	120,244	119,136	119,136	123,295	132,686	140,813
Finance and administration		273,722	255,662	314,646	401,091	366,385	366,385	395,884	415,537	444,310
Internal audit		6,142	3,200	5,146	8,070	4,338	4,338	4,718	5,231	5,866
<i><b>Community and public safety</b></i>		<b>427,686</b>	<b>417,675</b>	<b>436,047</b>	<b>497,866</b>	<b>518,550</b>	<b>518,550</b>	<b>550,791</b>	<b>570,012</b>	<b>589,223</b>
Community and social services		39,486	39,935	51,245	53,661	56,442	56,442	58,829	62,319	66,344
Sport and recreation		85,455	86,351	109,959	128,936	129,742	129,742	139,211	147,477	156,370
Public safety		215,587	205,803	184,169	211,551	223,783	223,783	233,966	241,349	250,729
Housing		87,157	85,587	90,674	103,718	108,583	108,583	118,784	118,867	115,780
Health		–	–	–	–	–	–	–	–	–
<i><b>Economic and environmental services</b></i>		<b>217,857</b>	<b>232,919</b>	<b>221,109</b>	<b>272,471</b>	<b>253,017</b>	<b>253,017</b>	<b>230,181</b>	<b>239,365</b>	<b>253,354</b>
Planning and development		54,580	58,345	63,327	70,195	67,271	67,271	74,148	75,186	80,286
Road transport		161,585	172,803	155,901	200,242	183,736	183,736	153,878	161,870	170,580
Environmental protection		1,691	1,771	1,882	2,034	2,010	2,010	2,155	2,309	2,488
<i><b>Trading services</b></i>		<b>1,573,048</b>	<b>1,719,793</b>	<b>1,910,908</b>	<b>2,029,033</b>	<b>2,170,836</b>	<b>2,170,836</b>	<b>2,372,141</b>	<b>2,492,237</b>	<b>2,640,052</b>
Energy sources		1,153,690	1,163,452	1,369,245	1,481,971	1,553,528	1,553,528	1,732,462	1,818,270	1,922,831
Water management		136,871	173,199	187,063	184,204	207,151	207,151	210,066	218,622	227,673
Waste water management		176,168	218,565	196,235	208,188	228,720	228,720	235,514	254,386	281,126
Waste management		106,319	164,577	158,365	154,670	181,436	181,436	194,099	200,959	208,423
<i><b>Other</b></i>	<b>4</b>	<b>–</b>	<b>–</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit) for the year</b>		<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

WC023 Drakenstein - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<b>Municipal governance and administration</b>		523,131	551,631	634,810	599,560	646,114	646,114	673,826	700,045	727,917
Executive and council		10,841	20,039	22,171	15,955	18,920	18,920	19,013	19,110	19,214
Mayor and Council		10,841	20,039	22,171	15,955	18,920	18,920	19,013	19,110	19,214
Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-	-	-
Finance and administration		512,290	531,591	612,639	583,605	627,194	627,194	654,813	680,935	708,703
Administrative and Corporate Support		28,628	4,082	11,627	6,906	10,600	10,600	8,985	9,254	9,535
Asset Management		4,212	950	3,075	568	568	568	593	620	648
Finance		460,231	505,735	580,185	573,352	611,825	611,825	642,363	668,094	695,453
Fleet Management		13	4	6	5	5	5	5	5	6
Human Resources		1,107	2,273	3,142	750	1,600	1,600	750	750	750
Information Technology		1,000	-	-	-	-	-	-	-	-
Legal Services		0	0	-	1	1	1	1	1	1
Marketing, Customer Relations, Publicity and Media Co-		-	-	-	-	-	-	-	-	-
Property Services		13,396	18,058	13,438	1,983	2,483	2,483	2,074	2,167	2,265
Risk Management		-	-	-	-	-	-	-	-	-
Security Services		-	-	-	-	-	-	-	-	-
Supply Chain Management		3,704	489	1,164	40	112	112	42	44	46
Valuation Service		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Governance Function		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		153,140	173,424	192,491	239,010	212,839	212,839	237,054	258,605	268,115
Community and social services		4,654	21,351	22,936	24,755	24,949	24,949	25,273	25,456	25,650
Aged Care		-	-	-	-	-	-	-	-	-
Agricultural		-	-	-	-	-	-	-	-	-
Animal Care and Diseases		-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		4,132	3,192	3,078	3,216	3,216	3,216	3,357	3,505	3,663
Child Care Facilities		-	-	-	-	-	-	-	-	-
Community Halls and Facilities		305	541	966	496	685	685	518	542	566
Consumer Protection		-	-	-	-	-	-	-	-	-
Cultural Matters		-	-	-	-	-	-	-	-	-
Disaster Management		-	-	-	-	-	-	-	-	-
Education		-	-	-	-	-	-	-	-	-
Indigenous and Customary Law		-	-	-	-	-	-	-	-	-
Industrial Promotion		-	-	-	-	-	-	-	-	-
Language Policy		-	-	-	-	-	-	-	-	-
Libraries and Archives		217	17,618	18,892	21,043	21,048	21,048	21,397	21,409	21,421
Literacy Programmes		-	-	-	-	-	-	-	-	-
Media Services		-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-
Population Development		-	-	-	-	-	-	-	-	-
Provincial Cultural Matters		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Zoo's		-	-	-	-	-	-	-	-	-
Sport and recreation		4,480	2,676	2,019	1,924	2,351	2,351	2,455	2,564	2,679
Beaches and Jetties		-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering		186	0	-	-	2	2	2	2	2
Community Parks (including Nurseries)		1,939	1,953	1,858	1,798	2,223	2,223	2,321	2,423	2,532
Recreational Facilities		2,355	723	160	127	127	127	133	139	145
Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-
Public safety		125,652	126,117	119,970	144,707	147,932	147,932	148,573	149,314	150,690
Civil Defence		-	-	-	-	-	-	-	-	-
Cleansing		-	-	-	-	-	-	-	-	-
Control of Public Nuisances		-	-	-	-	-	-	-	-	-
Fencing and Fences		-	-	-	-	-	-	-	-	-
Fire Fighting and Protection		201	138	1,278	88	690	690	130	136	142
Licensing and Control of Animals		-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control		125,451	125,978	118,692	144,618	147,242	147,242	148,443	149,178	150,547
Pounds		-	-	-	-	-	-	-	-	-
Housing		18,355	23,280	47,566	67,624	37,606	37,606	60,753	81,271	89,096
Housing		18,355	23,280	47,566	67,624	37,606	37,606	60,753	81,271	89,096
Informal Settlements		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Health Services		-	-	-	-	-	-	-	-	-
Laboratory Services		-	-	-	-	-	-	-	-	-
Food Control		-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable Diseases		-	-	-	-	-	-	-	-	-
Vector Control		-	-	-	-	-	-	-	-	-
Chemical Safety		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		31,407	23,204	25,000	51,265	61,105	61,105	44,524	19,929	45,565
Planning and development		13,882	14,995	13,901	9,954	11,891	11,891	12,951	10,025	10,476
Billboards		-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LED's)		-	-	-	-	-	-	-	-	-
Central City Improvement District		-	-	-	-	-	-	-	-	-
Development Facilitation		-	-	-	-	-	-	-	-	-
Economic Development/Planning		527	886	663	603	598	598	625	652	681
Regional Planning and Development		-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and		8,067	9,971	8,875	7,289	8,599	8,599	8,977	9,373	9,794
Project Management Unit		5,287	4,139	4,363	2,062	2,695	2,695	3,349	-	-
Provincial Planning		-	-	-	-	-	-	-	-	-
Support to Local Municipalities		-	-	-	-	-	-	-	-	-
Road transport		17,525	8,209	11,099	41,311	49,214	49,214	31,573	9,904	35,089
Public Transport		-	-	-	-	-	-	-	-	-
Road and Traffic Regulation		-	-	-	-	-	-	-	-	-
Roads		17,525	8,209	11,099	41,311	49,214	49,214	31,573	9,904	35,089
Taxi Ranks		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Biodiversity and Landscape		-	-	-	-	-	-	-	-	-
Coastal Protection		-	-	-	-	-	-	-	-	-
Indigenous Forests		-	-	-	-	-	-	-	-	-
Nature Conservation		-	-	-	-	-	-	-	-	-
Pollution Control		-	-	-	-	-	-	-	-	-
Soil Conservation		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		2,060,002	2,152,019	2,722,934	3,105,804	2,996,568	2,996,568	3,321,934	3,221,164	3,205,931
Energy sources		1,457,609	1,521,086	1,649,518	1,703,884	1,804,043	1,804,043	1,938,185	2,080,866	2,246,052
Electricity		1,457,609	1,521,086	1,649,518	1,703,884	1,804,043	1,804,043	1,938,185	2,080,866	2,246,052
Street Lighting and Signal Systems		-	-	-	-	-	-	-	-	-

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<i>Nonelectric Energy</i>										
Water management		198,859	213,467	286,222	275,796	275,796	275,796	327,476	342,503	359,395
<i>Water Treatment</i>		–	–	–	–	–	–	–	–	–
<i>Water Distribution</i>		198,859	213,467	286,222	275,796	275,796	275,796	327,476	342,503	359,395
<i>Water Storage</i>		–	–	–	–	–	–	–	–	–
Waste water management		211,138	228,110	549,400	876,412	665,143	665,143	791,286	519,803	308,994
<i>Public Toilets</i>		–	–	–	–	–	–	–	–	–
<i>Sewerage</i>		–	–	290,310	521,739	326,087	326,087	426,087	195,652	–
<i>Storm Water Management</i>		–	–	–	–	–	–	–	–	–
<i>Waste Water Treatment</i>		211,138	228,110	259,090	354,673	339,056	339,056	365,199	324,151	308,994
Waste management		192,396	189,356	237,794	249,712	251,586	251,586	264,987	277,992	291,491
<i>Recycling</i>		–	–	–	–	–	–	–	–	–
<i>Solid Waste Disposal (Landfill Sites)</i>		1,378	1,488	1,688	1,893	1,898	1,898	1,981	2,070	2,164
<i>Solid Waste Removal</i>		191,016	187,868	236,106	247,819	249,688	249,688	263,006	275,922	289,327
<i>Street Cleaning</i>		2	–	–	–	–	–	–	–	–
<i>Other</i>		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–
Forestry		–	–	–	–	–	–	–	–	–
Licensing and Regulation		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	–	–	–
<b>Total Revenue - Functional</b>	<b>2</b>	<b>2,767,680</b>	<b>2,900,278</b>	<b>3,575,235</b>	<b>3,995,640</b>	<b>3,916,627</b>	<b>3,916,627</b>	<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>
<b>Expenditure - Functional</b>										
<i>Municipal governance and administration</i>		<b>405,611</b>	<b>387,140</b>	<b>423,788</b>	<b>529,405</b>	<b>489,858</b>	<b>489,858</b>	<b>523,898</b>	<b>553,454</b>	<b>590,989</b>
Executive and council		125,748	128,278	103,996	120,244	119,136	119,136	123,295	132,686	140,813
Mayor and Council		66,392	53,567	83,184	94,123	101,294	101,294	102,575	110,081	116,541
Municipal Manager, Town Secretary and Chief Executive		59,355	74,711	20,812	26,121	17,842	17,842	20,720	22,605	24,272
Finance and administration		273,722	255,662	314,646	401,091	366,385	366,385	395,884	415,537	444,310
Administrative and Corporate Support		96,033	92,957	101,044	121,941	113,877	113,877	129,781	134,796	142,515
Asset Management		10,668	12,888	15,143	12,111	10,045	10,045	11,866	13,133	14,450
Finance		53,498	45,863	42,802	49,400	62,742	62,742	55,516	59,104	64,070
Fleet Management		12,593	16,950	33,693	67,114	40,160	40,160	45,432	48,351	50,123
Human Resources		27,878	24,415	30,702	38,359	31,201	31,201	32,444	34,060	36,531
Information Technology		19,982	16,216	20,718	25,177	22,859	22,859	23,923	25,414	27,106
Legal Services		(2,075)	(4,963)	997	(651)	1,142	1,142	1,368	1,493	1,645
Marketing, Customer Relations, Publicity and Media Co-		5,018	3,306	5,226	8,085	5,400	5,400	5,508	5,747	6,261
Property Services		34,625	39,753	46,193	47,671	56,687	56,687	65,061	66,422	72,558
Risk Management		1,072	979	1,162	1,731	1,181	1,181	1,513	1,643	1,821
Security Services		–	–	–	–	–	–	–	–	–
Supply Chain Management		12,356	6,237	15,403	23,839	15,465	15,465	16,950	18,532	20,043
Valuation Service		2,073	1,062	1,563	6,213	5,624	5,624	6,523	6,844	7,189
Internal audit		6,142	3,200	5,146	8,070	4,338	4,338	4,718	5,231	5,866
Governance Function		6,142	3,200	5,146	8,070	4,338	4,338	4,718	5,231	5,866
<i>Community and public safety</i>		<b>427,686</b>	<b>417,675</b>	<b>436,047</b>	<b>497,866</b>	<b>518,550</b>	<b>518,550</b>	<b>550,791</b>	<b>570,012</b>	<b>589,223</b>
Community and social services		39,486	39,935	51,245	53,661	56,442	56,442	58,829	62,319	66,344
Aged Care		1,217	1,286	1,377	1,505	1,384	1,384	1,505	1,605	1,721
Agricultural		5,536	5,132	5,182	6,122	5,482	5,482	6,026	6,413	6,852
Animal Care and Diseases		–	–	–	–	–	–	–	–	–
Cemeteries, Funeral Parlours and Crematoriums		5,210	5,595	6,126	7,548	7,966	7,966	8,525	9,040	9,618
Child Care Facilities		83	29	6	16	16	16	16	17	18
Community Halls and Facilities		11,914	11,098	15,041	15,526	15,440	15,440	16,260	17,256	18,377
Consumer Protection		–	–	–	–	–	–	–	–	–
Cultural Matters		8,778	9,243	13,199	12,830	16,586	16,586	16,317	17,189	18,261
Disaster Management		3,885	3,966	4,737	5,315	4,776	4,776	5,130	5,490	5,905
Education		–	–	–	–	–	–	–	–	–
Indigenous and Customary Law		–	–	–	–	–	–	–	–	–
Industrial Promotion		–	–	–	–	–	–	–	–	–
Language Policy		–	–	–	–	–	–	–	–	–
Libraries and Archives		2,863	3,586	5,577	4,798	4,794	4,794	5,049	5,309	5,593
Literacy Programmes		–	–	–	–	–	–	–	–	–
Media Services		–	–	–	–	–	–	–	–	–
Museums and Art Galleries		–	–	–	–	–	–	–	–	–
Population Development		–	–	–	–	–	–	–	–	–
Provincial Cultural Matters		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Zoo's		–	–	–	–	–	–	–	–	–
Sport and recreation		85,455	86,351	109,959	128,936	129,742	129,742	139,211	147,477	156,370
Beaches and Jetties		–	–	–	–	–	–	–	–	–
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–	–	–	–
Community Parks (including Nurseries)		35,281	34,054	42,999	54,415	56,979	56,979	60,447	64,034	67,951
Recreational Facilities		23,145	23,781	28,660	33,422	30,434	30,434	33,656	35,674	37,940
Sports Grounds and Stadiums		27,029	28,515	38,299	41,099	42,329	42,329	45,108	47,769	50,479
Public safety		215,587	205,803	184,169	211,551	223,783	223,783	233,966	241,349	250,729
Civil Defence		–	–	–	–	–	–	–	–	–
Cleansing		–	–	–	–	–	–	–	–	–
Control of Public Nuisances		–	–	–	–	–	–	–	–	–
Fencing and Fences		–	–	–	–	–	–	–	–	–
Fire Fighting and Protection		42,219	44,623	45,974	49,214	53,397	53,397	58,008	61,695	65,878
Licensing and Control of Animals		–	–	–	–	–	–	–	–	–
Police Forces, Traffic and Street Parking Control		172,785	160,401	137,011	161,135	168,720	168,720	174,768	178,410	183,551
Pounds		583	779	1,184	1,202	1,665	1,665	1,190	1,244	1,300
Housing		87,157	85,587	90,674	103,718	108,583	108,583	118,784	118,867	115,780
Housing		87,157	85,587	90,674	103,718	108,583	108,583	118,784	118,867	115,780
Informal Settlements		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Ambulance		–	–	–	–	–	–	–	–	–
Health Services		–	–	–	–	–	–	–	–	–
Laboratory Services		–	–	–	–	–	–	–	–	–
Food Control		–	–	–	–	–	–	–	–	–
Health Surveillance and Prevention of Communicable Diseases		–	–	–	–	–	–	–	–	–
Vector Control		–	–	–	–	–	–	–	–	–
Chemical Safety		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		<b>217,857</b>	<b>232,919</b>	<b>221,109</b>	<b>272,471</b>	<b>253,017</b>	<b>253,017</b>	<b>230,181</b>	<b>239,365</b>	<b>253,354</b>
Planning and development		54,580	58,345	63,327	70,195	67,271	67,271	74,148	75,186	80,286
Billboards		–	–	–	–	–	–	–	–	–
Corporate Wide Strategic Planning (IDPs, LEDs)		5,810	2,901	4,226	5,611	4,042	4,042	4,489	4,852	5,286
Central City Improvement District		–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<i>Economic Development/Planning</i>		13,813	14,867	15,666	17,618	17,696	17,696	18,728	20,036	21,549
<i>Regional Planning and Development</i>										
<i>Town Planning, Building Regulations and Enforcement, and Project Management Unit</i>		14,465	15,388	17,053	19,318	18,641	18,641	20,534	21,972	23,635
<i>Provincial Planning</i>		20,493	25,189	26,382	27,649	26,891	26,891	30,397	28,326	29,817
<i>Support to Local Municipalities</i>										
<b>Road transport</b>		<b>161,585</b>	<b>172,803</b>	<b>155,901</b>	<b>200,242</b>	<b>183,736</b>	<b>183,736</b>	<b>153,878</b>	<b>161,870</b>	<b>170,580</b>
<i>Public Transport</i>										
<i>Road and Traffic Regulation</i>		4,578	4,830	4,802	5,257	5,428	5,428	5,707	6,109	6,574
<i>Roads</i>		157,007	167,973	151,099	194,985	178,308	178,308	148,171	155,762	164,007
<i>Taxi Ranks</i>										
<b>Environmental protection</b>		<b>1,691</b>	<b>1,771</b>	<b>1,882</b>	<b>2,034</b>	<b>2,010</b>	<b>2,010</b>	<b>2,155</b>	<b>2,309</b>	<b>2,488</b>
<i>Biodiversity and Landscape</i>		1,691	1,771	1,882	2,034	2,010	2,010	2,155	2,309	2,488
<i>Coastal Protection</i>										
<i>Indigenous Forests</i>										
<i>Nature Conservation</i>										
<i>Pollution Control</i>										
<i>Soil Conservation</i>										
<b>Trading services</b>		<b>1,573,048</b>	<b>1,719,793</b>	<b>1,910,908</b>	<b>2,029,033</b>	<b>2,170,836</b>	<b>2,170,836</b>	<b>2,372,141</b>	<b>2,492,237</b>	<b>2,640,052</b>
<b>Energy sources</b>		<b>1,153,690</b>	<b>1,163,452</b>	<b>1,369,245</b>	<b>1,481,971</b>	<b>1,553,528</b>	<b>1,553,528</b>	<b>1,732,462</b>	<b>1,818,270</b>	<b>1,922,831</b>
<i>Electricity</i>		1,153,690	1,163,452	1,369,245	1,481,971	1,553,528	1,553,528	1,732,462	1,818,270	1,922,831
<i>Street Lighting and Signal Systems</i>										
<i>Nonelectric Energy</i>										
<b>Water management</b>		<b>136,871</b>	<b>173,199</b>	<b>187,063</b>	<b>184,204</b>	<b>207,151</b>	<b>207,151</b>	<b>210,066</b>	<b>218,622</b>	<b>227,673</b>
<i>Water Treatment</i>		1,951	2,480	2,797	2,842	3,095	3,095	2,851	3,325	3,569
<i>Water Distribution</i>		134,920	170,718	184,266	181,362	204,057	204,057	207,216	215,297	224,103
<i>Water Storage</i>										
<b>Waste water management</b>		<b>176,168</b>	<b>218,565</b>	<b>196,235</b>	<b>208,188</b>	<b>228,720</b>	<b>228,720</b>	<b>235,514</b>	<b>254,386</b>	<b>281,126</b>
<i>Public Toilets</i>		6,706	6,198	6,551	7,125	7,484	7,484	7,818	8,433	9,002
<i>Sewerage</i>		31,542	56,107	37,616	50,467	52,263	52,263	52,857	55,809	61,540
<i>Storm Water Management</i>										
<i>Waste Water Treatment</i>		137,920	156,259	152,068	150,596	168,973	168,973	174,840	190,145	210,585
<b>Waste management</b>		<b>106,319</b>	<b>164,577</b>	<b>158,365</b>	<b>154,670</b>	<b>181,436</b>	<b>181,436</b>	<b>194,099</b>	<b>200,959</b>	<b>208,423</b>
<i>Recycling</i>										
<i>Solid Waste Disposal (Landfill Sites)</i>		16,335	28,274	35,739	32,937	32,236	32,236	32,834	35,174	36,894
<i>Solid Waste Removal</i>		56,990	102,437	93,223	84,172	109,374	109,374	116,638	120,438	121,685
<i>Street Cleaning</i>		32,994	33,867	29,404	37,561	39,827	39,827	44,627	45,347	49,844
<b>Other</b>		<b>-</b>	<b>-</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>
<i>Abattoirs</i>										
<i>Air Transport</i>										
<i>Forestry</i>										
<i>Licensing and Regulation</i>										
<i>Markets</i>										
<i>Tourism</i>		-	-	3	4	4	4	4	4	5
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit) for the year</b>		<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>										
<b>Revenue by Vote</b>	1									
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-
Vote 02 - Financial Services		474,174	508,877	590,912	575,609	614,394	614,394	644,970	670,818	698,300
Vote 03 - Corporate & Planning Services		37,197	48,556	50,818	42,566	49,574	49,574	48,043	49,269	50,561
Vote 04 - Planning And Development		-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		32,547	33,469	58,094	79,750	50,403	50,403	73,309	93,436	100,858
Vote 06 - Engineering Services		2,098,110	2,183,259	2,755,441	3,153,009	3,054,324	3,054,324	3,362,441	3,236,905	3,247,119
Vote 07 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 08 - Risk Management		-	-	-	-	-	-	-	-	-
Vote 09 - Idp		-	-	-	-	-	-	-	-	-
Vote 10 - Communication And Marketing		-	-	-	-	-	-	-	-	-
Vote 11 - Public Safety		125,652	126,117	119,970	144,707	147,932	147,932	148,573	149,314	150,690
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>2,767,680</b>	<b>2,900,278</b>	<b>3,575,235</b>	<b>3,995,640</b>	<b>3,916,627</b>	<b>3,916,627</b>	<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 01 - Office Of The City Manager		4,386	4,364	4,411	5,532	6,189	6,189	7,041	7,469	7,964
Vote 02 - Financial Services		111,842	134,584	127,678	158,671	164,622	164,622	167,600	175,888	187,708
Vote 03 - Corporate & Planning Services		217,430	233,749	258,406	286,748	284,750	284,750	296,015	311,830	329,247
Vote 04 - Planning And Development		-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		251,656	257,145	243,277	264,841	262,425	262,425	284,795	299,551	309,883
Vote 06 - Engineering Services		1,797,857	1,892,414	2,099,727	2,321,787	2,414,337	2,414,337	2,604,932	2,732,918	2,896,787
Vote 07 - Internal Audit		9,165	9,537	10,538	11,231	11,579	11,579	12,279	13,131	14,114
Vote 08 - Risk Management		2,023	2,973	2,495	2,725	2,903	2,903	3,310	3,521	3,782
Vote 09 - Idp		5,756	4,887	5,195	5,699	5,886	5,886	6,199	6,604	7,066
Vote 10 - Communication And Marketing		4,914	5,423	6,678	7,687	7,879	7,879	8,048	8,331	8,863
Vote 11 - Public Safety		219,174	212,451	233,450	263,858	271,695	271,695	286,796	295,830	308,209
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue by Vote	1									
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-
01.1 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-
01.2 - Municipal Manager Office Support		-	-	-	-	-	-	-	-	-
Vote 02 - Financial Services		474,174	508,877	590,912	575,609	614,394	614,394	644,970	670,818	698,300
02.1 - Office Of The Chief Financial Officer		21,042	21,927	26,047	18,000	18,000	18,000	18,000	18,000	18,000
02.2 - Office Of The Senior Manager: Financial Management		6,027	1,703	6,486	1,648	1,888	1,888	1,971	2,060	2,152
02.3 - Budgets And Cost Accounting Division		-	-	-	-	-	-	-	-	-
02.4 - Budgets Section		-	-	-	-	-	-	-	-	-
02.5 - Cost Accounting Section		-	-	-	-	-	-	-	-	-
02.6 - Financial Reporting Division		1,712	38,601	57,891	40,000	65,000	65,000	57,000	57,000	57,000
02.7 - Financial Statements Section		-	-	-	-	-	-	-	-	-
02.8 - Cash Management Section		-	-	-	-	-	-	-	-	-
02.9 - Assets And Insurance Division		-	-	-	-	-	-	-	-	-
02.10 - Assets Section		-	-	-	-	-	-	-	-	-
02.11 - Insurance Section		4,212	950	3,075	568	568	568	593	620	648
02.12 - Finance Management Grant		1,550	1,550	1,550	1,600	1,600	1,600	1,700	1,800	2,000
02.13 - Office Of The Senior Manager: Revenue And Expenditure		-	-	-	-	-	-	-	-	-
02.14 - Revenue Division		115	16	3,220	10	10	10	10	11	11
02.15 - Water & Electricity Billing Section		-	-	-	-	-	-	-	-	-
02.16 - Property Rates Sundries Housing & Pre-Paid Billing		435,812	443,642	491,477	513,742	527,215	527,215	565,653	591,283	618,442
02.17 - Credit Control Customer Care Indigent & Revenue		-	-	-	-	-	-	-	-	-
02.18 - Expenditure Division		-	-	-	-	-	-	-	-	-
02.19 - Creditors & Cheque Administration Section		-	-	-	-	-	-	-	-	-
02.20 - Payroll Administration Section		-	-	-	-	-	-	-	-	-
02.21 - Office Of The Manager: Supply Chain Management		3,704	59	361	40	112	112	42	44	46
02.22 - Tender Evaluation & Contracts Section		-	-	-	-	-	-	-	-	-
02.23 - Demand Management & Logistics Section		-	-	-	-	-	-	-	-	-
02.24 - Stores: Administration		-	430	803	-	-	-	-	-	-
02.25 - Stores: Maintenance		-	-	-	-	-	-	-	-	-
02.26 - Financial Planning And Accounting Div		-	-	-	-	-	-	-	-	-
02.27 - Property Valuation Section		-	-	-	-	-	-	-	-	-
Vote 03 - Corporate & Planning Services		37,197	48,556	50,818	42,566	49,574	49,574	48,043	49,269	50,561
03.1 - Office Of The Executive Manager: Corporate Services		-	-	-	-	-	-	-	-	-
03.2 - Office Of The Senior Manager: Legal And Administration		-	-	-	3,000	3,000	3,000	3,000	3,000	3,000
03.3 - Legal Services Division		0	0	-	1	1	1	1	1	1
03.4 - Administrative Support Services Division		-	-	-	-	-	-	-	-	-
03.5 - Registry Section		-	-	-	-	-	-	-	-	-
03.6 - Secretariat / Committee Services Section		-	-	-	-	-	-	-	-	-
03.7 - Customer Relations Management Division		-	-	-	-	-	-	-	-	-
03.8 - Municipal Courts		-	-	-	-	-	-	-	-	-
03.9 - Human Resource Management Division		242	409	141	-	100	100	-	-	-
03.10 - Training & Development Section		-	-	-	-	-	-	-	-	-
03.11 - Lg Seta Training		865	1,431	2,648	750	1,500	1,500	750	750	750
03.12 - Hr Administration Section		-	-	-	-	-	-	-	-	-
03.13 - Labour Relations Management Section		-	433	354	-	-	-	-	-	-
03.14 - Organisation Efficiency Improvement Section		-	-	-	-	-	-	-	-	-
03.15 - Information Communication Technology Division		1,000	-	-	-	-	-	-	-	-
03.16 - Ict Systems Maintenance Section		-	-	-	-	-	-	-	-	-
03.17 - Ict Operations & Support Administration Section		-	-	-	-	-	-	-	-	-
03.18 - Ict Operations & Support Maintenance Section		-	-	-	-	-	-	-	-	-
03.19 - Ict Governance / Administration Section		-	-	-	-	-	-	-	-	-
03.20 - Inter Governmental Relations Section		-	-	-	-	-	-	-	-	-
03.21 - Office Of The Political Office Bearers Division		94	204	113	113	113	113	113	113	113
03.22 - Councillor Support & Public Participation Section		-	-	-	-	-	-	-	-	-
03.23 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-
03.24 - Office Of The Deputy Executive Mayor		-	-	-	-	-	-	-	-	-
03.25 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
03.26 - Office Of The Chief Whip		-	-	-	-	-	-	-	-	-
03.27 - Executive Mayoral Committee		-	-	-	-	-	-	-	-	-
03.28 - Municipal Council		10,747	19,836	22,058	15,842	18,807	18,807	18,900	18,997	19,101
03.29 - Council Grants & Donations		-	-	-	-	-	-	-	-	-
03.30 - Ward 1 Projects		-	-	-	-	-	-	-	-	-
03.31 - Ward 2 Projects		-	-	-	-	-	-	-	-	-
03.32 - Ward 3 Projects		-	-	-	-	-	-	-	-	-
03.33 - Ward 4 Projects		-	-	-	-	-	-	-	-	-
03.34 - Ward 5 Projects		-	-	-	-	-	-	-	-	-
03.35 - Ward 6 Projects		-	-	-	-	-	-	-	-	-
03.36 - Ward 7 Projects		-	-	-	-	-	-	-	-	-
03.37 - Ward 8 Projects		-	-	-	-	-	-	-	-	-
03.38 - Ward 9 Projects		-	-	-	-	-	-	-	-	-
03.39 - Ward 10 Projects		-	-	-	-	-	-	-	-	-
03.40 - Ward 11 Projects		-	-	-	-	-	-	-	-	-
03.41 - Ward 12 Projects		-	-	-	-	-	-	-	-	-
03.42 - Ward 13 Projects		-	-	-	-	-	-	-	-	-
03.43 - Ward 14 Projects		-	-	-	-	-	-	-	-	-
03.44 - Ward 15 Projects		-	-	-	-	-	-	-	-	-
03.45 - Ward 16 Projects		-	-	-	-	-	-	-	-	-
03.46 - Ward 17 Projects		-	-	-	-	-	-	-	-	-
03.47 - Ward 18 Projects		-	-	-	-	-	-	-	-	-
03.48 - Ward 19 Projects		-	-	-	-	-	-	-	-	-
03.49 - Ward 20 Projects		-	-	-	-	-	-	-	-	-
03.50 - Ward 21 Projects		-	-	-	-	-	-	-	-	-
03.51 - Ward 22 Projects		-	-	-	-	-	-	-	-	-
03.52 - Ward 23 Projects		-	-	-	-	-	-	-	-	-
03.53 - Ward 24 Projects		-	-	-	-	-	-	-	-	-
03.54 - Ward 25 Projects		-	-	-	-	-	-	-	-	-
03.55 - Ward 26 Projects		-	-	-	-	-	-	-	-	-
03.56 - Ward 27 Projects		-	-	-	-	-	-	-	-	-
03.57 - Ward 28 Projects		-	-	-	-	-	-	-	-	-
03.58 - Ward 29 Projects		-	-	-	-	-	-	-	-	-
03.59 - Ward 30 Projects		-	-	-	-	-	-	-	-	-
03.60 - Ward 31 Projects		-	-	-	-	-	-	-	-	-
03.61 - Ward 32 Projects		-	-	-	-	-	-	-	-	-



WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>										
03.62 - Ward 33 Projects		-	-	-	-	-	-	-	-	-
03.63 - Housing Rental Stock Section		-	-	-	-	-	-	-	-	-
03.64 - Evictions & Emergency Housing Management		-	-	-	-	-	-	-	-	-
03.65 - Economic Scheme 5 (Paarl)		6	6	6	7	7	7	7	7	8
03.66 - Economic Scheme 10 (Paarl)		2,125	2,309	2,478	2,464	2,464	2,464	2,577	2,693	2,814
03.67 - Sub Econ Breda Str Old Age (Paarl)		107	113	121	128	128	128	134	140	147
03.68 - Sub Econ Blommendal Ext 24 (Paarl)		90	96	103	105	105	105	110	115	120
03.69 - Sub Econ Scheme 24 (Paarl)		281	300	327	328	328	328	343	358	375
03.70 - Sub Econ Scheme 2 (Paarl)		56	54	55	68	68	68	71	75	78
03.71 - Sub Econ Scheme 3 (Paarl)		68	74	79	82	82	82	85	89	93
03.72 - Sub Econ Scheme 1 Ext (Paarl)		347	347	361	435	435	435	455	476	497
03.73 - Sub Econ Scheme 4 (Paarl)		2,835	3,208	3,321	3,290	3,290	3,290	3,441	3,596	3,758
03.74 - Sub Econ Scheme 5 (Paarl)		642	707	709	725	725	725	758	792	828
03.75 - Sub Econ Scheme 6 (Paarl)		3,180	3,568	3,730	3,757	3,757	3,757	3,929	4,106	4,291
03.76 - Sub Econ Scheme 8 (Paarl)		328	393	393	390	390	390	408	426	445
03.77 - Sub Econ Scheme 24 (2) (Paarl)		242	262	279	284	284	284	298	311	325
03.78 - Sub Econ Scheme 25 (Paarl)		201	215	229	234	234	234	245	256	268
03.79 - Sub Econ Scheme Mbekweni (Paarl)		(17)	94	100	116	116	116	122	127	133
03.80 - Sub Econ Scheme Emergency (Paarl)		196	211	243	211	211	211	220	230	241
03.81 - Municipal Employees : Deurgangskamp (Paarl)		-	-	-	-	-	-	-	-	-
03.82 - Economic Scheme Blommendal Ext 3 & 4 (Paarl)		624	663	715	735	735	735	769	803	839
03.83 - Economic Scheme 1 (Paarl)		138	147	156	108	108	108	113	118	123
03.84 - Economic Scheme 1 Ext (Paarl)		32	32	32	30	30	30	31	33	34
03.85 - Municipal Employees (Loerie Flats)		1,065	1,197	1,208	1,238	1,238	1,238	1,295	1,354	1,415
03.86 - Rural And Emergency Housing		-	-	-	-	-	-	-	-	-
03.87 - Office Of The Executive Manager: Planning & Econ		-	-	-	-	-	-	-	-	-
03.88 - Administrative Support: Planning & Economic Deve		-	-	3	88	38	38	40	42	43
03.89 - Office Of The Deputy Executive Manager: Planning		-	-	-	-	-	-	-	-	-
03.90 - Land Use Planning Division		405	760	535	463	458	458	478	499	521
03.91 - Spatial Planning Division		123	126	128	140	140	140	147	153	160
03.92 - Gis Section		-	-	-	-	-	-	-	-	-
03.93 - Heritage Section		-	-	-	-	-	-	-	-	-
03.94 - Town Planning Section		-	-	-	-	-	-	-	-	-
03.95 - Surveying & Valuations Division		-	-	-	-	-	-	-	-	-
03.96 - Land Surveying Section		-	-	-	-	-	-	-	-	-
03.97 - Building Control Division		8,067	9,971	8,875	7,289	8,599	8,599	8,977	9,373	9,794
03.98 - Led & Tourism Division		326	158	371	146	1,276	1,276	226	236	247
03.99 - Led Support Section		-	-	-	-	-	-	-	-	-
03.100 - Tourism Section		-	-	-	-	-	-	-	-	-
03.101 - Environmental Management Division		2,783	1,234	945	-	809	809	-	-	-
03.102 - Environmental Management System Section		-	-	-	-	-	-	-	-	-
03.103 - Environmental Monitoring & Compliance Section		-	-	-	-	-	-	-	-	-
<b>Vote 04 - Planning And Development</b>		-	-	-	-	-	-	-	-	-
<b>Vote 05 - Community Services</b>		<b>32,547</b>	<b>33,469</b>	<b>58,094</b>	<b>79,750</b>	<b>50,403</b>	<b>50,403</b>	<b>73,309</b>	<b>93,436</b>	<b>100,858</b>
05.1 - Office Of The Executive Manager: Community Serv		-	-	-	-	-	-	-	-	-
05.2 - Administrative Support Section		-	-	-	-	-	-	-	-	-
05.3 - Office Of The Senior Manager: Parks & Waste Mana		-	-	-	-	-	-	-	-	-
05.4 - Parks Sport & Cemeteries Division		-	-	-	-	-	-	-	-	-
05.5 - Paarl Cemeteries: Administration		4,132	3,192	3,078	3,216	3,216	3,216	3,357	3,505	3,663
05.6 - Paarl Cemeteries: Maintenance		-	-	-	-	-	-	-	-	-
05.7 - Saron Cemeteries: Administration		-	-	-	-	-	-	-	-	-
05.8 - Saron Cemeteries: Maintenance		-	-	-	-	-	-	-	-	-
05.9 - Wellington Cemeteries: Administration		-	-	-	-	-	-	-	-	-
05.10 - Wellington Cemeteries: Maintenance		-	-	-	-	-	-	-	-	-
05.11 - Orleans Park: Administration		341	224	281	358	158	158	165	172	180
05.12 - Orleans Park: Maintenance		-	-	-	-	-	-	-	-	-
05.13 - Antoniesvlei Holiday Resort: Administration		734	514	409	580	580	580	606	632	661
05.14 - Antoniesvlei Holiday Resort: Maintenance		-	-	-	-	-	-	-	-	-
05.15 - Saron Holiday Resort: Administration		61	34	126	8	158	158	165	172	180
05.16 - Saron Holiday Resort: Maintenance		-	-	-	-	-	-	-	-	-
05.17 - Parks Gis: Administration		-	-	-	-	-	-	-	-	-
05.18 - Paarl Parks: Administration		-	-	-	-	-	-	-	-	-
05.19 - Paarl Parks: Maintenance		185	-	-	-	-	-	-	-	-
05.20 - Wellington Parks: Administration		-	-	-	-	-	-	-	-	-
05.21 - Wellington Parks: Maintenance		-	-	-	-	-	-	-	-	-
05.22 - Saron/Gouda/Hermon Parks: Administration		-	-	-	-	-	-	-	-	-
05.23 - Saron/Gouda/Hermon Parks: Maintenance		-	-	-	-	-	-	-	-	-
05.24 - Arboretum: Administration		-	-	-	-	-	-	-	-	-
05.25 - Arboretum: Maintenance		-	-	-	-	-	-	-	-	-
05.26 - Paarl Mountain Nature Reserve: Administration		268	442	451	277	752	752	786	820	857
05.27 - Paarl Mountain Nature Reserve: Maintenance		-	-	-	-	-	-	-	-	-
05.28 - Swimming Pools: Administration		535	738	591	574	574	574	599	626	654
05.29 - Swimming Pools: Maintenance		-	-	-	-	-	-	-	-	-
05.30 - Paarl Sports Grounds: Administration		2,355	723	160	127	127	127	133	139	145
05.31 - Paarl Sports Grounds: Maintenance		-	-	-	-	-	-	-	-	-
05.32 - Wellington Sports Grounds: Administration		-	-	-	-	-	-	-	-	-
05.33 - Wellington Sports Grounds: Maintenance		-	-	-	-	-	-	-	-	-
05.34 - Saron Sports Grounds: Administration		-	-	-	-	-	-	-	-	-
05.35 - Saron Sports Grounds: Maintenance		-	-	-	-	-	-	-	-	-
05.36 - Gouda Sports Grounds: Administration		-	-	-	-	-	-	-	-	-
05.37 - Gouda Sports Grounds: Maintenance		-	-	-	-	-	-	-	-	-
05.38 - Paarl Playgrounds: Administration		-	-	-	-	-	-	-	-	-
05.39 - Paarl Playgrounds: Maintenance		-	-	-	-	-	-	-	-	-
05.40 - Trees Irrigation & Pesticides: Administration		-	-	-	-	-	-	-	-	-
05.41 - Trees Irrigation & Pesticides: Maintenance		-	-	-	-	-	-	-	-	-
05.42 - Nursery: Administration		0	0	-	-	-	-	-	-	-
05.43 - Nursery: Maintenance		-	-	-	-	-	-	-	-	-
05.44 - Pest Control: Administration		-	-	-	-	2	2	2	2	2
05.45 - Pest Control: Maintenance		-	-	-	-	-	-	-	-	-
05.46 - Public Facilities: Administration		-	-	-	-	-	-	-	-	-
05.47 - Public Facilities: Maintenance		-	-	-	-	-	-	-	-	-
05.48 - Office Of The Deputy Executive Manager: Human S		-	-	-	-	-	-	-	-	-
05.49 - Housing Administration Division		125	256	245	249	249	249	-	260	260
05.50 - Housing Administration: Paarl East & Wellington		1,057	2	2	5	5	5	5	6	6
05.51 - Housing Administration: Mbekweni		4,627	9,027	32,672	52,635	22,618	22,618	45,335	64,900	72,000

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
R thousand											
05.52 - Informal Settlements	05 - Community Development Division	-	-	-	-	-	-	-	-	-	
05.53 - Housing Projects Division		-	-	-	-	-	-	-	-	-	
05.54 - Housing Project Planning & Administration		-	-	-	-	-	-	-	-	-	
05.55 - Housing Project Planning & Administration		-	-	-	-	-	-	-	-	-	
05.56 - Housing Technical Support		-	-	-	-	-	-	-	-	-	
05.57 - Financial Administration Support		-	-	-	-	-	-	-	-	-	
05.58 - Office Of The Senior Manager: Community Development		-	-	-	-	-	-	-	-	-	
05.59 - Community Development Division		-	-	-	-	-	-	-	-	-	
05.60 - Community Projects Section		-	-	-	-	-	-	-	-	-	
05.61 - Gender Development		-	-	-	-	-	-	-	-	-	
05.62 - Poverty Alleviation		-	-	-	-	-	-	-	-	-	
05.63 - Elderly And Disabled		-	-	-	-	-	-	-	-	-	
05.64 - Early Childhood Programme		-	-	-	-	-	-	-	-	-	
05.65 - Youth Development		-	-	-	-	-	-	-	-	-	
05.66 - Ward & Open Space Projects		-	-	-	-	-	-	-	-	-	
05.67 - Facility Management Section		-	-	-	-	-	-	-	-	-	
05.68 - Community Halls (Paarl): Administration		53	82	140	85	85	85	89	93	97	
05.69 - Community Halls (Paarl): Maintenance		-	-	-	-	-	-	-	-	-	
05.70 - Town Hall (Paarl): Administration		68	102	179	106	186	186	110	115	121	
05.71 - Town Hall (Paarl): Maintenance		-	-	-	-	-	-	-	-	-	
05.72 - Town Hall (Wellington): Administration		37	107	156	106	106	106	110	115	121	
05.73 - Town Hall (Wellington): Maintenance		-	-	-	-	-	-	-	-	-	
05.74 - Town Hall Mbekweni: Administration		9	48	67	32	62	62	34	35	37	
05.75 - Town Hall Mbekweni: Maintenance		-	-	-	-	-	-	-	-	-	
05.76 - Town Hall (Simondium): Administration		17	39	43	16	41	41	16	17	18	
05.77 - Town Hall (Simondium): Maintenance		-	-	-	-	-	-	-	-	-	
05.78 - Town Hall (Saron): Administration		24	37	46	33	45	45	35	36	38	
05.79 - Town Hall (Gouda): Administration		13	24	28	25	25	25	26	28	29	
05.80 - Town Hall (Gouda): Maintenance		-	-	-	-	-	-	-	-	-	
05.81 - Multi Purpose Hall Paarl East: Administration		43	49	240	52	94	94	54	56	59	
05.82 - Multi Purpose Hall Paarl East: Maintenance		-	-	-	-	-	-	-	-	-	
05.83 - Multi Purpose Hall Mbekweni: Administration		42	54	68	42	42	42	44	46	48	
05.84 - Multi Purpose Hall Mbekweni: Maintenance		-	-	-	-	-	-	-	-	-	
05.85 - Libraries & Information Services Division		17,604	157	220	181	231	231	241	252	263	
05.86 - Library : Gouda		-	-	-	-	-	-	-	-	-	
05.87 - Library : Readers (Wellington)		-	-	-	-	-	-	-	-	-	
05.88 - Library : Wellington		-	-	-	-	-	-	-	-	-	
05.89 - Library : Mill Street (Paarl)		176	245	260	223	223	223	233	244	254	
05.90 - Library : Drakenstein		41	17,373	18,631	20,820	20,825	20,825	21,164	21,165	21,167	
05.91 - Library : Mbekweni		-	-	-	-	-	-	-	-	-	
05.92 - Library : Saron		-	-	-	-	-	-	-	-	-	
05.93 - Library : Groenheuwel		-	-	-	-	-	-	-	-	-	
05.94 - Satellite Library Depots		-	-	-	-	-	-	-	-	-	
<b>Vote 06 - Engineering Services</b>			<b>2,098,110</b>	<b>2,183,259</b>	<b>2,755,441</b>	<b>3,153,009</b>	<b>3,054,324</b>	<b>3,054,324</b>	<b>3,362,441</b>	<b>3,236,905</b>	<b>3,247,119</b>
06.1 - Facilities And Property Administration Division			-	-	-	-	-	-	-	-	-
06.2 - Facilities And Other Property: Maintenance			-	-	-	-	-	-	-	-	-
06.3 - Office Buildings: Civic Centre: Administration			-	1	-	-	-	-	-	-	-
06.4 - Office Buildings: Civic Centre: Maintenance			-	-	-	-	-	-	-	-	-
06.5 - Office Buildings: Market Street: Maintenance		-	-	-	-	-	-	-	-	-	
06.6 - Office Buildings: Wellington: Administration	1	1	0	1	1	1	1	1	1	1	
06.7 - Office Buildings: Wellington: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.8 - Office Buildings: Gouda: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.9 - Office Buildings: Saron: Administration	-	-	-	-	-	-	-	-	-	-	
06.10 - Office Buildings: Saron: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.11 - Land And Buildings	13,392	18,019	13,418	1,962	2,462	2,462	2,052	2,144	2,241	2,241	
06.12 - De Poort	3	37	20	20	20	20	21	22	23	23	
06.13 - Solid Waste Management Division	187,816	206,234	226,297	241,286	245,771	245,771	257,069	268,638	281,700	281,700	
06.14 - Refuse Removal Services Section	-	-	-	-	-	-	-	-	-	-	
06.15 - Drakenstein Refuse Removal: Administration	2,163	(18,953)	9,168	5,889	3,274	3,274	5,265	6,582	6,893	6,893	
06.16 - Drakenstein Refuse Removal: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.17 - Refuse Removal Illegal Dumping: Administration	1,037	587	641	643	644	644	672	702	734	734	
06.18 - Refuse Removal Illegal Dumping: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.19 - Street / Public Spaces / Facilities Cleansing Sect	-	-	-	-	-	-	-	-	-	-	
06.20 - Street Sweeping Cdb Area: Administration	2	-	-	-	-	-	-	-	-	-	
06.21 - Street Sweeping Cdb Area: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.22 - Public Spaces: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.23 - Weigh Bridges: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.24 - Waste Services Wellington & Surrounds Section	-	-	-	-	-	-	-	-	-	-	
06.25 - Gouda Waste Services: Administration	-	-	-	-	-	-	-	-	-	-	
06.26 - Gouda Waste Services: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.27 - Saron Waste Services: Administration	-	-	-	-	-	-	-	-	-	-	
06.28 - Saron Waste Services: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.29 - Wellington Streets & Pavements: Administration	-	-	-	-	-	-	-	-	-	-	
06.30 - Scavenging Sidewalks: Administration	-	-	-	-	-	-	-	-	-	-	
06.31 - Scavenging Sidewalks: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.32 - Wellington Landfill Site: Administration	-	-	-	-	-	-	-	-	-	-	
06.33 - Wellington Landfill Site: Administration	1,378	1,488	1,688	1,893	1,898	1,898	1,981	2,070	2,164	2,164	
06.34 - Wellington Landfill Site: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.35 - Housing Rental Stock Maintenance	-	-	-	-	-	-	-	-	-	-	
06.36 - Office Of The Executive Manager: Infrastructure Se	-	-	-	-	-	-	-	-	-	-	
06.37 - Em Administrative Support Section	-	-	-	-	-	-	-	-	-	-	
06.38 - Office Of The Deputy Executive Manager: Civil Eng	7	7	7	8	8	8	9	9	9	9	
06.39 - Dem Administrative Support Section	-	-	-	-	-	-	-	-	-	-	
06.40 - Senior Engineer: Water Services	142,617	154,819	202,874	201,446	201,446	201,446	242,188	253,378	266,258	266,258	
06.41 - Water Services Operations Division	1,000	1,830	2,484	-	-	-	-	-	-	-	
06.42 - Water Treatment & Pump Stations Section	-	-	-	-	-	-	-	-	-	-	
06.43 - Water Supply: Meulwater Wtw: Administration	-	-	-	-	-	-	-	-	-	-	
06.44 - Water Supply: Meulwater Wtw: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.45 - Water Pumping: Drakenstein: Administration	-	-	-	-	-	-	-	-	-	-	
06.46 - Water Reticulation: Gouda: Administration	4,169	5,348	6,314	7,174	7,174	7,174	8,594	8,980	9,385	9,385	
06.47 - Water Reticulation: Gouda: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.48 - Water Reticulation: Saron: Administration	2,928	3,157	3,941	6,090	6,090	6,090	6,883	7,192	7,516	7,516	
06.49 - Water Reticulation: Saron: Maintenance	-	-	-	-	-	-	-	-	-	-	
06.50 - Water Reticulation: Wellington: Administration	40,912	44,730	53,244	56,501	56,501	56,501	64,503	67,406	70,439	70,439	
06.51 - Water Reticulation: Wellington: Maintenance	-	-	-	-	-	-	-	-	-	-	

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
06.52 - Water Reticulation: Paarl: Administration		4,095	-	13,400	-	-	-	-	-	-
06.53 - Water Reticulation: Paarl: Maintenance		-	-	-	-	-	-	-	-	-
06.54 - Water Reticulation: Rural: Administration		-	-	-	-	-	-	-	-	-
06.55 - Water Reticulation: Rural: Administration		3,138	3,583	3,964	4,586	4,586	4,586	5,308	5,547	5,797
06.56 - Water Reticulation: Rural: Maintenance		-	-	-	-	-	-	-	-	-
06.57 - Senior Engineer: Waste Water Services		-	-	290,310	521,739	326,087	326,087	426,087	195,652	-
06.58 - Waste Water Planning & Design Section		-	-	-	-	-	-	-	-	-
06.59 - Waste Water Scientific Services: Administration		-	-	-	-	-	-	-	-	-
06.60 - Waste Water Scientific Services: Maintenance		-	-	-	-	-	-	-	-	-
06.61 - Waste Water Treatment: Paarl Wwtw: Administration		8,880	13,027	10,835	11,830	12,083	12,083	12,367	12,923	13,505
06.62 - Waste Water Treatment: Paarl Wwtw: Maintenance		-	-	-	-	-	-	-	-	-
06.63 - Waste Water Treatment: Pearl Valley Wwtw: Administration		-	-	-	-	-	-	-	-	-
06.64 - Waste Water Treatment: Pearl Valley Wwtw: Maintenance		-	-	-	-	-	-	-	-	-
06.65 - Waste Water Treatment: Wellington Wwtw: Administration		-	-	-	-	-	-	-	-	-
06.66 - Waste Water Treatment: Wellington Wwtw: Maintenance		-	-	-	-	-	-	-	-	-
06.67 - Waste Water Treatment: Gouda Wwtw: Administration		-	-	-	-	-	-	-	-	-
06.68 - Waste Water Treatment: Gouda Wwtw: Maintenance		-	-	-	-	-	-	-	-	-
06.69 - Waste Water Treatment: Saron Wwtw: Administration		-	-	-	-	-	-	-	-	-
06.70 - Waste Water Treatment: Saron Wwtw: Maintenance		-	-	-	-	-	-	-	-	-
06.71 - Waste Water Collection: Wellington: Administration		2,735	3,305	3,433	3,637	3,625	3,625	3,784	3,955	4,133
06.72 - Waste Water Collection: Wellington: Maintenance		-	-	-	-	-	-	-	-	-
06.73 - Waste Water Collection: Saron: Administration		-	-	-	-	-	-	-	-	-
06.74 - Waste Water Collection: Saron: Maintenance		-	-	-	-	-	-	-	-	-
06.75 - Waste Water Collection: Gouda: Administration		-	-	-	-	-	-	-	-	-
06.76 - Waste Water Collection: Paarl: Administration		198,633	211,005	243,997	338,262	322,560	322,560	348,224	306,412	290,457
06.77 - Waste Water Collection: Paarl: Maintenance		-	-	-	-	-	-	-	-	-
06.78 - Tanker Services: Administration		889	774	825	944	789	789	823	860	899
06.79 - Tanker Services: Maintenance		-	-	-	-	-	-	-	-	-
06.80 - Waste Water Pump Services: Administration		-	-	-	-	-	-	-	-	-
06.81 - Waste Water Pump Services: Maintenance		-	-	-	-	-	-	-	-	-
06.82 - Sewerage Incinerator (Paarl): Administration		-	-	-	-	-	-	-	-	-
06.83 - Sewerage Incinerator (Paarl): Maintenance		-	-	-	-	-	-	-	-	-
06.84 - Senior Engineer: Roads Stormwater & Traffic Engineering		-	-	-	-	-	-	-	-	-
06.85 - Traffic Engineering Section: Administration		-	-	500	-	-	-	-	-	-
06.86 - Traffic Engineering Section: Maintenance		-	-	-	-	-	-	-	-	-
06.87 - Roads Streets & Sidewalk Maintenance Section		-	-	-	-	-	-	-	-	-
06.88 - Proclaimed Roads: Paarl: Administration		-	-	-	-	-	-	-	-	-
06.89 - Proclaimed Roads: Paarl: Maintenance		-	-	-	-	-	-	-	-	-
06.90 - Streets: Paarl: Administration		17,498	781	4,334	15,213	14,744	14,744	1,774	6,843	16,916
06.91 - Streets: Paarl: Administration		27	2,780	2,701	26,098	32,494	32,494	29,799	3,061	18,173
06.92 - Streets: Paarl: Maintenance		-	-	-	-	-	-	-	-	-
06.93 - Streets: Wellington: Administration		-	-	-	-	-	-	-	-	-
06.94 - Streets: Wellington: Maintenance		-	-	-	-	-	-	-	-	-
06.95 - Streets: Saron: Administration		-	-	-	-	-	-	-	-	-
06.96 - Streets: Saron: Maintenance		-	-	-	-	-	-	-	-	-
06.97 - Streets: Gouda: Administration		-	-	-	-	-	-	-	-	-
06.98 - Streets: Gouda: Maintenance		-	-	-	-	-	-	-	-	-
06.99 - Streets & Stormwater (Cement Products)		-	-	-	-	-	-	-	-	-
06.100 - Streets & Stormwater (Pre-Mix Tar)		-	-	-	-	-	-	-	-	-
06.101 - Railway Sidings: Paarl: Administration		-	-	-	-	-	-	-	-	-
06.102 - Storm Water Maintenance Section		-	4,648	3,564	-	-	-	-	-	-
06.103 - Storm Water: Paarl: Administration		-	-	-	-	-	-	-	-	-
06.104 - Storm Water: Paarl: Maintenance		-	-	-	-	1,976	1,976	-	-	-
06.105 - Storm Water: Wellington: Maintenance		-	-	-	-	-	-	-	-	-
06.106 - Storm Water: Saron: Maintenance		-	-	-	-	-	-	-	-	-
06.107 - Storm Water: Gouda: Maintenance		-	-	-	-	-	-	-	-	-
06.108 - Senior Engineer: Civil Engineering Support Services		-	-	-	-	-	-	-	-	-
06.109 - Development Applications Section: Administration		1,192	823	3,593	1,836	3,351	3,351	3,498	3,656	3,820
06.110 - Mis Asset Management & Reporting Section: Administration		688	-	-	-	-	-	-	-	-
06.111 - Civil Engineering Projects & Funding Section: Administration		-	-	-	-	-	-	-	-	-
06.112 - Office Of The Deputy Executive Manager: Electricity		1,453,609	1,521,086	1,649,518	1,703,449	1,803,608	1,803,608	1,936,602	2,079,310	2,244,426
06.113 - Electricity Administrative Support		-	-	-	-	-	-	-	-	-
06.114 - Operations And Maintenance Division		-	-	-	436	436	436	1,583	1,555	1,626
06.115 - Substations: Administration		-	-	-	-	-	-	-	-	-
06.116 - Substations: Maintenance		-	-	-	-	-	-	-	-	-
06.117 - Lines: Maintenance		-	-	-	-	-	-	-	-	-
06.118 - Cables: Maintenance		-	-	-	-	-	-	-	-	-
06.119 - Support Services: Maintenance		-	-	-	-	-	-	-	-	-
06.120 - Wellington & Surroundings: Administration		-	-	-	-	-	-	-	-	-
06.121 - Wellington & Surroundings: Maintenance		-	-	-	-	-	-	-	-	-
06.122 - Planning Design & Construction Division		-	-	-	-	-	-	-	-	-
06.123 - Planning & Design Section		-	-	-	-	-	-	-	-	-
06.124 - Gis & Asset Management Section		-	-	-	-	-	-	-	-	-
06.125 - Construction Section		-	-	-	-	-	-	-	-	-
06.126 - Energy Management & Control Division		-	-	-	-	-	-	-	-	-
06.127 - Ennergy Efficiency Demand & Alternative Energy		4,000	-	-	-	-	-	-	-	-
06.128 - Metering Services Section: Maintenance		-	-	-	-	-	-	-	-	-
06.129 - Metering Audits: Maintenance		-	-	-	-	-	-	-	-	-
06.130 - Specialised Support Section		-	-	-	-	-	-	-	-	-
06.131 - Senior Manager: Technical Support & Project Management		-	-	-	-	-	-	-	-	-
06.132 - Fleet Management & Maintenance Division		-	-	-	-	-	-	-	-	-
06.133 - Fleet Management Section: Administration		-	-	-	-	-	-	-	-	-
06.134 - Fleet Maintenance: Administration		-	-	-	-	-	-	-	-	-
06.135 - Garage & Workshop Section: Administration		13	4	6	5	5	5	5	5	6
06.136 - Garage & Workshop Section: Maintenance		-	-	-	-	-	-	-	-	-
06.137 - Vehicle & Plant Maintenance Section: Administration		-	-	-	-	-	-	-	-	-
06.138 - Welding Section: Maintenance		-	-	-	-	-	-	-	-	-
06.139 - Building Management & Maintenance Division		-	-	-	-	-	-	-	-	-
06.140 - Building Projects & Management Section		-	-	-	-	-	-	-	-	-
06.141 - Building Maintenance: Paarl: Administration		-	-	-	-	-	-	-	-	-
06.142 - Building Maintenance: Paarl: Maintenance		-	-	-	-	-	-	-	-	-
06.143 - Project Management (Pmu) Division		-	-	-	-	-	-	-	-	-
06.144 - Epwp		5,287	4,139	4,363	2,062	2,695	2,695	3,349	-	-
Vote 07 - Internal Audit		-	-	-	-	-	-	-	-	-
07.1 - Office Of The Chief Audit Executive		-	-	-	-	-	-	-	-	-

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
07.2 - Compliance Audit Division		-	-	-	-	-	-	-	-	-
07.3 - Performance Audit Division		-	-	-	-	-	-	-	-	-
<b>Vote 08 - Risk Management</b>		-	-	-	-	-	-	-	-	-
08.1 - Risk & Compliance Management Section		-	-	-	-	-	-	-	-	-
<b>Vote 09 - Idp</b>		-	-	-	-	-	-	-	-	-
09.1 - Office Of The Manager: Idp/Pms		-	-	-	-	-	-	-	-	-
09.2 - Idp Section		-	-	-	-	-	-	-	-	-
09.3 - Pms/Sdbip Section		-	-	-	-	-	-	-	-	-
<b>Vote 10 - Communication And Marketing</b>		-	-	-	-	-	-	-	-	-
10.1 - Communication & Igr Division		-	-	-	-	-	-	-	-	-
10.2 - Communication Section		-	-	-	-	-	-	-	-	-
<b>Vote 11 - Public Safety</b>		125,652	126,117	119,970	144,707	147,932	147,932	148,573	149,314	150,690
11.1 - Office Of The Deputy Executive Manager: Protection		-	-	-	-	-	-	-	-	-
11.2 - Office Of The Chief Traffic Services		-	-	-	-	-	-	-	-	-
11.3 - Traffic Law Enforcement Section		124,590	124,836	118,053	143,821	146,640	146,640	147,867	149,177	150,546
11.4 - Licensing Services Section		-	-	-	-	-	-	-	-	-
11.5 - Motor Vehicle Licencing Services		-	-	-	-	-	-	-	-	-
11.6 - Municipal Law Enforcement & Security Section		201	1	1	1	1	1	1	1	1
11.7 - Municipal Law Enforcement Units		660	1,142	638	797	601	601	575	-	-
11.8 - Security Services Units: Administration		-	-	-	-	-	-	-	-	-
11.9 - Security Services Units: Maintenance		-	-	-	-	-	-	-	-	-
11.10 - Pound: Administration		-	-	-	-	-	-	-	-	-
11.11 - Pound: Maintenance		-	-	-	-	-	-	-	-	-
11.12 - Office Of The Chief Fire Services		-	-	-	-	-	-	-	-	-
11.13 - Fire And Rescue Services		201	138	1,278	88	690	690	130	136	142
11.14 - Fire And Rescue Services : Maintenance		-	-	-	-	-	-	-	-	-
11.15 - Fire Safety & Disaster Management: Administration		-	-	-	-	-	-	-	-	-
11.16 - Training & Support Services: Administration		-	-	-	-	-	-	-	-	-
<b>Vote 12 -</b>		-	-	-	-	-	-	-	-	-
<b>Vote 13 -</b>		-	-	-	-	-	-	-	-	-
<b>Vote 14 -</b>		-	-	-	-	-	-	-	-	-
<b>Vote 15 - Other</b>		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	2,767,680	2,900,278	3,575,235	3,995,640	3,916,627	3,916,627	4,277,337	4,199,743	4,247,527

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Expenditure by Vote	1									
Vote 01 - Office Of The City Manager		4,386	4,364	4,411	5,532	6,189	6,189	7,041	7,469	7,964
01.1 - Office Of The Municipal Manager		2,481	2,922	3,299	4,177	4,279	4,279	4,380	4,618	4,893
01.2 - Municipal Manager Office Support		1,905	1,442	1,112	1,356	1,911	1,911	2,660	2,851	3,071
Vote 02 - Financial Services		111,842	134,584	127,678	158,671	164,622	164,622	167,600	175,888	187,708
02.1 - Office Of The Chief Financial Officer		6,534	6,784	5,880	3,536	13,978	13,978	4,503	4,139	4,397
02.2 - Office Of The Senior Manager: Financial Management		2,653	3,014	3,052	3,298	3,271	3,271	3,373	3,609	3,883
02.3 - Budgets And Cost Accounting Division		956	1,701	1,730	1,904	1,734	1,734	1,855	1,986	2,138
02.4 - Budgets Section		1,623	1,326	1,808	2,182	2,356	2,356	2,510	2,461	2,652
02.5 - Cost Accounting Section		779	1,103	1,199	1,277	1,230	1,230	1,214	1,301	1,402
02.6 - Financial Reporting Division		20,086	20,200	21,932	23,807	23,145	23,145	24,394	25,570	26,824
02.7 - Financial Statements Section		1,404	1,520	2,065	2,428	2,019	2,019	1,739	1,863	2,006
02.8 - Cash Management Section		5,385	5,648	5,739	5,977	6,075	6,075	6,261	6,708	7,227
02.9 - Assets And Insurance Division		2,826	3,103	3,262	4,273	3,250	3,250	3,769	4,038	4,349
02.10 - Assets Section		94	1,346	514	159	159	159	166	173	181
02.11 - Insurance Section		9,946	13,104	13,371	9,971	8,785	8,785	10,174	11,266	12,367
02.12 - Finance Management Grant		1,550	1,550	1,550	1,600	1,600	1,600	1,700	1,800	2,000
02.13 - Office Of The Senior Manager: Revenue And Expenditure		1,825	1,945	2,066	2,245	2,060	2,060	2,148	2,301	2,480
02.14 - Revenue Division		6,070	6,897	7,618	8,754	9,916	9,916	9,899	10,777	11,423
02.15 - Water & Electricity Billing Section		12,279	12,603	12,055	13,158	13,172	13,172	13,812	14,789	15,921
02.16 - Property Rates Sundries Housing & Pre-Paid Billing		3,656	17,416	5,566	17,443	20,604	20,604	21,597	22,692	23,902
02.17 - Credit Control Customer Care Indigent & Revenue		5,877	5,939	6,079	6,766	6,945	6,945	7,311	7,831	8,435
02.18 - Expenditure Division		1,501	1,821	2,011	2,828	2,798	2,798	3,032	3,225	3,445
02.19 - Creditors & Cheque Administration Section		3,874	4,048	3,440	3,853	4,068	4,068	4,308	4,615	4,972
02.20 - Payroll Administration Section		1,998	1,851	2,353	3,180	3,174	3,174	3,658	3,919	4,223
02.21 - Office Of The Manager: Supply Chain Management		10,294	12,183	13,520	18,702	18,945	18,945	19,672	21,200	22,685
02.22 - Tender Evaluation & Contracts Section		2,173	2,624	2,540	3,011	474	474	396	423	455
02.23 - Demand Management & Logistics Section		-	402	-	-	-	-	-	-	-
02.24 - Stores: Administration		6,383	5,391	6,009	7,321	6,768	6,768	7,589	8,097	8,582
02.25 - Stores: Maintenance		2	2	(1)	4	4	4	4	4	5
02.26 - Financial Planning And Accounting Division		-	-	757	4,779	2,468	2,468	5,992	4,254	4,567
02.27 - Property Valuation Section		2,073	1,062	1,563	6,213	5,624	5,624	6,523	6,844	7,189
Vote 03 - Corporate & Planning Services		217,430	233,749	258,406	286,748	284,750	284,750	296,015	311,830	329,247
03.1 - Office Of The Executive Manager: Corporate Services		2,982	3,959	8,800	9,333	8,629	8,629	8,585	9,429	9,916
03.2 - Office Of The Senior Manager: Legal And Administration		5,769	4,605	4,672	5,314	5,094	5,094	5,364	5,740	6,176
03.3 - Legal Services Division		936	1,363	1,932	2,504	2,262	2,262	2,537	2,714	2,919
03.4 - Administrative Support Services Division		5,575	5,716	6,092	6,503	6,621	6,621	6,924	7,349	7,829
03.5 - Registry Section		1,437	1,507	1,565	1,917	1,801	1,801	1,993	2,130	2,288
03.6 - Secretariat / Committee Services Section		5,500	5,707	6,017	6,380	5,605	5,605	5,908	6,330	6,819
03.7 - Customer Relations Management Division		2,217	2,311	2,373	2,597	2,526	2,526	2,684	2,875	3,097
03.8 - Municipal Courts		8	-	30	7	7	7	7	8	8
03.9 - Human Resource Management Division		3,864	4,323	5,061	5,374	5,813	5,813	5,882	6,240	6,610
03.10 - Training & Development Section		8,877	9,372	11,484	12,926	12,961	12,961	13,487	14,214	15,100
03.11 - Lg Seta Training		1,358	2,430	1,516	750	1,500	1,500	750	750	750
03.12 - Hr Administration Section		6,077	6,401	7,238	7,160	7,572	7,572	8,046	8,622	9,289
03.13 - Labour Relations Management Section		10,779	12,143	13,474	14,976	13,859	13,859	14,966	15,663	16,594
03.14 - Organisation Efficiency Improvement Section		3,062	2,899	2,833	2,988	3,217	3,217	3,636	3,540	3,813
03.15 - Information Communication Technology Division		15,892	17,365	18,220	21,331	21,731	21,731	22,694	23,941	25,311
03.16 - Ict Systems Maintenance Section		1,699	2,218	2,793	2,884	3,012	3,012	3,156	3,379	3,638
03.17 - Ict Operations & Support Administration Section		1,551	493	703	649	762	762	795	831	869
03.18 - Ict Operations & Support Maintenance Section		3,390	2,659	2,943	2,847	3,060	3,060	3,221	3,441	3,696
03.19 - Ict Governance / Administration Section		1,024	1,112	1,163	1,238	1,224	1,224	1,291	1,381	1,484
03.20 - Inter Governmental Relations Section		24	21	20	21	19	19	20	21	23
03.21 - Office Of The Political Office Bearers Division		94	204	113	113	113	113	113	113	113
03.22 - Councillor Support & Public Participation Section		1,472	2,027	2,293	2,504	2,420	2,420	2,757	2,954	3,183
03.23 - Office Of The Executive Mayor		2,260	2,497	2,205	2,586	2,675	2,675	3,653	3,826	4,000
03.24 - Office Of The Deputy Executive Mayor		2,181	1,868	1,961	2,266	2,247	2,247	2,121	2,247	2,371
03.25 - Office Of The Speaker		1,194	1,369	1,440	1,609	1,595	1,595	1,778	1,881	1,981
03.26 - Office Of The Chief Whip		832	888	916	1,049	1,372	1,372	1,442	1,518	1,578
03.27 - Executive Mayoral Committee		8,381	8,927	9,168	10,471	9,219	9,219	9,694	10,202	10,610
03.28 - Municipal Council		66,108	72,262	82,091	88,539	84,897	84,897	86,636	93,389	99,194
03.29 - Council Grants & Donations		400	45	383	500	500	500	423	300	300
03.30 - Ward 1 Projects		149	140	128	170	212	212	131	132	133
03.31 - Ward 2 Projects		45	114	170	152	240	240	120	120	120
03.32 - Ward 3 Projects		138	107	107	152	230	230	120	120	120
03.33 - Ward 4 Projects		42	87	189	152	240	240	120	120	120
03.34 - Ward 5 Projects		121	98	43	152	36	36	120	120	120
03.35 - Ward 6 Projects		90	116	29	152	166	166	120	120	120
03.36 - Ward 7 Projects		36	79	119	152	166	166	120	120	120
03.37 - Ward 8 Projects		111	107	115	152	180	180	120	120	120
03.38 - Ward 9 Projects		61	130	88	156	160	160	122	122	123
03.39 - Ward 10 Projects		131	115	179	152	221	221	120	120	120
03.40 - Ward 11 Projects		94	111	146	160	240	240	120	120	120
03.41 - Ward 12 Projects		54	105	52	159	115	115	120	120	120
03.42 - Ward 13 Projects		86	136	110	152	146	146	120	120	120
03.43 - Ward 14 Projects		114	117	82	160	145	145	120	120	120
03.44 - Ward 15 Projects		86	90	199	152	240	240	120	120	120
03.45 - Ward 16 Projects		47	189	109	152	66	66	120	120	120
03.46 - Ward 17 Projects		93	152	91	152	220	220	120	120	120
03.47 - Ward 18 Projects		110	122	129	152	176	176	121	121	121
03.48 - Ward 19 Projects		75	109	87	152	188	188	120	120	120
03.49 - Ward 20 Projects		108	111	150	152	170	170	120	120	120
03.50 - Ward 21 Projects		141	112	97	152	240	240	120	120	120
03.51 - Ward 22 Projects		84	94	76	152	100	100	120	120	120
03.52 - Ward 23 Projects		70	130	119	152	199	199	120	120	120
03.53 - Ward 24 Projects		69	107	58	152	235	235	120	120	120
03.54 - Ward 25 Projects		71	114	84	152	91	91	120	120	120
03.55 - Ward 26 Projects		80	91	91	152	131	131	120	120	120
03.56 - Ward 27 Projects		87	106	138	152	220	220	120	120	120
03.57 - Ward 28 Projects		125	145	140	156	240	240	120	120	120
03.58 - Ward 29 Projects		81	113	79	152	230	230	120	120	120
03.59 - Ward 30 Projects		48	90	35	152	106	106	120	120	120
03.60 - Ward 31 Projects		108	111	80	152	180	180	120	120	120
03.61 - Ward 32 Projects		91	155	122	152	200	200	120	120	120

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
03.62 - Ward 33 Projects		95	149	110	152	215	215	120	120	120
03.63 - Housing Rental Stock Section		1	-	-	-	-	-	-	-	-
03.64 - Evictions & Emergency Housing Management		-	-	451	524	523	523	547	572	597
03.65 - Economic Scheme 5 (Paarl)		2,772	2,523	1,957	3,790	5,329	5,329	4,673	2,098	2,069
03.66 - Economic Scheme 10 (Paarl)		-	-	-	-	-	-	-	-	-
03.67 - Sub Econ Breda Str Old Age (Paarl)		-	-	-	-	-	-	-	-	-
03.68 - Sub Econ Blommendal Ext 24 (Paarl)		-	-	-	-	-	-	-	-	-
03.69 - Sub Econ Scheme 24 (Paarl)		-	-	-	-	-	-	-	-	-
03.70 - Sub Econ Scheme 2 (Paarl)		-	-	-	-	-	-	-	-	-
03.71 - Sub Econ Scheme 3 (Paarl)		-	-	-	-	-	-	-	-	-
03.72 - Sub Econ Scheme 1 Ext (Paarl)		-	-	-	-	-	-	-	-	-
03.73 - Sub Econ Scheme 4 (Paarl)		(19)	(20)	(21)	-	-	-	-	-	-
03.74 - Sub Econ Scheme 5 (Paarl)		-	-	-	-	-	-	-	-	-
03.75 - Sub Econ Scheme 6 (Paarl)		-	-	-	-	-	-	-	-	-
03.76 - Sub Econ Scheme 8 (Paarl)		-	-	-	-	-	-	-	-	-
03.77 - Sub Econ Scheme 24 (2) (Paarl)		-	-	-	-	-	-	-	-	-
03.78 - Sub Econ Scheme 25 (Paarl)		-	-	-	-	-	-	-	-	-
03.79 - Sub Econ Scheme Mbekweni (Paarl)		-	-	-	-	-	-	-	-	-
03.80 - Sub Econ Scheme Emergency (Paarl)		-	-	-	-	-	-	-	-	-
03.81 - Municipal Employees : Deurgangskamp (Paarl)		240	441	481	-	-	-	-	-	-
03.82 - Economic Scheme Blommendal Ext 3 & 4 (Paarl)		-	-	-	-	-	-	-	-	-
03.83 - Economic Scheme 1 (Paarl)		-	-	-	-	-	-	-	-	-
03.84 - Economic Scheme 1 Ext (Paarl)		-	-	-	-	-	-	-	-	-
03.85 - Municipal Employees (Loerie Flats)		-	-	-	-	-	-	-	-	-
03.86 - Rural And Emergency Housing		878	1,211	907	977	1,006	1,006	1,099	1,177	1,268
03.87 - Office Of The Executive Manager: Planning & Econ		4,852	4,928	4,318	3,033	2,938	2,938	3,016	3,228	3,477
03.88 - Administrative Support: Planning & Economic Deve		2,066	2,180	2,444	2,593	2,882	2,882	3,043	3,251	3,490
03.89 - Office Of The Deputy Executive Manager: Planning		2,060	2,195	2,350	2,541	2,529	2,529	2,674	2,865	3,087
03.90 - Land Use Planning Division		10,112	10,906	11,382	12,924	13,023	13,023	13,817	14,781	15,897
03.91 - Spatial Planning Division		3,124	3,371	3,615	3,980	3,968	3,968	4,166	4,458	4,796
03.92 - Gis Section		566	591	624	665	656	656	693	743	801
03.93 - Heritage Section		463	473	599	736	581	581	470	498	529
03.94 - Town Planning Section		2,487	2,637	2,785	2,971	2,944	2,944	3,092	3,314	3,570
03.95 - Surveying & Valuations Division		548	582	233	472	695	695	802	851	908
03.96 - Land Surveying Section		1,753	1,669	1,919	2,316	2,222	2,222	2,428	2,602	2,804
03.97 - Building Control Division		9,170	10,026	11,388	12,266	12,100	12,100	13,638	14,600	15,712
03.98 - Led & Tourism Division		4,076	5,352	5,788	9,747	10,670	10,670	10,940	11,122	11,704
03.99 - Led Support Section		1,921	1,928	1,320	1,772	1,072	1,072	1,334	1,430	1,541
03.100 - Tourism Section		-	-	-	-	-	-	-	-	-
03.101 - Environmental Management Division		792	443	942	1,008	1,357	1,357	2,901	2,943	988
03.102 - Environmental Management System Section		1,142	1,201	1,277	1,372	1,355	1,355	1,447	1,550	1,671
03.103 - Environmental Monitoring & Compliance Section		549	570	597	649	642	642	696	745	803
Vote 04 - Planning And Development		-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		251,656	257,145	243,277	264,841	262,425	262,425	284,795	299,551	309,883
05.1 - Office Of The Executive Manager: Community Serv		33,169	41,629	24,128	9,036	6,801	6,801	8,650	9,633	10,324
05.2 - Administrative Support Section		2,560	2,209	1,460	2,438	1,870	1,870	2,041	2,340	2,510
05.3 - Office Of The Senior Manager: Parks & Waste Mana		1,208	1,237	21	725	442	442	1,135	666	717
05.4 - Parks Sport & Cemeteries Division		7,501	6,710	6,135	8,130	7,979	7,979	8,768	9,374	10,073
05.5 - Paarl Cemeteries: Administration		1,717	1,567	1,534	2,100	1,794	1,794	1,951	2,070	2,205
05.6 - Paarl Cemeteries: Maintenance		2,494	3,015	2,671	2,986	3,093	3,093	3,343	3,569	3,828
05.7 - Saron Cemeteries: Administration		2	3	3	3	-	-	-	-	-
05.8 - Saron Cemeteries: Maintenance		14	1	8	25	25	25	26	27	28
05.9 - Wellington Cemeteries: Administration		7	7	22	30	14	14	15	16	16
05.10 - Wellington Cemeteries: Maintenance		890	973	673	764	931	931	988	1,055	1,133
05.11 - Orleans Park: Administration		126	61	138	127	137	137	143	150	158
05.12 - Orleans Park: Maintenance		1,546	1,386	1,556	1,714	2,289	2,289	2,440	2,604	2,792
05.13 - Antoniesvlei Holiday Resort: Administration		123	272	123	169	304	304	316	335	356
05.14 - Antoniesvlei Holiday Resort: Maintenance		1,974	1,472	1,298	1,919	1,094	1,094	1,390	1,483	1,591
05.15 - Saron Holiday Resort: Administration		23	59	51	61	65	65	68	72	75
05.16 - Saron Holiday Resort: Maintenance		870	1,160	989	781	800	800	501	534	571
05.17 - Parks Gis: Administration		3	3	4	4	4	4	4	4	4
05.18 - Paarl Parks: Administration		250	52	75	70	849	849	880	940	1,008
05.19 - Paarl Parks: Maintenance		2,189	1,318	1,755	1,801	2,352	2,352	2,398	2,549	2,719
05.20 - Wellington Parks: Administration		134	157	134	638	725	725	856	900	948
05.21 - Wellington Parks: Maintenance		3,658	3,707	4,186	4,574	4,746	4,746	5,071	5,401	5,777
05.22 - Saron/Gouda/Hermon Parks: Administration		39	55	42	142	142	142	148	155	162
05.23 - Saron/Gouda/Hermon Parks: Maintenance		2,520	2,654	2,909	3,159	3,287	3,287	3,556	3,795	4,069
05.24 - Arboretum: Administration		37	35	42	69	66	66	69	72	75
05.25 - Arboretum: Maintenance		864	990	1,024	1,298	1,225	1,225	1,389	1,481	1,586
05.26 - Paarl Mountain Nature Reserve: Administration		2,433	1,777	2,019	2,194	1,811	1,811	1,797	1,908	2,032
05.27 - Paarl Mountain Nature Reserve: Maintenance		4,571	4,500	4,931	5,231	5,252	5,252	5,817	6,204	6,647
05.28 - Swimming Pools: Administration		798	1,193	480	592	1,460	1,460	983	1,036	1,094
05.29 - Swimming Pools: Maintenance		7,355	7,520	7,671	11,135	7,708	7,708	9,482	10,149	10,922
05.30 - Paarl Sports Grounds: Administration		1,262	946	1,366	1,672	10,004	10,004	9,683	10,514	11,235
05.31 - Paarl Sports Grounds: Maintenance		5,494	5,663	6,025	6,455	6,385	6,385	6,757	7,216	7,742
05.32 - Wellington Sports Grounds: Administration		140	52	110	138	125	125	130	136	143
05.33 - Wellington Sports Grounds: Maintenance		3,505	3,500	3,519	3,462	3,559	3,559	3,761	4,015	4,305
05.34 - Saron Sports Grounds: Administration		6,830	6,958	6,961	7,743	33	33	34	36	37
05.35 - Saron Sports Grounds: Maintenance		66	46	29	41	41	41	42	44	46
05.36 - Gouda Sports Grounds: Administration		-	-	8	12	12	12	13	13	14
05.37 - Gouda Sports Grounds: Maintenance		63	53	70	111	104	104	116	121	126
05.38 - Paarl Playgrounds: Administration		1,369	1,751	1,644	1,656	2,031	2,031	2,222	2,358	2,511
05.39 - Paarl Playgrounds: Maintenance		13,925	13,654	13,620	15,066	15,474	15,474	16,632	17,854	19,177
05.40 - Trees Irrigation & Pesticides: Administration		1,475	1,567	1,418	1,772	1,266	1,266	1,378	1,461	1,556
05.41 - Trees Irrigation & Pesticides: Maintenance		3,858	3,565	3,750	4,272	4,216	4,216	4,649	4,951	5,296
05.42 - Nursery: Administration		61	60	65	106	87	87	91	95	100
05.43 - Nursery: Maintenance		1,676	1,564	1,773	1,751	1,663	1,663	1,773	1,895	2,035
05.44 - Pest Control: Administration		195	226	116	243	272	272	284	296	310
05.45 - Pest Control: Maintenance		1,600	1,488	1,436	1,641	1,693	1,693	1,722	1,838	1,970
05.46 - Public Facilities: Administration		187	228	271	263	270	270	282	295	309
05.47 - Public Facilities: Maintenance		5,336	5,191	5,078	5,405	5,758	5,758	6,015	6,548	7,031
05.48 - Office Of The Deputy Executive Manager: Human S		2,205	2,342	2,497	2,744	2,677	2,677	2,884	3,089	3,326
05.49 - Housing Administration Division		-	-	124	249	261	261	13	273	274
05.50 - Housing Administration: Paarl East & Wellington		65,700	63,837	54,829	65,632	62,728	62,728	67,586	72,521	77,914
05.51 - Housing Administration: Mbekweni		4,539	4,336	9,513	17,419	23,191	23,191	27,640	23,773	15,267



WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description		Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
05.52 - Informal Settlements			–	–	1,461	1,744	944	944	2,255	2,266	1,278
05.53 - Housing Projects Division			1,700	2,138	2,738	2,227	2,291	2,291	1,943	2,476	2,662
05.54 - Housing Project Planning & Administration			948	1,076	1,130	1,213	1,248	1,248	1,358	1,455	1,568
05.55 - Housing Project Planning & Administration			12	12	13	14	17	17	14	15	16
05.56 - Housing Technical Support			733	709	757	727	907	907	1,090	1,166	1,255
05.57 - Financial Administration Support			738	953	1,206	1,079	1,127	1,127	1,154	1,236	1,332
05.58 - Office Of The Senior Manager: Community Development			388	409	418	358	469	469	506	541	581
05.59 - Community Development Division			8,100	8,165	9,618	9,021	12,607	12,607	12,171	12,880	13,773
05.60 - Community Projects Section			10	10	575	648	692	692	745	797	857
05.61 - Gender Development			4	18	75	34	44	44	46	48	50
05.62 - Poverty Alleviation			356	694	1,179	1,257	1,222	1,222	1,236	1,239	1,243
05.63 - Elderly And Disabled			1,217	1,286	1,377	1,505	1,384	1,384	1,505	1,605	1,721
05.64 - Early Childhood Programme			83	29	6	16	16	16	16	17	18
05.65 - Youth Development			–	–	2	17	–	–	–	–	–
05.66 - Ward & Open Space Projects			286	355	378	402	433	433	463	494	529
05.67 - Facility Management Section			574	735	1,250	1,314	1,476	1,476	1,477	1,579	1,696
05.68 - Community Halls (Paarl): Administration			766	803	895	897	3,209	3,209	3,334	3,563	3,826
05.69 - Community Halls (Paarl): Maintenance			569	386	498	506	551	551	592	632	678
05.70 - Town Hall (Paarl): Administration			1,131	1,129	1,277	1,313	2,061	2,061	2,165	2,311	2,478
05.71 - Town Hall (Paarl): Maintenance			187	199	221	220	249	249	264	281	302
05.72 - Town Hall (Wellington): Administration			1,157	495	616	489	645	645	708	753	803
05.73 - Town Hall (Wellington): Maintenance			651	469	494	599	605	605	738	788	846
05.74 - Town Hall Mbekweni: Administration			496	542	523	524	538	538	550	586	627
05.75 - Town Hall Mbekweni: Maintenance			649	568	526	603	723	723	760	812	872
05.76 - Town Hall (Simondium): Administration			3,351	3,419	3,421	3,837	205	205	217	232	248
05.77 - Town Hall (Simondium): Maintenance			–	2	2	–	–	–	–	–	–
05.78 - Town Hall (Saron): Administration			356	415	457	458	492	492	524	560	601
05.79 - Town Hall (Gouda): Administration			254	288	314	337	339	339	364	389	418
05.80 - Town Hall (Gouda): Maintenance			7	–	–	–	–	–	–	–	–
05.81 - Multi Purpose Hall Paarl East: Administration			1,005	1,029	1,243	1,161	1,251	1,251	1,263	1,347	1,444
05.82 - Multi Purpose Hall Paarl East: Maintenance			230	263	269	272	265	265	281	299	321
05.83 - Multi Purpose Hall Mbekweni: Administration			–	–	–	–	–	–	–	–	–
05.84 - Multi Purpose Hall Mbekweni: Maintenance			41	66	25	30	28	28	31	33	34
05.85 - Libraries & Information Services Division			24,571	24,520	27,025	30,110	25,160	25,160	26,845	28,900	31,124
05.86 - Library: Gouda			593	633	684	854	935	935	1,033	1,103	1,184
05.87 - Library: Readers (Wellington)			22	57	29	132	193	193	159	167	175
05.88 - Library: Wellington			49	27	26	34	35	35	37	39	41
05.89 - Library: Mill Street (Paarl)			1,754	1,624	1,448	319	331	331	348	371	398
05.90 - Library: Drakenstein			53	49	111	72	76	76	79	84	89
05.91 - Library: Mbekweni			20	20	21	32	39	39	41	43	46
05.92 - Library: Saron			20	21	19	28	14	14	14	15	16
05.93 - Library: Groenheuwel			15	33	76	30	44	44	15	15	16
05.94 - Satellite Library Depots			–	749	570	642	447	447	524	547	572
Vote 06 - Engineering Services			1,797,857	1,892,414	2,099,727	2,321,787	2,414,337	2,414,337	2,604,932	2,732,918	2,896,787
06.1 - Facilities And Property Administration Division			4,082	16,782	2,178	2,558	3,315	3,315	5,896	4,227	4,486
06.2 - Facilities And Other Property: Maintenance			–	–	–	–	68	68	71	76	82
06.3 - Office Buildings: Civic Centre: Administration			4,017	5,210	10,831	10,767	12,165	12,165	13,642	14,034	16,978
06.4 - Office Buildings: Civic Centre: Maintenance			3,971	3,769	3,920	4,408	4,333	4,333	4,687	5,019	5,404
06.5 - Office Buildings: Market Street: Maintenance			67	25	–	–	–	–	–	–	–
06.6 - Office Buildings: Wellington: Administration			7	7	7	8	5	5	6	6	7
06.7 - Office Buildings: Wellington: Maintenance			8	0	–	1	1	1	1	1	1
06.8 - Office Buildings: Gouda: Maintenance			300	1	1	1	1	1	1	1	1
06.9 - Office Buildings: Saron: Administration			6	6	6	7	1	1	1	2	2
06.10 - Office Buildings: Saron: Maintenance			651	1	0	2	2	2	2	2	2
06.11 - Land And Buildings			18,046	12,902	21,661	23,216	28,156	28,156	31,729	33,628	35,746
06.12 - De Poort			1	9	–	–	–	–	–	–	–
06.13 - Solid Waste Management Division			4,677	5,086	5,412	6,343	6,138	6,138	6,029	6,502	6,981
06.14 - Refuse Removal Services Section			781	685	815	1,067	1,412	1,412	5,390	5,524	3,247
06.15 - Drakenstein Refuse Removal: Administration			17,564	45,017	41,886	23,694	43,456	43,456	44,182	43,556	43,127
06.16 - Drakenstein Refuse Removal: Maintenance			10,759	9,742	12,422	12,801	13,080	13,080	14,110	15,190	16,290
06.17 - Refuse Removal Illegal Dumping: Administration			315	321	322	357	394	394	408	436	469
06.18 - Refuse Removal Illegal Dumping: Maintenance			911	793	1,348	1,409	1,729	1,729	1,738	2,012	2,157
06.19 - Street / Public Spaces / Facilities Cleansing Section			–	–	–	–	–	–	–	–	–
06.20 - Street Sweeping Cdb Area: Administration			3,011	1,858	811	1,039	1,999	1,999	2,445	2,310	2,384
06.21 - Street Sweeping Cdb Area: Maintenance			10,139	10,170	9,716	10,921	10,139	10,139	11,267	12,033	12,912
06.22 - Public Spaces: Maintenance			748	846	1,152	1,159	1,256	1,256	1,333	1,423	1,525
06.23 - Weigh Bridges: Maintenance			1,233	1,136	994	1,010	1,058	1,058	938	1,202	1,289
06.24 - Water Services Wellington & Surrounds Section			4,281	3,251	2,821	3,261	3,060	3,060	3,089	3,426	3,685
06.25 - Gouda Waste Services: Administration			49	84	106	84	81	81	84	88	92
06.26 - Gouda Waste Services: Maintenance			10	–	1	11	61	61	12	235	240
06.27 - Saron Waste Services: Administration			55	76	89	94	55	55	58	60	63
06.28 - Saron Waste Services: Maintenance			7	–	3	5	124	124	5	5	6
06.29 - Wellington Streets & Pavements: Administration			0	0	0	0	0	0	0	0	0
06.30 - Scavenging Sidewalks: Administration			18,214	20,735	17,415	24,146	26,136	26,136	29,271	29,257	32,684
06.31 - Scavenging Sidewalks: Maintenance			1	–	–	5	5	5	5	5	6
06.32 - Wellington Landfill Site: Administration			–	–	–	–	463	463	–	–	–
06.33 - Wellington Landfill Site: Administration			10,990	8,549	10,305	8,526	6,885	6,885	6,954	7,271	7,645
06.34 - Wellington Landfill Site: Maintenance			4,112	18,579	22,098	21,188	21,617	21,617	22,627	24,278	25,429
06.35 - Housing Rental Stock Maintenance			–	–	–	–	4	4	5	5	5
06.36 - Office Of The Executive Manager: Infrastructure Services			18,634	27,322	42,549	10,248	4,976	4,976	5,211	5,616	5,995
06.37 - Em Administrative Support Section			485	530	671	720	720	720	790	843	905
06.38 - Office Of The Deputy Executive Manager: Civil Engineering			8,022	8,236	8,027	9,540	9,208	9,208	11,146	11,936	12,851
06.39 - Dem Administrative Support Section			1,119	1,164	817	1,108	656	656	1,163	1,245	1,339
06.40 - Senior Engineer: Water Services			39,648	46,679	61,175	64,673	66,161	66,161	68,733	71,648	74,806
06.41 - Water Services Operations Division			5,901	7,169	12,292	7,740	7,578	7,578	7,645	7,688	7,737
06.42 - Water Treatment & Pump Stations Section			1,951	2,480	2,797	2,842	3,095	3,095	2,851	3,325	3,569
06.43 - Water Supply: Meulwater Wtw: Administration			307	595	986	302	131	131	315	329	344
06.44 - Water Supply: Meulwater Wtw: Maintenance			676	757	797	875	890	890	1,071	1,143	1,226
06.45 - Water Pumping: Drakenstein: Administration			2	–	154	28	28	28	29	30	32
06.46 - Water Reticulation: Gouda: Administration			720	791	870	853	887	887	933	993	1,062
06.47 - Water Reticulation: Gouda: Maintenance			598	634	840	827	786	786	831	886	948
06.48 - Water Reticulation: Saron: Administration			38	81	84	98	122	122	127	134	142
06.49 - Water Reticulation: Saron: Maintenance			3,348	3,489	4,073	5,336	5,103	5,103	5,788	6,175	6,619
06.50 - Water Reticulation: Wellington: Administration			5,077	4,494	16,601	12,965	26,834	26,834	25,770	24,889	23,922
06.51 - Water Reticulation: Wellington: Maintenance			2,900	3,408	4,076	4,101	4,423	4,423	4,590	4,887	5,224

WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description		Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
06.52 - Water Reticulation: Paarl: Administration			44,218	44,408	44,622	40,371	41,587	41,587	42,403	45,029	48,050
06.53 - Water Reticulation: Paarl: Maintenance			13,725	17,356	18,601	20,441	23,871	23,871	25,001	26,384	27,776
06.54 - Water Reticulation: Rural: Administration			3	2	-	5	3	3	3	3	4
06.55 - Water Reticulation: Rural: Administration			134	137	139	155	1,154	1,154	1,196	1,280	1,375
06.56 - Water Reticultation: Rural: Maintenance			-	-	2	6	6	6	6	6	6
06.57 - Senior Engineer: Waste Water Services			7,498	10,683	6,766	10,172	9,118	9,118	7,953	8,565	11,925
06.58 - Waste Water Planning & Design Section			523	72	68	78	79	79	83	87	93
06.59 - Waste Water Scientific Services: Administration			2,730	2,862	2,798	3,144	3,252	3,252	3,319	3,646	3,898
06.60 - Waste Water Scientific Services: Maintenance			3,093	3,603	4,925	5,433	5,446	5,446	5,588	5,974	6,418
06.61 - Waste Water Treatment: Paarl Wwtw: Administration			4,853	4,329	4,583	4,831	13,651	13,651	13,632	19,875	36,816
06.62 - Waste Water Treatment: Paarl Wwtw: Maintenance			13,937	16,169	19,409	21,290	19,827	19,827	22,794	28,986	25,324
06.63 - Waste Water Treatment: Pearl Valley Wwtw: Administration			9	15	48	687	681	681	717	749	783
06.64 - Waste Water Treatment: Pearl Valley Wwtw: Maintenance			1,264	1,236	1,045	1,347	1,513	1,513	1,655	1,766	1,893
06.65 - Waste Water Treatment: Wellington Wwtw: Administration			22,659	21,612	20,534	19,952	31,642	31,642	31,122	31,123	31,192
06.66 - Waste Water Treatment: Wellington Wwtw: Maintenance			1,791	2,023	2,884	3,114	5,121	5,121	5,606	5,278	8,682
06.67 - Waste Water Treatment: Gouda Wwtw: Administration			17,622	17,996	18,003	19,987	6,475	6,475	6,709	7,178	7,716
06.68 - Waste Water Treatment: Gouda Wwtw: Maintenance			259	337	455	496	475	475	550	583	621
06.69 - Waste Water Treatment: Saron Wwtw: Administration			104	102	107	118	56	56	59	62	67
06.70 - Waste Water Treatment: Saron Wwtw: Maintenance			1,204	1,370	1,350	1,661	1,543	1,543	1,673	1,780	1,902
06.71 - Waste Water Collection: Wellington: Administration			4,068	4,005	3,834	3,732	5,378	5,378	5,242	5,181	5,124
06.72 - Waste Water Collection: Wellington: Maintenance			1,319	1,313	1,297	1,219	1,244	1,244	1,360	1,452	1,556
06.73 - Waste Water Collection: Saron: Administration			37	38	38	43	154	154	160	171	184
06.74 - Waste Water Collection: Saron: Maintenance			-	-	27	4	4	4	4	4	4
06.75 - Waste Water Collection: Gouda: Administration			172	176	176	195	720	720	746	798	858
06.76 - Waste Water Collection: Paarl: Administration			29,246	44,597	29,896	30,515	33,437	33,437	31,715	31,419	31,229
06.77 - Waste Water Collection: Paarl: Maintenance			10,035	9,347	11,106	13,709	13,012	13,012	15,462	16,392	17,434
06.78 - Tanker Services: Administration			12	18	11	21	15	15	16	17	17
06.79 - Tanker Services: Maintenance			617	683	768	772	793	793	845	900	962
06.80 - Waste Water Pump Services: Administration			-	-	184	-	3	3	3	4	4
06.81 - Waste Water Pump Services: Maintenance			6,796	5,996	6,505	5,726	6,522	6,522	6,864	7,289	7,770
06.82 - Sewerage Incinerator (Paarl): Administration			3	3	3	3	3	3	3	3	4
06.83 - Sewerage Incinerator (Paarl): Maintenance			241	251	273	307	286	286	328	349	373
06.84 - Senior Engineer: Roads Stormwater & Traffic Engineering			28	29	36	40	28	28	29	31	33
06.85 - Traffic Engineering Section: Administration			3,193	4,166	4,967	5,280	5,430	5,430	5,720	6,238	6,705
06.86 - Traffic Engineeringsection: Maintenance			3,947	4,095	4,639	5,092	5,112	5,112	5,359	5,670	6,016
06.87 - Roads Streets & Sidewalk Maintenance Section			10,000	20,000	10,054	30,001	30,046	30,046	47	50	54
06.88 - Proclaimed Roads: Paarl: Administration			63	65	65	72	40	40	41	44	47
06.89 - Proclaimed Roads: Paarl: Maintenance			821	840	864	999	999	999	1,043	1,090	1,139
06.90 - Streets: Paarl: Administration			-	117	46	-	-	-	-	-	-
06.91 - Streets: Paarl: Administration			102,170	105,955	92,612	110,062	80,809	80,809	82,267	86,876	91,946
06.92 - Streets: Paarl: Maintenance			8,143	8,368	7,355	8,189	10,905	10,905	10,823	11,401	12,033
06.93 - Streets: Wellington: Administration			10,146	10,058	10,025	9,935	15,800	15,800	15,884	16,073	16,320
06.94 - Streets: Wellington: Maintenance			597	1,275	1,018	1,399	1,241	1,241	1,303	1,362	1,423
06.95 - Streets: Saron: Administration			789	817	819	918	859	859	973	1,040	1,118
06.96 - Streets: Saron: Maintenance			483	300	136	230	230	230	240	251	262
06.97 - Streets: Gouda: Administration			7	4	4	4	4	4	4	5	5
06.98 - Streets: Gouda: Maintenance			190	107	56	149	149	149	156	163	170
06.99 - Streets & Stormwater (Cement Products)			1,685	1,169	1,254	1,439	1,461	1,461	1,481	1,578	1,689
06.100 - Streets & Stormwater (Pre-Mix Tar)			1,121	711	240	618	1,096	1,096	1,165	1,243	1,332
06.101 - Railway Sidings: Paarl: Administration			1	1	1	1	0	0	0	0	0
06.102 - Storm Water Maintenance Section			-	-	31	-	-	-	-	-	-
06.103 - Storm Water: Paarl: Administration			-	-	186	126	718	718	663	701	744
06.104 - Storm Water: Paarl: Maintenance			468	492	2,721	2,796	5,304	5,304	4,084	4,297	4,528
06.105 - Storm Water: Wellington: Maintenance			-	-	28	64	64	64	67	70	73
06.106 - Storm Water: Saron: Maintenance			-	-	88	96	96	96	100	104	109
06.107 - Storm Water: Gouda: Maintenance			-	-	17	18	18	18	19	20	21
06.108 - Senior Engineer: Civil Engineering Support Services			1,512	811	286	20	8	8	25	26	27
06.109 - Development Applications Section: Administration			5,475	7,467	6,348	7,108	6,486	6,486	6,643	7,070	7,558
06.110 - Mis Asset Management & Reporting Section: Administration			7,190	7,760	7,700	9,004	9,553	9,553	10,248	10,850	11,524
06.111 - Civil Engineering Projects & Funding Section: Administration			2,339	2,493	3,548	3,833	4,421	4,421	4,424	4,738	5,102
06.112 - Office Of The Deputy Executive Manager: Electricity			1,081,246	1,062,861	1,251,617	1,366,219	1,433,987	1,433,987	1,599,121	1,677,114	1,772,881
06.113 - Electricity Administrative Support			13,476	13,374	13,258	14,193	15,521	15,521	16,661	17,760	19,015
06.114 - Operations And Maintenance Division			6,508	7,360	7,933	8,840	11,505	11,505	12,002	12,835	13,791
06.115 - Substations: Administration			-	-	-	-	-	-	-	-	-
06.116 - Substations: Maintenance			16,183	18,317	18,791	19,619	19,578	19,578	21,306	22,490	23,796
06.117 - Lines: Maintenance			8,947	9,472	10,076	11,360	11,838	11,838	13,617	14,394	15,256
06.118 - Cables: Maintenance			1,762	938	994	1,040	1,040	1,040	1,086	1,134	1,186
06.119 - Support Services: Maintenance			3,868	3,784	5,016	4,743	4,393	4,393	4,856	5,116	5,401
06.120 - Wellington & Surroundings: Administration			99	349	357	407	439	439	465	493	524
06.121 - Wellington & Surroundings: Maintenance			12,987	12,361	12,963	14,959	15,792	15,792	16,059	17,037	18,135
06.122 - Planning Design & Construction Division			-	-	-	-	-	-	-	-	-
06.123 - Planning & Design Section			3,551	3,848	4,061	4,400	4,681	4,681	4,933	5,280	5,681
06.124 - Gis & Asset Management Section			942	1,006	1,316	1,253	1,211	1,211	1,294	1,385	1,492
06.125 - Construction Section			4,915	5,459	2,657	3,527	137	137	77	81	84
06.126 - Energy Management & Control Division			1,368	1,191	274	284	276	276	297	317	340
06.127 - Ennergy Efficiency Demand & Alternative Energy			2,268	1,704	1,466	1,535	1,541	1,541	1,614	1,727	1,857
06.128 - Metering Services Section: Maintenance			9,665	9,723	10,638	13,568	12,800	12,800	14,304	15,037	16,040
06.129 - Metering Audits: Maintenance			-	-	23	76	76	76	79	83	87
06.130 - Specialised Support Section			6,322	7,955	9,864	9,902	11,730	11,730	15,452	16,278	17,180
06.131 - Senior Manager: Technical Support & Project Management			-	1	26	5	1	1	1	1	1
06.132 - Fleet Management & Maintenance Division			1,184	1,239	1,731	1,715	2,150	2,150	2,298	2,462	2,653
06.133 - Fleet Management Section: Administration			1,106	1,069	11,926	12,520	17,208	17,208	17,917	18,789	19,719
06.134 - Fleet Maintenance: Administration			1,641	1,569	1,595	1,848	1,859	1,859	1,957	2,059	593
06.135 - Garage & Workshop Section: Administration			19,229	18,804	571	47,251	64,919	64,919	70,467	73,633	76,952
06.136 - Garage & Workshop Section: Maintenance			4,224	4,486	4,368	5,048	5,754	5,754	6,508	6,962	7,487
06.137 - Vehicle & Plant Maintenance Section: Administration			7,369	6,628	6,639	47,832	5,586	5,586	5,787	6,192	6,656
06.138 - Welding Section: Maintenance			961	965	1,105	1,142	1,095	1,095	1,080	1,155	1,242
06.139 - Building Management & Maintenance Division			1,753	2,209	2,743	2,548	3,027	3,027	3,011	3,227	3,477
06.140 - Building Projects & Management Section			1,815	1,657	2,065	2,194	2,354	2,354	2,459	2,635	2,839
06.141 - Building Maintenance: Paarl: Administration			1,439	1,482	1,212	1,227	1,267	1,267	1,686	1,803	1,939
06.142 - Building Maintenance: Paarl: Maintenance			5,554	6,109	9,354	7,562	8,982	8,982	9,583	10,250	11,019
06.143 - Project Management (Pmu) Division			2,985	3,168	3,367	3,923	3,936	3,936	4,128	4,414	4,745
06.144 - Epwp			17,508	22,021	22,990	23,681	22,910	22,910	26,221	23,862	25,020
Vote 07 - Internal Audit			9,165	9,537	10,538	11,231	11,579	11,579	12,279	13,131	14,114
07.1 - Office Of The Chief Audit Executive			724	590	987	947	1,299	1,299	1,429	1,506	1,587



WC023 Drakenstein - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>										
07.2 - Compliance Audit Division		7,264	7,691	8,203	8,824	8,817	8,817	9,299	9,964	10,736
07.3 - Performance Audit Division		1,177	1,255	1,347	1,459	1,464	1,464	1,551	1,662	1,791
<b>Vote 08 - Risk Management</b>		<b>2,023</b>	<b>2,973</b>	<b>2,495</b>	<b>2,725</b>	<b>2,903</b>	<b>2,903</b>	<b>3,310</b>	<b>3,521</b>	<b>3,782</b>
08.1 - Risk & Compliance Management Section		2,023	2,973	2,495	2,725	2,903	2,903	3,310	3,521	3,782
<b>Vote 09 - Idp</b>		<b>5,756</b>	<b>4,887</b>	<b>5,195</b>	<b>5,699</b>	<b>5,886</b>	<b>5,886</b>	<b>6,199</b>	<b>6,604</b>	<b>7,066</b>
09.1 - Office Of The Manager: Idp/Pms		1,962	1,872	2,079	2,284	2,413	2,413	2,535	2,688	2,860
09.2 - Idp Section		3,035	2,616	3,080	3,415	3,474	3,474	3,664	3,916	4,206
09.3 - Pms/Sdbip Section		759	400	36	-	-	-	-	-	-
<b>Vote 10 - Communication And Marketing</b>		<b>4,914</b>	<b>5,423</b>	<b>6,678</b>	<b>7,687</b>	<b>7,879</b>	<b>7,879</b>	<b>8,048</b>	<b>8,331</b>	<b>8,863</b>
10.1 - Communication & Igr Division		1,902	2,114	2,241	2,977	3,458	3,458	3,587	3,755	3,934
10.2 - Communication Section		3,012	3,309	4,437	4,710	4,420	4,420	4,461	4,576	4,929
<b>Vote 11 - Public Safety</b>		<b>219,174</b>	<b>212,451</b>	<b>233,450</b>	<b>263,858</b>	<b>271,695</b>	<b>271,695</b>	<b>286,796</b>	<b>295,830</b>	<b>308,209</b>
11.1 - Office Of The Deputy Executive Manager: Protection		784	815	3,963	5,868	3,922	3,922	6,273	5,503	5,869
11.2 - Office Of The Chief Traffic Services		12	12	12	14	8	8	8	9	9
11.3 - Traffic Law Enforcement Section		115,031	100,870	108,526	131,703	136,555	136,555	139,112	141,679	144,328
11.4 - Licensing Services Section		4,578	4,828	4,799	5,257	5,428	5,428	5,707	6,109	6,574
11.5 - Motor Vehicle Licensing Services		-	2	4	-	-	-	-	-	-
11.6 - Municipal Law Enforcement & Security Section		54,450	57,359	64,676	65,181	67,336	67,336	72,454	75,704	79,945
11.7 - Municipal Law Enforcement Units		660	988	170	797	601	601	500	-	-
11.8 - Security Services Units: Administration		259	363	112	163	163	163	170	178	186
11.9 - Security Services Units: Maintenance		(7)	176	(6)	168	95	95	147	157	170
11.10 - Pound: Administration		553	779	1,184	1,202	1,665	1,665	1,190	1,244	1,300
11.11 - Pound: Maintenance		3	1	-	-	-	-	-	-	-
11.12 - Office Of The Chief Fire Services		1,707	1,811	1,955	2,113	1,484	1,484	1,996	2,139	2,304
11.13 - Fire And Rescue Services		34,686	37,625	40,366	42,668	46,254	46,254	50,486	53,750	57,465
11.14 - Fire And Rescue Services : Maintenance		(9)	70	(11)	150	150	150	157	164	171
11.15 - Fire Safety & Disaster Management: Administration		3,885	3,966	4,708	5,272	4,732	4,732	5,086	5,443	5,856
11.16 - Training & Support Services: Administration		2,582	2,788	2,992	3,301	3,301	3,301	3,509	3,752	4,032
<b>Vote 12 -</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Vote 13 -</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Vote 14 -</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Vote 15 - Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditure by Vote</b>	<b>2</b>	<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit) for the year</b>	<b>2</b>	<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

WC023 Drakenstein - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	1										
<b>Revenue</b>											
<b>Exchange Revenue</b>											
Service charges - Electricity	2	1,387,790	1,371,117	1,527,033	1,615,836	1,691,695	1,691,695	1,691,695	1,823,805	1,961,678	2,122,380
Service charges - Water	2	171,167	195,383	238,737	246,125	246,125	246,125	246,125	295,928	309,245	324,634
Service charges - Waste Water Management	2	128,521	147,408	156,947	166,674	172,722	172,722	172,722	185,368	193,710	203,349
Service charges - Waste Management	2	138,893	159,336	173,960	185,037	186,910	186,910	186,910	195,619	204,422	214,595
Sale of Goods and Rendering of Services		19,181	17,410	33,908	34,626	36,327	36,327	36,327	37,416	38,133	38,897
Agency services		16,708	34,653	17,652	20,227	18,727	18,727	18,727	19,551	20,430	21,350
Interest								-			
Interest earned from Receivables		7,271	12,884	19,480	18,040	18,040	18,040	18,040	18,841	19,670	20,555
Interest earned from Current and Non Current Assets		9,673	36,830	73,657	58,000	83,000	83,000	83,000	75,000	75,000	75,000
Dividends								-			
Rent on Land		8	8	8	9	9	9	9	9	10	10
Rental from Fixed Assets		5,241	7,074	8,304	6,266	6,913	6,913	6,913	6,577	6,873	7,725
Licence and permits		396	3	3,513	3,614	3,993	3,993	3,993	4,169	4,356	4,552
<b>Special rating levies</b>								-			
Operational Revenue		13,739	14,756	29,970	6,423	8,408	8,408	8,408	86,702	47,330	22,017
<b>Non-Exchange Revenue</b>											
Property rates	2	416,884	437,183	466,405	488,621	502,094	502,094	502,094	538,383	562,176	587,474
Surcharges and Taxes		-	-	-	92,016	64,447	64,447	64,447	-	-	-
Fines, penalties and forfeits		105,224	104,451	97,292	120,212	124,426	124,426	124,426	124,676	124,943	125,221
Licences or permits		3,175	3,251	1	2	11	11	11	12	12	13
Transfer and subsidies - Operational		204,172	206,950	231,790	247,115	254,692	254,692	254,692	269,125	276,523	280,480
Interest		1,171	2,230	3,085	3,158	3,158	3,158	3,158	3,303	3,452	3,607
Fuel Levy								-			
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		7,938	5,182	4,216	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Other Gains		12,715	24,654	30,324	16,200	18,700	18,700	18,700	18,700	18,700	18,790
Discontinued Operations											
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>2,649,867</b>	<b>2,780,764</b>	<b>3,116,283</b>	<b>3,331,201</b>	<b>3,443,397</b>	<b>3,443,397</b>	<b>3,443,397</b>	<b>3,706,184</b>	<b>3,869,663</b>	<b>4,073,651</b>
<b>Expenditure</b>											
Employee related costs	2	720,232	749,944	801,749	895,619	885,046	885,046	885,046	963,942	1,025,292	1,101,291
Remuneration of councillors		31,654	33,213	34,340	39,277	39,277	39,277	39,277	41,280	43,447	45,185
Bulk purchases - electricity	2	949,724	929,947	1,111,430	1,219,243	1,298,444	1,298,444	1,298,444	1,463,347	1,541,782	1,637,218
Inventory consumed	8	88,188	103,452	116,551	131,760	124,262	124,262	124,262	131,411	136,929	143,303
Debt impairment	3	117,215	169,281	29,903	63,271	76,151	76,151	76,151	78,676	79,566	83,662
Depreciation and amortisation		243,355	246,679	249,616	273,690	273,690	273,690	273,690	283,543	303,391	326,146
Interest		180,162	176,391	167,822	158,991	158,648	158,648	158,648	147,210	141,066	144,461
Contracted services		142,623	168,437	204,169	234,961	259,224	259,224	259,224	275,369	286,611	286,423
Transfers and subsidies		15,344	24,907	14,851	36,690	38,943	38,943	38,943	6,190	6,117	6,117
Irrecoverable debts written off		-	-	98,253	110,700	108,466	108,466	108,466	108,466	108,466	108,466
Operational costs		121,773	131,146	138,757	157,477	163,013	163,013	163,013	170,481	175,307	184,351
Losses on disposal of Assets		6,590	17,894	9,749	-	-	-	-	-	-	-
Other Losses		7,342	6,236	14,665	7,100	7,100	7,100	7,100	7,100	7,100	7,000
<b>Total Expenditure</b>		<b>2,624,201</b>	<b>2,757,526</b>	<b>2,991,855</b>	<b>3,328,779</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,432,265</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit)</b>		<b>25,666</b>	<b>23,237</b>	<b>124,428</b>	<b>2,422</b>	<b>11,132</b>	<b>11,132</b>	<b>11,132</b>	<b>29,169</b>	<b>14,590</b>	<b>28</b>
Transfers and subsidies - capital (monetary allocations)	6	107,364	97,668	450,757	664,439	473,230	473,230	473,230	571,153	330,080	173,877
Transfers and subsidies - capital (in-kind)	6	10,449	21,847	8,196	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
Income Tax											
<b>Surplus/(Deficit) after income tax</b>		<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
Share of Surplus/Deficit attributable to Joint Venture											
Share of Surplus/Deficit attributable to Minorities											
<b>Surplus/(Deficit) attributable to municipality</b>		<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
Share of Surplus/Deficit attributable to Associate											
Intercompany/Parent subsidiary transactions											
<b>Surplus/(Deficit) for the year</b>	1	<b>143,478</b>	<b>142,751</b>	<b>583,380</b>	<b>666,861</b>	<b>484,362</b>	<b>484,362</b>	<b>484,362</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	1										
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 01 - Office Of The City Manager		–	–	–	–	–	–	–	–	–	–
Vote 02 - Financial Services		–	–	–	–	–	–	–	–	–	–
Vote 03 - Corporate & Planning Services		534	10,008	4,471	2,559	4,213	4,213	4,213	4,000	4,000	4,000
Vote 04 - Planning And Development		–	–	–	–	–	–	–	–	–	–
Vote 05 - Community Services		237	60	1,020	1,000	597	597	597	–	–	–
Vote 06 - Engineering Services		35,635	88,525	377,343	595,285	440,865	440,865	440,865	498,746	382,226	223,446
Vote 07 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 08 - Risk Management		–	–	–	–	–	–	–	–	–	–
Vote 09 - Idp		–	–	–	–	–	–	–	–	–	–
Vote 10 - Communication And Marketing		–	–	–	–	–	–	–	–	–	–
Vote 11 - Public Safety		–	–	–	1,800	1,800	1,800	1,800	–	500	240
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–
<b>Capital multi-year expenditure sub-total</b>	7	36,406	98,592	382,835	600,644	447,475	447,475	447,475	502,746	386,726	227,686
<b>Single-year expenditure to be appropriated</b>	2										
Vote 01 - Office Of The City Manager		–	9	15	12	10	10	10	–	–	–
Vote 02 - Financial Services		1,216	279	1,003	500	259	259	259	500	100	100
Vote 03 - Corporate & Planning Services		10,646	1,543	2,043	3,441	3,368	3,368	3,368	3,950	1,988	2,000
Vote 04 - Planning And Development		–	–	–	–	–	–	–	–	–	–
Vote 05 - Community Services		26,879	20,707	43,575	78,800	27,827	27,827	27,827	72,892	68,112	83,600
Vote 06 - Engineering Services		78,604	67,233	50,667	75,827	91,785	91,785	91,785	125,609	89,754	36,030
Vote 07 - Internal Audit		6	–	30	–	15	15	15	–	–	–
Vote 08 - Risk Management		–	42	35	–	30	30	30	28	–	–
Vote 09 - Idp		9	11	9	–	–	–	–	–	–	–
Vote 10 - Communication And Marketing		131	25	56	302	334	334	334	716	255	300
Vote 11 - Public Safety		3,154	2,463	7,448	6,700	12,483	12,483	12,483	7,725	6,500	6,760
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–
<b>Capital single-year expenditure sub-total</b>		120,645	92,312	104,881	165,581	136,111	136,111	136,111	211,420	166,709	128,790
<b>Total Capital Expenditure - Vote</b>		157,051	190,904	487,716	766,225	583,586	583,586	583,586	714,166	553,435	356,477
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		16,160	35,521	31,764	23,575	36,797	36,797	36,797	39,804	33,103	36,450
Executive and council		55	309	55	12	15	15	15	–	–	–
Finance and administration		16,100	35,212	31,680	23,564	36,767	36,767	36,767	39,804	33,103	36,450
Internal audit		6	–	30	–	15	15	15	–	–	–
<b>Community and public safety</b>		29,999	22,919	51,438	88,300	42,636	42,636	42,636	79,967	75,022	90,600
Community and social services		1,379	1,711	2,682	4,300	4,059	4,059	4,059	4,925	2,161	4,563
Sport and recreation		18,951	6,067	6,530	11,500	10,403	10,403	10,403	12,847	7,444	8,038
Public safety		3,154	2,463	7,437	8,500	14,283	14,283	14,283	7,725	7,000	7,000
Housing		6,515	12,679	34,788	64,000	13,891	13,891	13,891	54,470	58,417	71,000
Health		–	–	–	–	–	–	–	–	–	–
<b>Economic and environmental services</b>		35,902	27,687	32,108	63,467	78,728	78,728	78,728	51,990	21,841	30,481
Planning and development		14	76	9	301	366	366	366	315	–	–
Road transport		35,888	27,610	32,099	63,166	78,362	78,362	78,362	51,675	21,841	30,481
Environmental protection		–	–	–	–	–	–	–	–	–	–
<b>Trading services</b>		74,990	104,778	372,405	590,884	425,425	425,425	425,425	541,180	421,839	198,946
Energy sources		45,042	68,428	76,887	35,762	64,825	64,825	64,825	65,782	43,628	62,671
Water management		15,571	10,362	26,040	13,788	14,381	14,381	14,381	27,057	5,700	1,500
Waste water management		6,153	22,206	262,548	533,604	337,891	337,891	337,891	438,342	357,211	121,225
Waste management		8,224	3,782	6,931	7,730	8,329	8,329	8,329	10,000	15,300	13,550
<b>Other</b>		–	–	–	–	–	–	–	1,225	1,630	–
<b>Total Capital Expenditure - Functional</b>	3	157,051	190,904	487,716	766,225	583,586	583,586	583,586	714,166	553,435	356,477
<b>Funded by:</b>											
National Government		67,928	67,182	326,082	603,613	421,059	421,059	421,059	509,719	247,537	65,961
Provincial Government		23,964	18,444	35,288	52,826	19,771	19,771	19,771	33,434	62,543	87,916
District Municipality		3,169	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov		–	–	–	–	–	–	–	–	–	–
Departm Agencies, Households, Non-profit Institutions, Private		–	–	–	–	–	–	–	–	–	–
Enterprises, Public Corporatons, Higher Educ Institutions)		17,713	30,072	39,909	8,000	32,400	32,400	32,400	20,000	20,000	20,000
<b>Transfers recognised - capital</b>	4	112,773	115,698	401,279	664,439	473,230	473,230	473,230	563,153	330,080	173,877
<b>Borrowing</b>	6	–	–	–	–	–	–	–	–	100,000	113,000
<b>Internally generated funds</b>		44,278	75,206	86,437	101,786	110,356	110,356	110,356	151,013	123,355	69,600
<b>Total Capital Funding</b>	7	157,051	190,904	487,716	766,225	583,586	583,586	583,586	714,166	553,435	356,477

Vote Description		Ref	2022/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			Multi-year appropriation for Budget Year 2025/26 in the 2024/25 Annual Budget			Multi-year appropriation for 2026/27 in the 2024/25 Annual Budget			New multi-year appropriations (funds for new and existing projects)						
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audited outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Appropriation for 2025/26	Adjustments in 2024/25	Downward adjustments for 2025/26	Appropriation carried forward	Appropriation for 2025/26	Adjustments in 2024/25	Downward adjustments for 2025/26	Appropriation carried forward	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
Capital expenditure - Municipal Vote																								
Multi-year expenditure appropriation																								
Vote 01 - Office Of The City Manager																								
Vote 02 - Financial Services																								
Vote 03 - Corporate & Planning Services																								
03.15 - Information Communication Technology Division																								
Vote 04 - Planning And Development																								
Vote 05 - Community Services																								
05.50 - Community Development Division																								
Vote 06 - Engineering Services																								
06.2 - Facilities And Other Property Maintenance																								
05.15 - Drainage Refuse Removal Administration																								
06.41 - Water Services Operations Division																								
06.52 - Waste Water Treatment Plant Water Maintenance																								
06.71 - Waste Water Collection Wellington Administration																								
06.76 - Waste Water Collection Plant Administration																								
06.81 - Waste Water Pump Services Maintenance																								
06.85 - Traffic Engineering Section Administration																								
06.85 - Streets Plant Administration																								
06.91 - Streets Plant Administration																								
06.112 - Office Of The Deputy Executive Manager Elect																								
06.114 - Operations And Maintenance Division																								
06.115 - Substations Maintenance																								
06.133 - Fleet Management Section Administration																								
06.135 - Garage & Workshop Section Administration																								
06.140 - Building Projects & Management Section																								
Vote 07 - Internal Audit																								
Vote 08 - Risk Management																								
Vote 09 - Isp																								
Vote 10 - Communication And Marketing																								
Vote 11 - Public Safety																								
11.3 - Traffic Law Enforcement Section																								
Vote 12 -																								
Vote 13 -																								
Vote 14 -																								
Vote 15 - Other																								
Capital multi-year expenditure sub-total																								
Capital expenditure - Municipal Vote																								
Single-year expenditure appropriation																								
Vote 01 - Office Of The City Manager																								
01.1 - Office Of The City Manager																								
Vote 02 - Financial Services																								
02.1 - Office Of The Chief Financial Officer																								
02.2 - Office Of The Senior Manager Financial Manager																								
02.3 - Budgets And Cost Accounting Division																								
02.13 - Office Of The Senior Manager Revenue And Ex																								
02.14 - Revenue Division																								
02.18 - Expenditure Division																								
02.21 - Office Of The Manager Supply Chain Manage																								
02.22 - Tender Evaluation & Contracts Section																								
02.24 - Stores Administration																								
02.25 - Financial Planning And Accounting Div																								
Vote 03 - Corporate & Planning Services																								
03.2 - Office Of The Senior Manager Legal Aid Admini																								
03.3 - Legal Services Division																								
03.4 - Administrative Support Services Division																								
03.9 - Human Resource Management Division																								
03.13 - Labour Relations Management Section																								
03.15 - Information Communication Technology Division																								
03.18 - Ict Operations & Support Maintenance Section																								
03.23 - Office Of The Executive Mayor																								
03.28 - Municipal Council																								
03.38 - Ward 9 Projects																								
03.87 - Office Of The Executive Manager Planning & E																								
03.88 - Administrative Support Planning & Economic D																								
03.90 - Land Use Planning Division																								
03.91 - Spatial Planning Division																								
03.95 - Surveying & Valuations Division																								
03.97 - Building Control Division																								
03.98 - Land & Tourism Division																								
03.100 - Tourism Section																								
03.101 - Environmental Management Division																								
Vote 04 - Planning And Development																								
Vote 05 - Community Services																								
05.1 - Office Of The Executive Manager Community Se																								
05.2 - Administrative Support Section																								
05.3 - Office Of The Senior Manager Parks & Waste M																								
05.5 - Parks Cemeteries Administration																								
05.9 - Wellington Cemeteries Administration																								
05.11 - Oceans Park Administration																								
05.13 - Antaresville Holiday Resort Administration																								
05.15 - Saron Holiday Resort Administration																								
05.18 - Park Parks Administration																								
05.19 - Park Parks Maintenance																								
05.20 - Wellington Parks Administration																								
05.25 - Ardenburg Maintenance																								
05.26 - Park Mountain Nature Reserve Administration																								
05.27 - Park Mountain Nature Reserve Maintenance																								
05.28 - Swimming Pools Administration																								
05.29 - Swimming Pools Maintenance																								
05.30 - Park Sports Grounds Administration																								
05.31 - Park Sports Grounds Maintenance																								
05.32 - Wellington Sports Grounds Administration																								
05.35 - Saron Sports Grounds Maintenance																								
05.36 - Goulds Sports Grounds Administration																								
05.37 - Goulds Sports Grounds Maintenance																								
05.38 - Park Playgrounds Administration																								
05.42 - Nursery Administration																								
05.49 - Housing Administration Division																								
05.50 - Housing Administration Plant East & Wellington																								
05.51 - Housing Administration Plant Mowbray																								
05.53 - Housing Projects Division																								
05.59 - Community Development Division																								
05.68 - Community Halls (Park) Administration																								
05.70 - Town Hall (Park) Administration																								
05.72 - Town Hall (Wellington) Administration																								
05.82 - Multi Purpose Hall Park East Maintenance																								
05.85 - Libraries & Information Services Division																								
Vote 06 - Engineering Services																								
06.3 - Office Buildings Civic Centre Administration																								
06.11 - Land And Buildings																								
06.13 - Solid Waste Management Division																								
06.14 - Refuse Removal Services Section																								
06.15 - Drainage Refuse Removal Administration																								
05.17 - Refuse Removal Local Dumping Administration																								
06.19 - Street / Public Spaces / Facilities Cleansing Sec																								
06.20 - Street Sweeping Cdb Area Administration																								
06.32 - Wellington Landfill Site Administration																								
06.33 - Wellington Landfill Site Administration																								
06.38 - Office Of The Deputy Executive Manager Civil E																								
06.40 - Senior Engineer Water Services																								
06.41 - Water Services Operations Division																								
06.42 - Water Treatment & Pump Stations Section																								
06.50 - Water Retention Wellington Administration																								
05.52 - Water Retention Plant Administration																								
06.53 - Water Retention Plant Maintenance																								
06.57 - Senior Engineer Waste Water Services																								
06.59 - Waste Water Scientific Services Administration																								
06.61 - Waste Water Treatment Plant Water Adminis																								
06.62 - Waste Water Treatment Plant Water Maintena																								
06.63 - Waste Water Treatment Plant Valley Water Ad																								
06.65 - Waste Water Treatment Wellington Water Adm																								
06.71 - Waste Water Collection Wellington Administration																								
06.76 - Waste Water Collection Plant Administration																								
06.80 - Waste Water Pump Services Administration																								
06.81 - Waste Water Pump Services Maintenance																								
06.85 - Traffic Engineering Section Administration																								
06.86 - Traffic Engineering Section Maintenance																								
06.90 - Streets Plant Administration																								
06.91 - Streets Plant Administration																								
06.92 - Streets Plant Maintenance																								
06.93 - Streets Wellington Administration																								
06.109 - Development Applications Section Administration																								
06.112 - Office Of The Deputy Executive Manager Elect																								
06.114 - Operations And Maintenance Division																								
06.115 - Substations Administration																								
06.116 - Substations Maintenance																								
06.117 - Lines Maintenance																								
06.119 - Support Services Maintenance																								
06.121 - Wellington & Surroundings Maintenance																								
06.122 - Planning Design & Construction Division																								
06.127 - Energy Efficiency Demand & Alternative Ener																								
06.128 - Metering Services Section Maintenance																								
06.129 - Metering Audits Maintenance																								
06.130 -																								

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
		1									
R thousand											
06.142 - Building Maintenance: Plant Maintenance		1	--	--	--	--	--	--	--	--	--
06.144 - Ewpw		--	--	--	--	68	68	68	--	--	--
Vote 07 - Internal Audit		6	--	30	--	15	15	15	--	--	--
07.1 - Office Of The Chief Audit Executive		--	--	30	--	15	15	15	--	--	--
Vote 08 - Risk Management		--	42	35	--	30	30	30	28	--	--
08.1 - Risk & Compliance Management Section		--	42	35	--	30	30	30	28	--	--
Vote 09 - Idp		9	11	9	--	--	--	--	--	--	--
09.1 - Office Of The Manager: Idp/Prs		--	11	9	--	--	--	--	--	--	--
Vote 10 - Communication And Marketing		131	25	56	302	334	334	334	716	255	300
10.2 - Communication Section		--	25	56	302	334	334	334	716	255	300
Vote 11 - Public Safety		3,154	2,463	7,448	6,700	12,483	12,483	12,483	7,725	6,500	6,760
11.1 - Office Of The Deputy Executive Manager: Protect		--	--	11	--	--	--	--	--	--	--
11.3 - Traffic Law Enforcement Section		313	1,334	91	100	538	538	538	880	200	180
11.6 - Municipal Law Enforcement & Security Section		1,523	1,004	5,589	2,870	2,223	2,223	2,223	3,780	3,346	1,956
11.8 - Security Services Units: Administration		27	--	--	--	--	--	--	400	400	400
11.13 - Fire And Rescue Services		1,291	126	1,757	3,730	9,722	9,722	9,722	3,085	2,554	4,204
Vote 12 -		--	--	--	--	--	--	--	--	--	--
Vote 13 -		--	--	--	--	--	--	--	--	--	--
Vote 14 -		--	--	--	--	--	--	--	--	--	--
Vote 15 - Other		--	--	--	--	--	--	--	--	--	--
Capital single-year expenditure sub-total		120,945	92,912	104,881	165,581	136,111	136,111	136,111	211,428	166,769	128,790
Total Capital Expenditure		157,851	100,504	49,716	76,422	50,598	50,598	50,598	714,168	553,435	356,477

Multi-year appropriation for Budget Year 2025/26 in the 2024/25 Annual Budget				Multi-year appropriation for 2026/27 in the 2024/25 Annual Budget				New multi-year appropriations (funds for new and existing projects)		
Appropriation for 2025/26	Adjustments in 2024/25	Downward adjustments for 2025/26	Appropriation carried forward	Appropriation for 2025/26	Adjustments in 2024/25	Downward adjustments for 2025/26	Appropriation carried forward	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28

WC023 Drakenstein - Table A6 Budgeted Financial Position

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Current assets											
Cash and cash equivalents		229,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,434	958,301
Trade and other receivables from exchange transactions	1	351,756	320,264	381,803	457,243	383,755	383,755	383,755	392,851	406,526	418,722
Receivables from non-exchange transactions	1	52,295	107,145	110,500	91,939	116,059	116,059	116,059	124,740	128,824	133,000
Current portion of non-current receivables		27	18	1	–	–	–	–	–	–	–
Inventory	2	36,142	41,179	44,007	41,220	65,406	65,406	65,406	66,113	67,104	68,559
VAT		24,806	14,398	41,783	15,838	–	–	–	28,000	28,000	28,000
Other current assets		49,884	–	–	–	–	–	–	–	–	–
Total current assets		744,794	928,274	1,275,599	1,334,783	1,308,111	1,308,111	1,308,111	1,411,366	1,487,888	1,606,582
Non current assets											
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		58,493	81,900	88,655	81,900	88,655	88,655	88,655	88,655	88,655	88,655
Property, plant and equipment	3	6,563,309	6,514,191	6,742,599	7,263,847	6,817,505	6,817,505	6,817,505	7,234,401	7,501,762	7,418,883
Biological assets		–	–	–	–	–	–	–	–	–	–
Living and non-living resources		–	–	–	–	–	–	–	–	–	–
Heritage assets		47,634	47,634	47,634	50,015	47,634	47,634	47,634	47,634	47,634	47,634
Intangible assets		4,615	3,689	3,052	3,505	2,665	2,665	2,665	2,277	1,542	751
Trade and other receivables from exchange transactions		95	0	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		6,674,146	6,647,415	6,881,940	7,399,267	6,956,458	6,956,458	6,956,458	7,372,967	7,639,592	7,555,923
TOTAL ASSETS		7,418,939	7,575,688	8,157,539	8,734,050	8,264,569	8,264,569	8,264,569	8,784,332	9,127,480	9,162,505
LIABILITIES											
Current liabilities											
Bank overdraft		–	–	–	–	–	–	–	–	–	–
Financial liabilities		78,715	84,806	91,297	90,825	90,925	90,925	90,925	113,895	131,528	142,272
Consumer deposits		65,331	72,713	80,367	80,712	83,934	83,934	83,934	89,373	94,735	100,419
Trade and other payables from exchange transactions	4	267,905	299,224	335,297	335,130	312,156	312,156	312,156	331,943	357,860	385,331
Trade and other payables from non-exchange transactions	5	11,701	11,212	17,540	10,763	16,809	16,809	16,809	–	–	–
Provision		82,341	85,835	164,033	90,489	20,090	20,090	20,090	20,090	20,090	20,090
VAT		–	–	–	–	24,433	24,433	24,433	24,433	24,433	24,433
Other current liabilities		–	–	–	–	–	–	–	–	–	–
Total current liabilities		505,993	553,789	688,534	607,919	548,347	548,347	548,347	579,735	628,646	672,546
Non current liabilities											
Financial liabilities	6	1,539,713	1,455,725	1,364,428	1,279,967	1,334,607	1,334,607	1,334,607	1,148,361	1,116,833	1,087,560
Provision	7	458,059	504,370	437,191	548,674	540,804	540,804	540,804	297,487	322,887	353,302
Long term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Other non-current liabilities		–	–	–	–	–	–	–	294,633	325,410	361,001
Total non current liabilities		1,997,771	1,960,095	1,801,619	1,828,642	1,875,410	1,875,410	1,875,410	1,740,480	1,765,130	1,801,863
TOTAL LIABILITIES		2,503,764	2,513,884	2,490,153	2,436,561	2,423,757	2,423,757	2,423,757	2,320,215	2,393,776	2,474,410
NET ASSETS		4,915,175	5,061,804	5,667,385	6,297,489	5,840,812	5,840,812	5,840,812	6,464,117	6,733,704	6,688,095
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	3,101,852	3,317,640	3,977,857	4,601,051	4,151,283	4,151,283	4,151,283	4,721,032	5,038,710	5,033,607
Reserves and funds	9	1,813,323	1,744,164	1,689,528	1,696,438	1,689,529	1,689,529	1,689,529	1,743,085	1,694,994	1,654,488
Other		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	10	4,915,175	5,061,804	5,667,385	6,297,489	5,840,812	5,840,812	5,840,812	6,464,117	6,733,704	6,688,095

Store Type	Classification	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands											
Agricultural	Opening balance - Agricultural	152	124	-	-	-	-	-	-	-	-
	Acquisitions - Agricultural	-	-	-	-	-	-	-	-	-	-
	Adjustments - Agricultural	-	-	-	-	-	-	-	-	-	-
	Issues - Agricultural	(28)	6	45	-	45	45	45	10	10	10
	Write Off - Agricultural	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Agricultural	-	-	-	-	-	-	-	-	-	-
	<b>Agricultural Total</b>	<b>124</b>	<b>129</b>	<b>45</b>	<b>-</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>10</b>	<b>10</b>	<b>10</b>
Consumables Standard Rated	Opening balance - Consumables Standard Rated	2,825	2,702	3,925	7,049	7,049	7,049	7,049	7,049	7,049	7,049
	Acquisitions - Consumables Standard Rated	8,380	11,217	16,275	2,118	2,173	2,173	2,173	2,150	2,247	2,348
	Adjustments - Consumables Standard Rated	(8,543)	(9,948)	(13,098)	(2,118)	(2,173)	(2,173)	(2,173)	(2,150)	(2,247)	(2,348)
	Issues - Consumables Standard Rated	39	(27)	(33)	-	-	-	-	-	-	-
	Write Off - Consumables Standard Rated	-	(20)	(20)	-	-	-	-	-	-	-
	Correction of Prior period errors - Consumables Standard Rated	-	-	-	-	-	-	-	-	-	-
	<b>Consumables Standard Rated Total</b>	<b>2,702</b>	<b>3,925</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>	<b>7,049</b>
Consumables Zero Rated	Opening balance - Consumables Zero Rated	483	1,198	356	473	473	473	473	473	473	473
	Acquisitions - Consumables Zero Rated	22,250	34,077	16,005	-	-	-	-	-	-	-
	Adjustments - Consumables Zero Rated	(21,534)	(34,837)	(15,846)	-	-	-	-	-	-	-
	Issues - Consumables Zero Rated	-	0	-	-	-	-	-	-	-	-
	Write Off - Consumables Zero Rated	-	(83)	(42)	-	-	-	-	-	-	-
	Correction of Prior period errors - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
	<b>Consumables Zero Rated Total</b>	<b>1,198</b>	<b>356</b>	<b>473</b>	<b>473</b>	<b>473</b>	<b>473</b>	<b>473</b>	<b>473</b>	<b>473</b>	<b>473</b>
Finished Goods	Opening balance - Finished Goods	(9,393)	(3,983)	(5,440)	(6,433)	(6,433)	(6,433)	(6,433)	24,856	24,856	24,856
	Acquisitions - Finished Goods	35,921	28,672	49,215	98,603	122,339	122,339	122,339	85,936	89,407	93,643
	Adjustments - Finished Goods	(30,553)	(29,547)	(49,615)	(98,603)	(91,049)	(91,049)	(91,049)	(85,936)	(89,407)	(93,643)
	Issues - Finished Goods	101	(57)	(59)	-	-	-	-	-	-	-
	Write Off - Finished Goods	(59)	(525)	(534)	-	-	-	-	-	-	-
	Correction of Prior period errors - Finished Goods	-	-	-	-	-	-	-	-	-	-
	<b>Finished Goods Total</b>	<b>(3,983)</b>	<b>(5,440)</b>	<b>(6,433)</b>	<b>(6,433)</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>
Housing Stock	Opening balance - Housing Stock	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Housing Stock	-	-	-	-	-	-	-	-	-	-
	Sales - Housing Stock	-	-	-	-	-	-	-	-	-	-
	Transfer - Housing stock	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Housing stock	-	-	-	-	-	-	-	-	-	-
	<b>Housing Stock Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land	Opening balance - Land	2,944	8,458	9,838	7,391	7,391	7,391	7,391	7,391	7,391	7,391
	Acquisitions - Land	5,514	1,380	-	-	-	-	-	-	-	-
	Sales - land	-	-	(2,447)	-	-	-	-	-	-	-
	Adjustments - Land	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Land	-	-	-	-	-	-	-	-	-	-
	Transfers - Land	-	-	-	-	-	-	-	-	-	-
	<b>Land Total</b>	<b>8,458</b>	<b>9,838</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>	<b>7,391</b>
Materials and Supplies	Opening balance - Materials and Supplies	(9,393)	(3,983)	(5,440)	(6,433)	(6,433)	(6,433)	(6,433)	24,856	24,856	24,856
	Acquisitions - Materials and Supplies	35,921	28,672	49,215	98,603	122,339	122,339	122,339	85,936	89,407	93,643
	Adjustments - Materials and Supplies	(30,553)	(29,547)	(49,615)	(98,603)	(91,049)	(91,049)	(91,049)	(85,936)	(89,407)	(93,643)
	Issues - Materials and Supplies	101	(57)	(59)	-	-	-	-	-	-	-
	Write Off - Materials and Supplies	(59)	(525)	(534)	-	-	-	-	-	-	-
	Correction of Prior period errors - Materials and Supplies	-	-	-	-	-	-	-	-	-	-
	<b>Materials and Supplies Total</b>	<b>(3,983)</b>	<b>(5,440)</b>	<b>(6,433)</b>	<b>(6,433)</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>	<b>24,856</b>
Water	Opening balance - Water	15,358	20,872	26,962	27,841	27,841	27,841	27,841	27,862	28,603	29,594
	Acquisitions - Water bulk purchases	20,012	20,132	33,512	14,111	14,111	14,111	14,111	36,812	39,012	41,512
	Acquisitions - Water natural sources	-	-	2,670	1,722	1,722	1,722	1,722	-	-	-
	Acquisitions - Water treatment works	13,061	15,079	13,567	21,139	21,139	21,139	21,139	13,567	13,567	13,567
	Billed Authorised Consumption:Billed Metered Consumption:Free Basic Water	-	-	-	-	-	-	-	-	-	-
	Billed Authorised Consumption:Billed Metered Consumption:Revenue Water	(27,559)	(29,121)	(37,992)	(30,666)	(30,666)	(30,666)	(30,666)	(43,325)	(45,275)	(47,312)
	Billed Authorised Consumption:Billed Metered Consumption:Subsidised Water	-	-	-	-	-	-	-	-	-	-
	Billed Authorised Consumption:Billed Unmetered Consumption:Free Basic Water	-	-	-	-	-	-	-	-	-	-
	Billed Authorised Consumption:Billed Unmetered Consumption:Revenue Water	-	-	-	-	-	-	-	-	-	-
	Billed Authorised Consumption:Billed Unmetered Consumption:Subsidised Water	-	-	-	-	-	-	-	-	-	-
	Data Transfer and Management Errors	-	-	(9,282)	-	-	-	-	(4,674)	(4,674)	(4,674)
	Non-revenue Water	-	-	(10,877)	(6,285)	(6,285)	(6,285)	(6,285)	(6,312)	(6,312)	(6,312)
	Unavoidable Annual Real Losses	-	-	44	(5,912)	(5,912)	(5,912)	(5,912)	-	-	-
	Unbilled Authorised Consumption:Unbilled Metered Consumption	-	-	-	(299)	(299)	(299)	(299)	-	-	-
	Unbilled Authorised Consumption:Unbilled Unmetered Consumption	-	-	-	(74)	(74)	(74)	(74)	-	-	-
	Water Losses:Apparent Losses:Customer Meter Inaccuracies	-	-	(764)	-	-	-	-	(764)	(764)	(764)
	Water Losses:Apparent Losses:Unauthorised Consumption	-	-	(328)	-	-	-	-	(328)	(328)	(328)
	Water Losses:Real Losses:Leakage and Overflows at Storage Tanks/Reservoirs	-	-	-	-	-	-	-	-	-	-
	Water Losses:Real Losses:Leakage on Service Connections up to the point of Customer Meter	-	-	-	-	-	-	-	-	-	-
	Water Losses:Real Losses:Leakage on Transmission and Distribution Mains	-	-	(546)	-	-	-	-	(546)	(546)	(546)
	Correction of Prior period errors - Water	-	-	-	-	-	-	-	-	-	-
	<b>Water Total</b>	<b>20,872</b>	<b>26,962</b>	<b>16,964</b>	<b>21,576</b>	<b>21,576</b>	<b>21,576</b>	<b>21,576</b>	<b>22,291</b>	<b>23,282</b>	<b>24,736</b>
Work-in-progress	Opening balance - WIP	17,096	16,110	12,411	22,321	22,321	22,321	22,321	12,411	12,411	12,411
	Materials - WIP	(986)	-	-	-	-	-	-	-	-	-
	Transfer - WIP	-	-	-	-	-	-	-	-	-	-
	<b>Work-in-progress Total</b>	<b>16,110</b>	<b>16,110</b>	<b>12,411</b>	<b>22,321</b>	<b>22,321</b>	<b>22,321</b>	<b>22,321</b>	<b>12,411</b>	<b>12,411</b>	<b>12,411</b>
<b>Grand Total</b>		<b>25,387</b>	<b>30,330</b>	<b>19,055</b>	<b>23,623</b>	<b>86,246</b>	<b>86,246</b>	<b>86,246</b>	<b>86,925</b>	<b>87,917</b>	<b>89,371</b>

WC023 Drakenstein - Table A7 Budgeted Cash Flows

Woods Druridge - Table A7 Budgeted Cash Flows											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		407,320	431,733	457,254	472,234	487,031	487,031	487,031	522,231	545,311	569,850
Service charges		1,985,266	2,073,058	2,266,431	2,125,126	2,228,530	2,228,530	2,228,530	2,425,699	2,588,984	2,779,010
Other revenue		234,692	212,949	267,502	181,821	161,231	161,231	161,231	176,874	139,631	117,101
Transfers and Subsidies - Operational	1	208,453	196,907	310,093	242,156	247,158	247,158	247,158	269,125	276,523	280,480
Transfers and Subsidies - Capital	1	100,176	107,740	398,853	664,439	473,230	473,230	473,230	571,153	330,080	173,877
Interest		10,644	37,942	72,978	79,198	104,198	104,198	104,198	97,144	98,122	99,162
Dividends									-	-	-
<b>Payments</b>											
Suppliers and employees		(2,466,853)	(2,378,728)	(2,748,881)	(2,678,337)	(2,769,346)	(2,769,346)	(2,769,346)	(3,045,830)	(3,209,368)	(3,397,772)
Interest		(180,162)	(176,391)	(166,945)	(158,991)	(158,648)	(158,648)	(158,648)	(147,210)	(141,066)	(144,461)
Transfers and Subsidies	1	-	-	-	(36,690)	(38,863)	(38,863)	(38,863)	(6,190)	(6,117)	(6,117)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>299,536</b>	<b>505,209</b>	<b>857,285</b>	<b>890,955</b>	<b>734,519</b>	<b>734,519</b>	<b>734,519</b>	<b>862,997</b>	<b>622,100</b>	<b>471,131</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		8,606	5,961	3,593	3,000	3,000	3,000	3,000	3,003	3,003	3,003
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		(2)	40,000	-	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(237,068)	(216,808)	(523,837)	(766,225)	(583,586)	(583,586)	(583,586)	(714,166)	(553,435)	(356,477)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(228,464)</b>	<b>(170,846)</b>	<b>(520,244)</b>	<b>(763,225)</b>	<b>(580,586)</b>	<b>(580,586)</b>	<b>(580,586)</b>	<b>(711,163)</b>	<b>(550,432)</b>	<b>(353,474)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans									-	-	-
Borrowing long term/refinancing		-	(287)	(345)	-	-	-	-	-	100,000	113,000
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Repayment of borrowing		(19,969)	(78,688)	(84,460)	(90,825)	(90,825)	(90,825)	(90,825)	(102,172)	(113,895)	(129,790)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(19,969)</b>	<b>(78,976)</b>	<b>(84,806)</b>	<b>(90,825)</b>	<b>(90,825)</b>	<b>(90,825)</b>	<b>(90,825)</b>	<b>(102,172)</b>	<b>(13,895)</b>	<b>(16,790)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>											
Cash/cash equivalents at the year begin:	2	51,102	255,387	252,235	36,905	63,109	63,109	63,109	49,662	57,772	100,867
Cash/cash equivalents at the year end:	2	138,781	189,884	445,270	691,638	679,782	679,782	679,782	750,000	799,662	857,434
		189,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,434	958,301



WC023 Drakenstein - Table A8 Cash backed reserves/accumulated surplus reconciliation

WC025 Drakenstein - Table A0 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	189,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,434	958,301
Other current investments > 90 days		40,000	(0)	0	–	(0)	(0)	(0)	–	–	–
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		229,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,434	958,301
Application of cash and investments											
Unspent conditional transfers		11,701	11,212	17,540	10,763	17,324	17,324	17,324	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	–	–	–	(15,838)	(15,838)	(15,838)	(15,838)	(3,567)	(3,567)	(3,567)
Other working capital requirements	3	(174,234)	(168,243)	(201,077)	(177,144)	(158,286)	(158,286)	(158,286)	(156,448)	(147,758)	(136,502)
Other provisions		–	–	93,421	90,489	20,090	20,090	20,090	20,090	20,090	20,090
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	135,168	133,937	133,937	133,937	187,493	139,402	98,896
Total Application of cash and investments:		(162,533)	(157,032)	(90,116)	43,439	(2,773)	(2,773)	(2,773)	47,569	8,167	(21,082)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		392,417	602,302	787,622	685,105	745,664	745,664	745,664	752,093	849,267	979,384
Creditors transferred to Debt Relief - Non-Current portion		–	–	–	–	–	–	–	–	–	–
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		392,417	602,302	787,622	685,105	745,664	745,664	745,664	752,093	849,267	979,384

WC023 Drakenstein - Table A9 Asset Management

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
CAPITAL EXPENDITURE										
<b><u>Total New Assets</u></b>	1	73,069	92,761	221,748	140,927	140,565	140,565	151,531	133,480	150,286
Roads Infrastructure		4,305	428	2,047	480	487	487	300	300	–
Storm water Infrastructure		–	2,597	69	–	–	–	–	–	–
Electrical Infrastructure		28,804	33,465	42,413	10,000	40,776	40,776	33,555	20,800	20,000
Water Supply Infrastructure		5,049	1,437	16,349	150	455	455	3,295	–	–
Sanitation Infrastructure		4,453	9,478	111,650	102,800	50,915	50,915	51,860	57,200	71,000
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		642	–	–	–	–	–	–	–	–
<b>Infrastructure</b>		<b>43,253</b>	<b>47,404</b>	<b>172,527</b>	<b>113,430</b>	<b>92,634</b>	<b>92,634</b>	<b>89,010</b>	<b>78,300</b>	<b>91,000</b>
Community Facilities		3,657	1,554	1,251	3,000	3,150	3,150	5,350	3,296	3,150
Sport and Recreation Facilities		717	279	811	–	406	406	750	412	400
<b>Community Assets</b>		<b>4,374</b>	<b>1,833</b>	<b>2,062</b>	<b>3,000</b>	<b>3,556</b>	<b>3,556</b>	<b>6,100</b>	<b>3,708</b>	<b>3,550</b>
<b>Heritage Assets</b>		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
<b>Investment properties</b>		–	–	–	–	–	–	–	–	–
Operational Buildings		9,218	10,018	9,541	855	993	993	2,300	2,846	2,236
Housing		–	–	–	–	–	–	–	–	–
<b>Other Assets</b>		<b>9,218</b>	<b>10,018</b>	<b>9,541</b>	<b>855</b>	<b>993</b>	<b>993</b>	<b>2,300</b>	<b>2,846</b>	<b>2,236</b>
<b>Biological or Cultivated Assets</b>		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		195	–	219	–	–	–	300	–	–
<b>Intangible Assets</b>		<b>195</b>	–	<b>219</b>	–	–	–	<b>300</b>	–	–
Computer Equipment		2,756	10,286	6,104	3,769	5,474	5,474	7,135	4,004	4,000
Furniture and Office Equipment		410	826	1,137	1,295	2,645	2,645	1,199	795	724
Machinery and Equipment		6,108	7,132	10,017	6,156	7,563	7,563	10,300	6,488	7,096
Transport Assets		6,754	14,962	20,140	12,422	27,700	27,700	32,410	36,939	40,680
Land		–	300	–	–	–	–	2,777	400	1,000
<b>Zoo's, Marine and Non-biological Animals</b>		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
<b>Living Resources</b>		–	–	–	–	–	–	–	–	–
<b><u>Total Renewal of Existing Assets</u></b>	2	7,953	22,667	15,986	48,136	62,334	62,334	44,779	10,876	2,357
Roads Infrastructure		4,000	14,614	11,991	39,394	53,899	53,899	38,869	6,259	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		2,222	6,686	218	400	400	400	2,700	–	–
Water Supply Infrastructure		–	–	202	–	–	–	–	–	–
Sanitation Infrastructure		–	–	1	–	–	–	–	–	–
Solid Waste Infrastructure		1,065	1,230	2,999	5,600	5,320	5,320	–	4,000	2,000
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
<b>Infrastructure</b>		<b>7,286</b>	<b>22,531</b>	<b>15,411</b>	<b>45,394</b>	<b>59,620</b>	<b>59,620</b>	<b>41,569</b>	<b>10,259</b>	<b>2,000</b>
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
<b>Community Assets</b>		–	–	–	–	–	–	–	–	–
<b>Heritage Assets</b>		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
<b>Investment properties</b>		–	–	–	–	–	–	–	–	–
Operational Buildings		586	92	484	920	862	862	3,210	117	117
Housing		81	–	–	–	–	–	–	–	–
<b>Other Assets</b>		<b>666</b>	<b>92</b>	<b>484</b>	<b>920</b>	<b>862</b>	<b>862</b>	<b>3,210</b>	<b>117</b>	<b>117</b>
<b>Biological or Cultivated Assets</b>		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	45	91	1,822	1,853	1,853	–	500	240
Land		–	–	–	–	–	–	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
<b>Living Resources</b>		–	–	–	–	–	–	–	–	–

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
<b><u>Total Upgrading of Existing Assets</u></b>	6	76,030	75,477	249,982	577,163	380,687	380,687	517,856	409,079	203,834
Roads Infrastructure		29,264	7,485	14,158	16,301	16,249	16,249	6,156	10,823	30,993
Storm water Infrastructure		-	4,995	5,661	6,990	7,634	7,634	6,000	5,000	-
Electrical Infrastructure		14,268	27,466	34,564	23,270	24,742	24,742	26,552	23,628	42,671
Water Supply Infrastructure		11,249	10,042	13,825	13,908	14,608	14,608	20,985	5,805	1,500
Sanitation Infrastructure		6,300	20,942	178,345	493,429	296,205	296,205	438,807	357,211	121,225
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		61,081	70,928	246,552	553,898	359,438	359,438	498,499	402,466	196,389
Community Facilities		3,224	210	-	3,250	2,724	2,724	1,900	1,169	3,871
Sport and Recreation Facilities		11,164	4,017	2,094	9,900	8,410	8,410	7,602	5,200	3,350
<b>Community Assets</b>		14,388	4,228	2,094	13,150	11,134	11,134	9,502	6,369	7,221
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		561	265	1,335	10,115	10,115	10,115	9,855	244	224
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		561	265	1,335	10,115	10,115	10,115	9,855	244	224
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	55	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b><u>Total Capital Expenditure</u></b>	4	157,051	190,904	487,716	766,225	583,586	583,586	714,166	553,435	356,477
Roads Infrastructure		37,569	22,527	28,196	56,176	70,636	70,636	45,325	17,381	30,993
Storm water Infrastructure		-	7,592	5,729	6,990	7,634	7,634	6,000	5,000	-
Electrical Infrastructure		45,294	67,617	77,195	33,670	65,918	65,918	62,807	44,428	62,671
Water Supply Infrastructure		16,298	11,478	30,375	14,058	15,063	15,063	24,280	5,805	1,500
Sanitation Infrastructure		10,753	30,420	289,995	596,229	347,120	347,120	490,667	414,411	192,225
Solid Waste Infrastructure		1,065	1,230	2,999	5,600	5,320	5,320	-	4,000	2,000
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		642	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		111,621	140,864	434,490	712,722	511,691	511,691	629,078	491,025	289,389
Community Facilities		6,881	1,764	1,251	6,250	5,874	5,874	7,250	4,465	7,021
Sport and Recreation Facilities		11,881	4,296	2,906	9,900	8,816	8,816	8,352	5,612	3,750
<b>Community Assets</b>		18,762	6,060	4,156	16,150	14,690	14,690	15,602	10,077	10,771
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		10,365	10,375	11,360	11,890	11,970	11,970	15,365	3,207	2,577
Housing		81	-	-	-	-	-	-	-	-
<b>Other Assets</b>		10,446	10,375	11,360	11,890	11,970	11,970	15,365	3,207	2,577
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		195	-	219	-	-	-	300	-	-
<b>Intangible Assets</b>		195	-	219	-	-	-	300	-	-
Computer Equipment		2,756	10,286	6,104	3,769	5,474	5,474	7,135	4,004	4,000
Furniture and Office Equipment		410	826	1,137	1,295	2,645	2,645	1,199	795	724
Machinery and Equipment		6,108	7,187	10,017	6,156	7,563	7,563	10,300	6,488	7,096
Transport Assets		6,754	15,006	20,231	14,244	29,553	29,553	32,410	37,439	40,920
Land		-	300	-	-	-	-	2,777	400	1,000
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		157,051	190,904	487,716	766,225	583,586	583,586	714,166	553,435	356,477

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>										
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	6,506,789	6,500,992	6,702,997	7,399,267	6,956,458	6,956,458	7,372,967	7,639,592	7,555,923
Roads Infrastructure		674,746	660,651	651,301	56,176	721,936	721,936	720,290	705,622	689,588
Storm water Infrastructure		125,569	129,226	130,328	6,990	137,962	137,962	139,750	140,244	135,400
Electrical Infrastructure		1,087,513	1,127,491	1,130,429	33,670	1,196,347	1,196,347	1,210,569	1,203,159	1,210,104
Water Supply Infrastructure		977,209	977,770	980,579	14,058	995,642	995,642	983,502	949,178	908,142
Sanitation Infrastructure		1,116,559	1,106,540	1,359,357	596,229	1,706,478	1,706,478	2,153,963	2,518,829	2,548,028
Solid Waste Infrastructure		67,586	86,378	67,035	5,600	72,356	72,356	65,110	61,058	54,402
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
<b>Infrastructure</b>		<b>4,049,181</b>	<b>4,088,056</b>	<b>4,319,030</b>	<b>712,722</b>	<b>4,830,721</b>	<b>4,830,721</b>	<b>5,273,185</b>	<b>5,578,090</b>	<b>5,545,664</b>
<b>Community Assets</b>		<b>114,678</b>	<b>113,564</b>	<b>113,639</b>	<b>16,150</b>	<b>128,329</b>	<b>128,329</b>	<b>128,946</b>	<b>122,932</b>	<b>116,405</b>
<b>Heritage Assets</b>		<b>47,634</b>	<b>47,634</b>	<b>47,634</b>	<b>50,015</b>	<b>47,634</b>	<b>47,634</b>	<b>47,634</b>	<b>47,634</b>	<b>47,634</b>
<b>Investment properties</b>		<b>58,493</b>	<b>81,900</b>	<b>88,655</b>	<b>81,900</b>	<b>88,655</b>	<b>88,655</b>	<b>88,655</b>	<b>88,655</b>	<b>88,655</b>
<b>Other Assets</b>		<b>972,682</b>	<b>918,380</b>	<b>866,312</b>	<b>11,890</b>	<b>878,281</b>	<b>878,281</b>	<b>830,420</b>	<b>763,294</b>	<b>691,338</b>
<b>Biological or Cultivated Assets</b>										
Intangible Assets		4,615	3,689	3,271	3,505	2,665	2,665	2,277	1,542	751
Computer Equipment		12,230	17,623	18,369	3,769	23,842	23,842	24,589	21,965	18,841
Furniture and Office Equipment		12,172	8,291	6,999	1,295	9,644	9,644	6,919	3,643	(10)
Machinery and Equipment		20,364	25,699	30,105	6,503,777	37,668	37,668	42,000	46,243	47,526
Transport Assets		104,492	113,210	126,248	14,244	155,801	155,801	172,348	211,478	244,003
Land		1,110,249	1,082,945	1,082,736	—	753,217	753,217	755,994	754,117	755,117
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Living Resources		—	—	—	—	—	—	—	—	—
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	<b>6,506,789</b>	<b>6,500,992</b>	<b>6,702,997</b>	<b>7,399,267</b>	<b>6,956,458</b>	<b>6,956,458</b>	<b>7,372,967</b>	<b>7,639,592</b>	<b>7,555,923</b>
<b>EXPENDITURE OTHER ITEMS</b>		<b>512,878</b>	<b>525,274</b>	<b>565,542</b>	<b>631,335</b>	<b>656,374</b>	<b>656,374</b>	<b>693,150</b>	<b>739,487</b>	<b>788,860</b>
<b>Depreciation</b>	7	243,355	246,679	249,616	273,690	273,690	273,690	283,543	303,391	326,146
<b>Repairs and Maintenance by Asset Class</b>	3	<b>269,523</b>	<b>278,595</b>	<b>315,926</b>	<b>357,645</b>	<b>382,683</b>	<b>382,683</b>	<b>409,606</b>	<b>436,096</b>	<b>462,714</b>
Roads Infrastructure		7,674	8,860	8,849	9,696	16,980	16,980	14,574	15,233	15,922
Storm water Infrastructure		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		57,424	62,286	64,228	83,690	86,370	86,370	93,826	98,901	104,575
Water Supply Infrastructure		23,308	26,429	27,739	31,468	34,109	34,109	36,801	38,975	41,271
Sanitation Infrastructure		34,309	30,925	34,721	41,907	42,433	42,433	47,497	50,599	54,135
Solid Waste Infrastructure		29,973	28,692	31,924	33,939	35,685	35,685	37,456	40,597	43,545
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
<b>Infrastructure</b>		<b>152,688</b>	<b>157,192</b>	<b>167,460</b>	<b>200,700</b>	<b>215,576</b>	<b>215,576</b>	<b>230,155</b>	<b>244,305</b>	<b>259,449</b>
Community Facilities		82,848	79,608	92,177	104,027	107,693	107,693	115,671	120,693	130,983
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
<b>Community Assets</b>		<b>82,848</b>	<b>79,608</b>	<b>92,177</b>	<b>104,027</b>	<b>107,693</b>	<b>107,693</b>	<b>115,671</b>	<b>120,693</b>	<b>130,983</b>
<b>Heritage Assets</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Revenue Generating		—	—	—	—	—	—	85	89	93
Non-revenue Generating		—	—	—	—	—	—	—	—	—
<b>Investment properties</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>85</b>	<b>89</b>	<b>93</b>
Operational Buildings		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
<b>Other Assets</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Biological or Cultivated Assets</b>		<b>682</b>	<b>339</b>	<b>578</b>	<b>928</b>	<b>863</b>	<b>863</b>	<b>935</b>	<b>977</b>	<b>1,021</b>
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		2,973	1,317	2,961	4,036	3,944	3,944	4,416	4,417	4,615
<b>Intangible Assets</b>		<b>2,973</b>	<b>1,317</b>	<b>2,961</b>	<b>4,036</b>	<b>3,944</b>	<b>3,944</b>	<b>4,416</b>	<b>4,417</b>	<b>4,615</b>
Computer Equipment		5,089	4,876	5,737	5,699	6,228	6,228	6,540	6,992	7,513
Furniture and Office Equipment		1,475	1,400	1,892	1,866	3,233	3,233	3,130	3,271	3,418
Machinery and Equipment		23,767	33,862	45,122	40,388	45,145	45,145	48,674	55,353	55,623
Transport Assets		—	—	—	—	—	—	—	—	—
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Mature		—	—	—	—	—	—	—	—	—
Immature		—	—	—	—	—	—	—	—	—
Living Resources		—	—	—	—	—	—	—	—	—
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>512,878</b>	<b>525,274</b>	<b>565,542</b>	<b>631,335</b>	<b>656,374</b>	<b>656,374</b>	<b>693,150</b>	<b>739,487</b>	<b>788,860</b>
<b>Renewal and upgrading of Existing Assets as % of total capex</b>		<b>53.5%</b>	<b>51.4%</b>	<b>54.5%</b>	<b>81.6%</b>	<b>75.9%</b>	<b>75.9%</b>	<b>78.8%</b>	<b>75.9%</b>	<b>57.8%</b>
<b>Renewal and upgrading of Existing Assets as % of deprecn</b>		<b>34.5%</b>	<b>39.8%</b>	<b>106.6%</b>	<b>228.5%</b>	<b>161.9%</b>	<b>161.9%</b>	<b>198.4%</b>	<b>138.4%</b>	<b>63.2%</b>
<b>R&amp;M as a % of PPE &amp; Investment Property</b>		<b>4.1%</b>	<b>4.3%</b>	<b>4.7%</b>	<b>4.8%</b>	<b>5.5%</b>	<b>5.5%</b>	<b>5.5%</b>	<b>5.7%</b>	<b>6.1%</b>
<b>Renewal and upgrading and R&amp;M as a % of PPE and Investment Property</b>		<b>5.4%</b>	<b>5.8%</b>	<b>8.7%</b>	<b>13.3%</b>	<b>11.9%</b>	<b>11.9%</b>	<b>13.2%</b>	<b>11.2%</b>	<b>8.8%</b>

WC023 Drakenstein - Table A10 Basic service delivery measurement

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		41,377	41,754	42,165	42,905	42,905	42,905	43,549	44,419	45,085
Piped water inside yard (but not in dwelling)		29,072	30,137	31,294	30,968	30,968	30,968	31,423	32,051	32,532
Using public tap (at least min.service level)	2	5,209	5,209	8,694	8,691	8,691	8,691	8,821	8,997	9,132
Other water supply (at least min.service level)	4	407	407	–	407	407	407	407	407	407
<i>Minimum Service Level and Above sub-total</i>		76,065	77,507	82,153	82,971	82,971	82,971	84,200	85,874	87,156
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	163	163	–	163	163	163	163	163	163
No water supply		134	134	134	134	134	134	134	134	134
<i>Below Minimum Service Level sub-total</i>		297	297	134	297	297	297	297	297	297
<b>Total number of households</b>	5	<b>76,362</b>	<b>77,804</b>	<b>82,287</b>	<b>83,268</b>	<b>83,268</b>	<b>83,268</b>	<b>84,497</b>	<b>86,171</b>	<b>87,453</b>
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		66,207	67,789	69,815	63,904	63,904	63,904	64,863	66,160	67,152
Flush toilet (with septic tank)		8,894	9,046	9,201	9,270	9,270	9,270	9,409	9,597	9,741
Chemical toilet		35	35	155	532	532	532	532	532	540
Pit toilet (ventilated)		142	–	142	142	142	142	142	142	144
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		75,278	76,870	79,313	73,848	73,848	73,848	74,946	76,431	77,577
Bucket toilet		378	378	378	378	378	378	378	378	384
Other toilet provisions (< min.service level)		451	451	451	318	318	318	318	318	323
No toilet provisions		354	–	2,715	2,665	2,665	2,665	2,705	2,759	2,800
<i>Below Minimum Service Level sub-total</i>		1,183	829	3,544	3,361	3,361	3,361	3,401	3,455	3,507
<b>Total number of households</b>	5	<b>76,461</b>	<b>77,699</b>	<b>82,857</b>	<b>77,209</b>	<b>77,209</b>	<b>77,209</b>	<b>78,347</b>	<b>79,886</b>	<b>81,084</b>
<b>Energy:</b>										
Electricity (at least min.service level)		6,822	6,797	6,750	38,300	38,300	38,300	38,875	39,652	40,247
Electricity - prepaid (min.service level)		39,668	40,237	40,890	38,543	38,543	38,543	39,121	39,903	40,502
<i>Minimum Service Level and Above sub-total</i>		46,490	47,034	47,640	76,843	76,843	76,843	77,996	79,555	80,749
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		3,642	3,638	4,663	4,615	4,615	4,615	4,684	4,778	4,850
Other energy sources		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		3,642	3,638	4,663	4,615	4,615	4,615	4,684	4,778	4,850
<b>Total number of households</b>	5	<b>50,132</b>	<b>50,672</b>	<b>52,303</b>	<b>81,458</b>	<b>81,458</b>	<b>81,458</b>	<b>82,680</b>	<b>84,333</b>	<b>85,599</b>
<b>Refuse:</b>										
Removed at least once a week		50,908	76,517	53,229	78,430	78,430	78,430	79,606	81,198	82,416
<i>Minimum Service Level and Above sub-total</i>		50,908	76,517	53,229	78,430	78,430	78,430	79,606	81,198	82,416
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
<b>Total number of households</b>	5	<b>50,908</b>	<b>76,517</b>	<b>53,229</b>	<b>78,430</b>	<b>78,430</b>	<b>78,430</b>	<b>79,606</b>	<b>81,198</b>	<b>82,416</b>
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		19,500	19,500	19,500	20,000	20,000	20,000	20,500	21,000	21,500
Sanitation (free minimum level service)		19,500	19,500	19,500	20,000	20,000	20,000	20,500	21,000	21,500
Electricity/other energy (50kwh per household per month)		19,500	19,500	19,500	20,000	20,000	20,000	20,500	21,000	21,500
Refuse (removed at least once a week)		19,500	19,500	19,500	20,000	20,000	20,000	20,500	21,000	21,500
Informal Settlements		–	–	–	–	–	–	–	–	–
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>										
Water (6 kilolitres per indigent household per month)		16,655	14,478	17,167	22,488	22,488	22,488	24,553	25,658	26,812
Sanitation (free sanitation service to indigent households)		28,580	25,067	29,080	32,434	32,209	32,209	33,626	35,139	36,720
Electricity/other energy (50kwh per indigent household per month)		50,452	47,316	52,360	59,449	57,825	57,825	60,677	63,347	66,198
Refuse (removed once a week for indigent households)		51,053	48,681	54,284	58,425	61,035	61,035	63,721	66,588	69,584
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		25,246	121	–	–	–	–	–	–	–
<b>Total cost of FBS provided</b>	8	<b>171,986</b>	<b>135,664</b>	<b>152,892</b>	<b>172,797</b>	<b>173,557</b>	<b>173,557</b>	<b>182,577</b>	<b>190,732</b>	<b>199,315</b>
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		180,000	180,000	180,000	180,000	180,000	180,000	350,000	350,000	350,000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	–	–	–	–	–	–	–	–
Electricity (kwh per household per month)		100	100	100	100	100	100	85	85	85
Refuse (average litres per week)		240	240	240	240	240	240	240	240	240
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		147,581	142,878	158,904	168,267	167,768	167,768	182,388	191,030	199,626
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		1,128	1,221	1,429	1,429	1,330	1,330	1,389	1,451	1,516
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
<b>Total revenue cost of subsidised services provided</b>	6	<b>148,708</b>	<b>144,099</b>	<b>160,333</b>	<b>169,696</b>	<b>169,098</b>	<b>169,098</b>	<b>183,777</b>	<b>192,481</b>	<b>201,142</b>

WC023 Drakenstein - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
<b>REVENUE ITEMS:</b>											
<b>Non-exchange revenue by source</b>											
<b>Exchange Revenue</b>	6										
Total Property Rates		564,464	580,061	625,309	656,887	669,862	669,862	669,862	720,771	753,206	787,100
Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		147,581	142,878	158,904	168,267	167,768	167,768	167,768	182,388	191,030	199,626
Net Property Rates		416,884	437,183	466,405	488,621	502,094	502,094	502,094	538,383	562,176	587,474
<b>Exchange revenue service charges</b>											
<b>Service charges - Electricity</b>	6										
Total Service charges - Electricity		1,438,242	1,418,433	1,579,393	1,675,285	1,749,521	1,749,521	1,749,521	1,884,482	2,025,025	2,188,578
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		50,452	47,316	52,360	59,449	57,825	57,825	57,825	60,677	63,347	66,198
Net Service charges - Electricity		1,387,790	1,371,117	1,527,033	1,615,836	1,691,695	1,691,695	1,691,695	1,823,805	1,961,678	2,122,380
<b>Service charges - Water</b>	6										
Total Service charges - Water		187,822	209,861	255,904	268,614	268,614	268,614	268,614	320,481	334,903	351,446
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		16,655	14,478	17,167	22,488	22,488	22,488	22,488	24,553	25,658	26,812
Net Service charges - Water		171,167	195,383	238,737	246,125	246,125	246,125	246,125	295,928	309,245	324,634
<b>Service charges - Waste Water Management</b>											
Total Service charges - Waste Water Management		158,228	173,696	187,455	200,537	206,261	206,261	206,261	220,383	230,300	241,586
Less Revenue Foregone (in excess of free sanitation service to indigent households)		1,128	1,221	1,429	1,429	1,330	1,330	1,330	1,389	1,451	1,516
Less Cost of Free Basis Services (free sanitation service to indigent households)		28,580	25,067	29,080	32,434	32,209	32,209	32,209	33,626	35,139	36,720
Net Service charges - Waste Water Management		128,521	147,408	156,947	166,674	172,722	172,722	172,722	185,368	193,710	203,349
<b>Service charges - Waste Management</b>	6										
Total refuse removal revenue		190,368	208,459	228,786	243,993	248,483	248,483	248,483	259,901	271,596	284,792
Total landfill revenue		(422)	(442)	(541)	(531)	(537)	(537)	(537)	(561)	(586)	(613)
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		51,053	48,681	54,284	58,425	61,035	61,035	61,035	63,721	66,588	69,584
Net Service charges - Waste Management		138,893	159,336	173,960	185,037	186,910	186,910	186,910	195,619	204,422	214,595
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	447,117	455,467	477,791	549,147	535,294	535,294	535,294	587,874	623,935	671,446
Pension and UIF Contributions		86,772	89,832	93,336	103,745	102,161	102,161	102,161	114,691	122,867	132,363
Medical Aid Contributions		25,736	26,819	28,345	34,534	33,127	33,127	33,127	34,040	36,472	39,296
Overtime		40,256	47,490	61,034	49,456	62,196	62,196	62,196	66,227	68,571	72,000
Performance Bonus		35,428	36,498	38,002	44,538	38,815	38,815	38,815	42,964	46,743	50,323
Motor Vehicle Allowance		29,211	30,395	31,635	35,511	37,233	37,233	37,233	38,988	40,995	44,156
Cellphone Allowance		4,083	4,468	4,617	4,762	5,450	5,450	5,450	5,195	5,563	5,991
Housing Allowances		3,502	3,620	3,733	4,620	5,983	5,983	5,983	4,424	4,749	5,116
Other benefits and allowances		9,646	9,719	12,098	9,783	13,828	13,828	13,828	14,520	15,246	16,008
Payments in lieu of leave		1,759	4,003	7,294	10,448	7,294	7,294	7,294	7,775	8,305	8,923
Long service awards		7,597	8,938	9,531	10,435	9,598	9,598	9,598	9,850	10,551	11,336
Post-retirement benefit obligations	4	27,416	31,777	33,198	37,667	32,976	32,976	32,976	36,293	40,138	43,121
Entertainment								-			
Scarcity								-			
Acting and post related allowance		1,711	920	1,135	973	1,091	1,091	1,091	1,101	1,157	1,214
In kind benefits											
<b>sub-total</b>	5	720,232	749,944	801,749	895,619	885,046	885,046	885,046	963,942	1,025,292	1,101,291
Less: Employees costs capitalised to PPE											
<b>Total Employee related costs</b>	1	720,232	749,944	801,749	895,619	885,046	885,046	885,046	963,942	1,025,292	1,101,291
<b>Depreciation and amortisation</b>											
Depreciation of Property, Plant & Equipment		240,758	245,753	248,391	272,900	273,027	273,027	273,027	282,856	302,656	325,355
Lease amortisation		988	711	625	790	664	664	664	687	736	791
Capital asset impairment		1,609	215	600	-	-	-	-	-	-	-
<b>Total Depreciation and amortisation</b>	1	243,355	246,679	249,616	273,690	273,690	273,690	273,690	283,543	303,391	326,146
<b>Bulk purchases - electricity</b>											
Electricity bulk purchases		949,724	929,947	1,111,430	1,219,243	1,298,444	1,298,444	1,298,444	1,463,347	1,541,782	1,637,218
<b>Total bulk purchases</b>	1	949,724	929,947	1,111,430	1,219,243	1,298,444	1,298,444	1,298,444	1,463,347	1,541,782	1,637,218
<b>Transfers and grants</b>											
Cash transfers and grants		14,857	24,135	14,336	35,926	37,830	37,830	37,830	5,667	5,717	5,717
Non-cash transfers and grants		487	772	515	764	1,114	1,114	1,114	523	400	400
<b>Total transfers and grants</b>	1	15,344	24,907	14,851	36,690	38,943	38,943	38,943	6,190	6,117	6,117
<b>Contracted Services</b>											
Outsourced Services		10,493	19,680	25,798	31,648	32,883	32,883	32,883	39,077	41,422	40,680
Consultants and Professional Services		16,875	22,319	26,850	28,138	41,934	41,934	41,934	32,465	33,306	32,682
Contractors		115,256	126,438	151,521	175,175	184,407	184,407	184,407	203,826	211,884	213,061
<b>Total contracted services</b>		142,623	168,437	204,169	234,961	259,224	259,224	259,224	275,369	286,611	286,423
<b>Operational Costs</b>											
Collection costs		15,971	14,566	17,264	19,047	18,194	18,194	18,194	19,900	20,833	21,810
Contributions to 'other' provisions		15,074	18,753	15,683	22,300	22,300	22,300	22,300	25,466	25,280	28,527
Audit fees		5,955	6,850	6,331	7,874	7,824	7,824	7,824	8,220	8,590	8,977

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Other Operational Costs		84,773	90,976	99,480	108,255	114,695	114,695	114,695	116,894	120,603	125,037
Total Operational Costs	1	121,773	131,146	138,757	157,477	163,013	163,013	163,013	170,481	175,307	184,351
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		179,758	182,915	198,564	217,350	218,753	218,753	218,753	238,255	255,133	273,814
Inventory Consumed (Project Maintenance)		17,581	17,808	22,170	18,873	24,739	24,739	24,739	24,406	25,502	29,178
Contracted Services		71,917	77,556	94,873	109,347	123,375	123,375	123,375	131,377	139,191	142,720
Operational Costs		266	316	320	12,074	15,816	15,816	15,816	15,568	16,269	17,002
Total Repairs and Maintenance Expenditure	9	269,523	278,595	315,926	357,645	382,683	382,683	382,683	409,606	436,096	462,714
Inventory Consumed											
Inventory Consumed - Water		27,559	29,121	37,992	31,039	31,039	31,039	31,039	43,325	45,275	47,312
Inventory Consumed - Other		60,630	74,331	78,559	100,721	93,223	93,223	93,223	88,086	91,654	95,991
Total Inventory Consumed & Other Material		88,188	103,452	116,551	131,760	124,262	124,262	124,262	131,411	136,929	143,303

WC023 Drakenstein - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Office Of The City Manager	Vote 02 - Financial Services	Vote 03 - Corporate & Planning Services	Vote 04 - Planning And Development	Vote 05 - Community Services	Vote 06 - Engineering Services	Vote 07 - Internal Audit	Vote 08 - Risk Management	Vote 09 - ldp	Vote 10 - Communicatio n And Marketing	Vote 11 - Public Safety	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 - Other	Total
<b>R thousand</b>	1																
<b>Revenue</b>																	
<b>Exchange Revenue</b>																	
Service charges - Electricity							1,823,805										1,823,805
Service charges - Water							295,928										295,928
Service charges - Waste Water Management							185,368										185,368
Service charges - Waste Management							195,619										195,619
Sale of Goods and Rendering of Services			42	10,582		26,550	242										37,416
Agency services												19,551					19,551
Interest																	
Interest earned from Receivables				8			18,833										18,841
Interest earned from Current and Non Current Assets			75,000														75,000
Dividends																	
Rent on Land							9										9
Rental from Fixed Assets			(11,873)	15,601		785	2,064					1					6,577
Licence and permits				84		339	6					3,740					4,169
<b>Special rating levies</b>																	
Operational Revenue			2,575	944		272	82,186					725					86,702
<b>Non-Exchange Revenue</b>																	
Property rates			538,383														538,383
Surcharges and Taxes																	
Fines, penalties and forfeits				261		26	418					123,971					124,676
Licences or permits						2						10					12
Transfer and subsidies - Operational			37,540	863		13,675	216,472					575					269,125
Interest			3,303														3,303
Fuel Levy																	
Operational Revenue																	
Gains on disposal of Assets				3,000													3,000
Other Gains				16,700			2,000										18,700
Discontinued Operations																	
<b>Total Revenue (excluding capital transfers and contributions)</b>			644,970	48,043		41,649	2,822,948					148,573					3,706,184
<b>Expenditure</b>																	
Employee related costs		6,367	100,790	172,980		181,108	355,299	11,284	3,060	4,838	4,513	123,703					963,942
Remuneration of councillors				41,280													41,280
Bulk purchases - electricity							1,463,347										1,463,347
Inventory consumed		75	963	3,267		14,122	112,031	73	13		77	789					131,411
Debt impairment			15,333	3,873			40,043					19,427					78,676
Depreciation and amortisation		105	1,156	6,530		64,954	208,278	36	12	8	83	2,382					283,543
Interest							147,210										147,210
Contracted services		434	11,649	21,870		15,906	176,570	457	86	1,019	935	46,444					275,369
Transfers and subsidies				5,175		515						500					6,190
Irrecoverable debts written off			1,300	800			23,100					83,266					108,466
Operational costs		59	36,309	41,651		6,811	72,055	430	139	302	2,440	10,286					170,481
Losses on disposal of Assets																	
Other Losses			100				7,000										7,100
<b>Total Expenditure</b>		7,041	167,600	297,426		283,416	2,604,932	12,279	3,310	6,167	8,048	286,796					3,677,015
<b>Surplus(Deficit)</b>		(7,041)	477,370	(249,383)		(241,767)	218,016	(12,279)	(3,310)	(6,167)	(8,048)	(138,223)					29,169
Transfers and subsidies - capital (monetary allocations)						31,660	539,493										571,153
<b>Surplus(Deficit) after capital transfers &amp; contributions</b>		(7,041)	477,370	(249,383)		(210,107)	757,509	(12,279)	(3,310)	(6,167)	(8,048)	(138,223)					600,322



WC023 Drakenstein - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		237,866	231,748	259,877	327,852	277,292	277,292	277,292	285,611	309,029	333,547
Water		89,863	104,009	130,467	49,741	49,741	49,741	49,741	122,338	134,018	146,240
Waste		56,210	71,531	85,631	70,548	70,548	70,548	70,548	132,943	144,996	157,783
Waste Water		40,239	48,841	58,110	52,933	52,933	52,933	52,933	95,871	106,400	117,577
Other trade receivables from exchange transactions		33,594	39,681	49,358	46,823	46,823	46,823	46,823	48,228	49,675	57,841
Gross: Trade and other receivables from exchange transactions		457,771	495,809	583,443	547,896	497,337	497,337	497,337	684,991	744,117	812,988
Less: Impairment for debt		(106,016)	(175,545)	(201,640)	(90,654)	(113,582)	(113,582)	(113,582)	(292,141)	(337,591)	(394,266)
Impairment for Electricity		(25,470)	(23,592)	(25,318)	(29,496)	(52,425)	(52,425)	(52,425)	(56,414)	(72,956)	(90,393)
Impairment for Water		(45,047)	(60,312)	(72,966)	(20,581)	(20,581)	(20,581)	(20,581)	(92,304)	(102,447)	(113,721)
Impairment for Waste		(10,312)	(45,077)	(52,052)	(11,589)	(11,589)	(11,589)	(11,589)	(72,216)	(82,089)	(92,988)
Impairment for Waste Water		(7,051)	(26,920)	(30,974)	(7,770)	(7,770)	(7,770)	(7,770)	(49,353)	(58,247)	(67,979)
Impairment for other trade receivables from exchange transactions		(18,136)	(19,645)	(20,331)	(21,217)	(21,217)	(21,217)	(21,217)	(21,853)	(21,853)	(29,185)
Total net Trade and other receivables from Exchange Transactions		351,756	320,264	381,803	457,243	383,755	383,755	383,755	392,851	406,526	418,722
Receivables from non-exchange transactions											
Property rates		55,479	62,558	74,017	64,758	101,015	101,015	101,015	104,045	107,167	110,382
Less: Impairment of Property rates		(8,309)	(21,088)	(21,599)	(13,558)	(49,815)	(49,815)	(49,815)	(21,038)	(26,468)	(31,898)
Net Property rates		47,170	41,470	52,419	51,200	51,200	51,200	51,200	83,007	80,698	78,483
Other receivables from non-exchange transactions		173,038	224,965	223,012	187,994	390,479	390,479	390,479	238,176	263,994	289,813
Impairment for other receivables from non-exchange transactions		(167,912)	(159,291)	(164,931)	(147,255)	(325,620)	(325,620)	(325,620)	(196,443)	(215,869)	(235,296)
Net other receivables from non-exchange transactions		5,126	65,674	58,081	40,739	64,859	64,859	64,859	41,733	48,125	54,517
Total net Receivables from non-exchange transactions		52,295	107,145	110,500	91,939	116,059	116,059	116,059	124,740	128,824	133,000
Inventory											
Water											
Opening Balance		15,358	20,872	26,962	27,841	27,841	27,841	27,841	27,862	28,603	29,594
System Input Volume		33,073	35,211	49,748	36,972	36,972	36,972	36,972	50,378	52,578	55,078
Water Treatment Works		13,061	15,079	13,567	21,139	21,139	21,139	21,139	13,567	13,567	13,567
Bulk Purchases		20,012	20,132	33,512	14,111	14,111	14,111	14,111	36,812	39,012	41,512
Natural Sources				2,670	1,722	1,722	1,722	1,722	-	-	-
Authorised Consumption	6	(27,559)	(29,121)	(37,992)	(31,039)	(31,039)	(31,039)	(31,039)	(43,325)	(45,275)	(47,312)
Billed Authorised Consumption		(27,559)	(29,121)	(37,992)	(30,666)	(30,666)	(30,666)	(30,666)	(43,325)	(45,275)	(47,312)
Billed Metered Consumption		(27,559)	(29,121)	(37,992)	(30,666)	(30,666)	(30,666)	(30,666)	(43,325)	(45,275)	(47,312)
Free Basic Water					-	-	-	-	-	-	-
Subsidised Water					-	-	-	-	-	-	-
Revenue Water		(27,559)	(29,121)	(37,992)	(30,666)	(30,666)	(30,666)	(30,666)	(43,325)	(45,275)	(47,312)
Billed Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water					-	-	-	-	-	-	-
Subsidised Water					-	-	-	-	-	-	-
Revenue Water					-	-	-	-	-	-	-
UnBilled Authorised Consumption		-	-	-	(373)	(373)	(373)	(373)	-	-	-
Unbilled Metered Consumption		-	-	-	(299)	(299)	(299)	(299)	-	-	-
Unbilled Unmetered Consumption		-	-	-	(74)	(74)	(74)	(74)	-	-	-
Water Losses		-	-	(10,877)	(5,912)	(5,912)	(5,912)	(5,912)	(6,312)	(6,312)	(6,312)
Apparent losses		-	-	(1,092)	-	-	-	-	(1,092)	(1,092)	(1,092)
Unauthorised Consumption				(328)	-	-	-	-	(328)	(328)	(328)
Customer Meter Inaccuracies				(764)	-	-	-	-	(764)	(764)	(764)
Real losses		-	-	(9,785)	(5,912)	(5,912)	(5,912)	(5,912)	(5,220)	(5,220)	(5,220)
Leakage on Transmission and Distribution Mains				(546)	-	-	-	-	(546)	(546)	(546)
Leakage and Overflows at Storage Tanks/Reservoirs					-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer Meter					-	-	-	-	-	-	-
Data Transfer and Management Errors				(9,282)	-	-	-	-	(4,674)	(4,674)	(4,674)
Unavoidable Annual Real Losses				44	(5,912)	(5,912)	(5,912)	(5,912)	-	-	-
Non-revenue Water		-	-	(10,877)	(6,285)	(6,285)	(6,285)	(6,285)	(6,312)	(6,312)	(6,312)
Correction of Prior period errors					-	-	-	-	-	-	-
Closing Balance Water		20,872	26,962	27,841	27,862	27,862	27,862	27,862	28,603	29,594	31,049
Agricultural											
Opening Balance		152	124								
Acquisitions	7	-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments	8	(28)	6	45	-	45	45	45	10	10	10
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		124	129	45	-	45	45	45	10	10	10
Consumables											
Standard Rated											
Opening Balance		2,825	2,702	3,925	7,049	7,049	7,049	7,049	7,049	7,049	7,049
Acquisitions		8,380	11,217	16,275	2,118	2,173	2,173	2,173	2,150	2,247	2,348
Issues	7	(8,543)	(9,948)	(13,098)	(2,118)	(2,173)	(2,173)	(2,173)	(2,150)	(2,247)	(2,348)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Adjustments	8	39	(27)	(33)	-	-	-	-	-	-	-
Write-offs	9		(20)	(20)	-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated		2,702	3,925	7,049	7,049	7,049	7,049	7,049	7,049	7,049	7,049
Zero Rated											
Opening Balance		483	1,198	356	473	473	473	473	473	473	473
Acquisitions		22,250	34,077	16,005	-	-	-	-	-	-	-
Issues	7	(21,534)	(34,837)	(15,846)	-	-	-	-	-	-	-
Adjustments	8		0		-	-	-	-	-	-	-
Write-offs	9		(83)	(42)	-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing balance - Consumables Zero Rated		1,198	356	473	473	473	473	473	473	473	473
Finished Goods											
Opening Balance		(6,120)	(9,338)	(7,001)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)
Acquisitions					-	-	-	-	-	-	-
Issues	7				-	-	-	-	-	-	-
Adjustments	8	(3,218)	2,337	(7,678)	-	-	-	-	-	-	-
Write-offs	9				-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing balance - Finished Goods		(9,338)	(7,001)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)	(14,679)
Materials and Supplies											
Opening Balance		(9,393)	(3,983)	(5,440)	(6,433)	(6,433)	(6,433)	(6,433)	24,856	24,856	24,856
Acquisitions		35,921	28,672	49,215	98,603	122,339	122,339	122,339	85,936	89,407	93,643
Issues	7	(30,553)	(29,547)	(49,615)	(98,603)	(91,049)	(91,049)	(91,049)	(85,936)	(89,407)	(93,643)
Adjustments	8	101	(57)	(59)	-	-	-	-	-	-	-
Write-offs	9	(59)	(525)	(534)	-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing balance - Materials and Supplies		(3,983)	(5,440)	(6,433)	(6,433)	24,856	24,856	24,856	24,856	24,856	24,856
Work-in-progress											
Opening Balance		17,096	16,110	12,411	22,321	22,321	22,321	22,321	12,411	12,411	12,411
Materials		(986)	(3,699)	9,910	(2,763)	(9,910)	(9,910)	(9,910)			
Transfers											
Closing balance - Work-in-progress		16,110	12,411	22,321	19,558	12,411	12,411	12,411	12,411	12,411	12,411
Housing Stock											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions					-	-	-	-	-	-	-
Transfers					-	-	-	-	-	-	-
Sales					-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing Balance - Housing Stock		-	-	-	-	-	-	-	-	-	-
Land											
Opening Balance		2,944	8,458	9,838	7,391	7,391	7,391	7,391	7,391	7,391	7,391
Acquisitions		5,514	1,380		-	-	-	-	-	-	-
Sales				(2,447)	-	-	-	-	-	-	-
Adjustments					-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Transfers					-	-	-	-	-	-	-
Closing Balance - Land		8,458	9,838	7,391	7,391	7,391	7,391	7,391	7,391	7,391	7,391
Closing Balance - Inventory & Consumables		36,142	41,179	44,007	41,220	65,406	65,406	65,406	66,113	67,104	68,559
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		10,435,645	10,629,951	11,104,372	7,263,847	11,178,603	11,178,603	11,178,603	6,012,201	6,247,661	6,167,392
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		3,872,336	4,115,759	4,361,772	-	4,361,098	4,361,098	4,361,098	(1,222,199)	(1,254,101)	(1,251,491)
Total Property, plant and equipment (PPE)	2	6,563,309	6,514,191	6,742,599	7,263,847	6,817,505	6,817,505	6,817,505	7,234,401	7,501,762	7,418,883
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		78,715	84,806	91,297	90,825	90,925	90,925	90,925	113,895	131,528	142,272
Total Current liabilities - Borrowing		78,715	84,806	91,297	90,825	90,925	90,925	90,925	113,895	131,528	142,272
Trade and other payables											
Trade and other payables from exchange transactions	5	267,905	299,224	335,297	335,130	311,641	311,641	311,641	331,943	357,860	385,331
Other trade payables from exchange transactions		-	-	-	-	595	595	595	-	-	-
Trade payables from Non-exchange transactions: Unspent conditional Grants		11,701	11,212	17,540	10,763	17,324	17,324	17,324	-	-	-
Trade payables from Non-exchange transactions: Other		-	-	-	-	(595)	(595)	(595)	-	-	-
VAT		-	-	-	-	24,433	24,433	24,433	24,433	24,433	24,433
Total Trade and other payables	2	279,606	310,435	352,837	345,894	353,399	353,399	353,399	356,377	382,293	409,765
Non current liabilities - Financial liabilities											
Borrowing	4	1,539,713	1,455,252	1,364,428	1,279,967	1,334,607	1,334,607	1,334,607	1,148,361	1,116,833	1,087,560
Other financial liabilities			473								
Total Non current liabilities - Financial liabilities		1,539,713	1,455,725	1,364,428	1,279,967	1,334,607	1,334,607	1,334,607	1,148,361	1,116,833	1,087,560
Non current liabilities - Long Term portion of trade payables											

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
Electricity Bulk Purchases											
Payables and Accruals - General											
Water Bulk Purchases											
Municipal Debt Relief											
Total Non current liabilities - Long Term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Provisions - non-current											
Retirement benefits		192,219	202,104	205,039	-	-	-	-	294,633	325,410	361,001
Refuse landfill site rehabilitation		217,914	258,561	189,527	548,674	497,639	497,639	497,639	251,430	273,502	300,113
Other		47,926	43,705	42,625	-	43,164	43,164	43,164	46,058	49,386	53,188
Total Provisions non-current		458,059	504,370	437,191	548,674	540,804	540,804	540,804	592,120	648,297	714,303
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance		2,707,349	2,995,183	3,211,714	3,934,190	3,666,921	3,666,921	3,666,921	4,006,062	4,565,707	4,838,781
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		2,707,349	2,995,183	3,211,714	3,934,190	3,666,921	3,666,921	3,666,921	4,006,062	4,565,707	4,838,781
Surplus/(Deficit)		143,478	142,751	583,380	666,861	484,362	484,362	484,362	600,322	344,670	173,905
Transfers to/from Reserves		5,300	(2,596)	(977)	-	-	-	-	-	-	-
Depreciation offsets		54,475	74,135	55,508	-	-	-	-	-	-	-
Other adjustments		84,581	2,240	128,232	-	-	-	-	114,647	128,334	20,921
Accumulated Surplus/(Deficit)	1	2,995,183	3,211,714	3,977,857	4,601,051	4,151,283	4,151,283	4,151,283	4,721,032	5,038,710	5,033,607
Reserves											
Housing Development Fund		28,145	30,625	31,607	33,382	31,607	31,607	31,607	30,817	30,047	29,296
Capital replacement		-	-	-	101,786	102,329	102,329	102,329	156,676	109,355	69,600
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		1,785,178	1,713,539	1,657,921	1,561,270	1,555,592	1,555,592	1,555,592	1,555,592	1,555,592	1,555,592
Total Reserves	2	1,813,323	1,744,164	1,689,528	1,696,438	1,689,529	1,689,529	1,689,529	1,743,085	1,694,994	1,654,488
TOTAL COMMUNITY WEALTH/EQUITY	2	4,808,506	4,955,878	5,667,385	6,297,489	5,840,812	5,840,812	5,840,812	6,464,117	6,733,704	6,688,095

WC023 Drakenstein - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand												
SOCIAL AND COMMUNITY DEVELOPMENT	To assist and facilitate with the development and empowerment of the poor and the most vulnerable. These include the elderly, youth and disabled	G	1	–	–	–	–	–	–	–	–	–
COMMUNITY DEVELOPMENT	To contribute to the health and safety of communities in Drakenstein through the pro-active identification, prevention, mitigation and management of health including environmental health factors and disaster risk management	F		163,789	163,449	160,245	195,715	201,220	201,220	205,137	202,636	196,834
PLANNING AND DEVELOPMENT	To facilitate sustainable economic empowerment for all communities within Drakenstein and enabling a viable and conducive economic environment through the development of related initiatives including job creation and skills development	E		9,284	11,014	10,375	8,037	11,281	11,281	9,828	10,261	10,723
INFRASTRUCTURE AND SERVICES				1,994,677	2,092,064	2,329,661	2,528,135	2,586,884	2,586,884	2,816,585	2,959,375	3,140,951
ORGANISATION AND HUMAN CAPITAL	To provide an effective and efficient workforce by aligning our institutional arrangements to our overall strategy in order to deliver quality services	C		24,420	8,950	35,452	27,398	30,585	30,585	30,622	27,522	27,782
FINANCE	To ensure the financial sustainability of the Municipality in order to fulfil the statutory requirements	B		446,855	485,247	558,378	555,961	594,506	594,506	624,999	650,758	678,147
GOVERNANCE AND COMPLIANCE	To promote proper governance and public participation	A		10,841	20,039	22,171	15,955	18,920	18,920	19,013	19,110	19,214
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	2,649,867	2,780,764	3,116,283	3,331,201	3,443,397	3,443,397	3,706,184	3,869,663	4,073,651

WC023 Drakenstein - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
R thousand													
SOCIAL AND COMMUNITY DEVELOPMENT	To assist and facilitate with the development and empowerment of the poor and the most vulnerable. These include the	G	1	-	-	-	-	-	-	-	-	-	
COMMUNITY DEVELOPMENT	To contribute to the health and safety of communities in Drakenstein through the pro-active identification, prevention,	F		421,639	413,287	435,205	501,662	511,713	511,713	544,351	562,872	584,205	
PLANNING AND DEVELOPMENT	To facilitate sustainable economic empowerment for all communities within Drakenstein and enabling a viable and conducive economic	E		38,776	40,812	45,945	59,360	58,378	58,378	65,750	69,319	70,786	
INFRASTRUCTURE AND SERVICES				1,703,260	1,781,443	1,977,468	2,139,939	2,255,921	2,255,921	2,431,738	2,554,154	2,709,676	
ORGANISATION AND HUMAN CAPITAL	To provide an effective and efficient workforce by aligning our institutional arrangements to our overall strategy in order to deliver	C		248,465	277,724	283,567	336,199	322,344	322,344	336,444	352,168	372,121	
FINANCE	To ensure the financial sustainability of the Municipality in order to fulfil the statutory requirements	B		99,156	121,824	115,500	143,879	140,188	140,188	151,477	159,294	170,060	
GOVERNANCE AND COMPLIANCE	To promote proper governance and public participation	A		112,906	122,437	134,170	147,740	143,723	143,723	147,255	157,267	166,774	
Allocations to other priorities													
Total Expenditure				1	2,624,201	2,757,526	2,991,855	3,328,779	3,432,265	3,432,265	3,677,015	3,855,073	4,073,623

WC023 Drakenstein - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand												
COMMUNITY DEVELOPMENT	To contribute to the health and safety of communities in Drakenstein through the pro-active identification, prevention, To facilitate sustainable economic empowerment for all communities within Drakenstein and enabling a viable and conducive economic	F		30,268	22,345	51,921	88,300	42,457	42,457	80,617	75,112	90,600
PLANNING AND DEVELOPMENT		E		144	1,321	507	696	489	489	2,671	1,889	1,896
INFRASTRUCTURE AND SERVICES				111,582	140,601	411,178	654,169	504,264	504,264	592,970	443,795	229,542
ORGANISATION AND HUMAN CAPITAL		C		14,460	26,511	22,993	22,358	35,797	35,797	36,664	32,385	34,139
FINANCE		B		395	–	985	400	133	133	500	–	–
GOVERNANCE AND COMPLIANCE		A		202	126	132	302	446	446	744	255	300
Allocations to other priorities				3								
Total Capital Expenditure			1	157,051	190,904	487,716	766,225	583,586	583,586	714,166	553,435	356,477

WC023 Drakenstein - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2020/21	2021/22	2022/23	2023/24	Current Year 2024/25			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
KPA 1: GOOD GOVERNANCE		KPA 1: Governance and Compliance				KPA 1: Governance and Compliance					
Submission of Audit Committee reports to Council	Number of quarterly Audit Committee reports submitted to Council	4	4	4	4	4	4	4	4	4	4
Investigation of all formally reported fraud, theft and corruption cases	Percentage of formally reported fraud, theft and corruption cases initiated within 30 days of receipt	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
IDP and Budget annual stakeholder consultation	Number of IDP/Budget/SDF time schedules (process plan) submitted to Mayo/Council by 31 August	1	1	1	1	1	1	1	1	1	1
Implement Customer Service Charter	Number of Customer Service Charters implemented by 1 August	–	–	–	–	1	1	1	N/A	N/A	N/A
Launch new intranet webpage	Number of new intranet webpages launched by 31 July	–	–	–	–	1	1	1	N/A	N/A	N/A
Conclude Memorandum of Agreement with the Department of Justice for the Municipal Court	Number of Memorandum of Agreements concluded with the Department of Justice by 31 April	–	–	–	–	1	1	1	N/A	N/A	N/A
Launch Municipal Court	Number of Municipal Courts launched by 31 August	–	–	–	–	1	1	1	N/A	N/A	N/A
KPA2: FINANCE		KPA 2: Finance				KPA 2: Finance					
Raise/collect Operating Budget revenue as per approved budget	Percentage of Total Annual Operating Budget revenue raised/collected by 30 June	98%	98%	95%	95%	95%	95%	95%	95%	95%	95%
Submission of the MTREF (aligned to the IDP) to Council for approval by 31 May	Number of MTREFs submitted for approval to Council by 31 May	1	1	1	1	1	1	1	1	1	1
Actual expenditure on the approved Capital Budget for the Municipality by 30 June (NKPI - MFMA, Reg. S10(c))	Percentage of approved Capital Budget actually spent by 30 June	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
Ratio of respect or secure payment days (collectable revenue) to ensure that sufficient cash is generated to meet Drakenstein's debt obligations (NKPI Proxy - MFMA, Reg. S10(g)(iii))	Net Debtors Days Ratio ((Gross Debtors – Bad Debt Provision)/Billed Revenue)) x 365 (Target Number of days, measured quarterly	≤50	≤50	≤50	≤50	≤45	≤45	≤45	≤45	≤45	≤45
Submission of the Annual Financial Statement (AFS) to the Auditor-General of South Africa	Number of Annual Financial Statements (AFS) submitted to the Auditor-General of South Africa by 31 August	1	1	1	1	1	1	1	1	1	1
Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MFMA, Reg. S10(g)(iii))	Cost coverage ratio (Available cash + investments)/Monthly fixed operating expenditure, measured annually	>3.0	>1.0	>1.0	>1.0	>1.0	>1.0	>1.0	>1.0	>1.0	>1.0
Financial viability measured in terms of the Municipality's ability to meet its service debt obligations (NKPI Proxy - MFMA, Reg. S10(g)(i))	Debt coverage ratio ((Total operating revenue - operating grants received)/ (Debt service payments due within the year)) measured annually	>6.7	>6.7	>6.7	>6.7	>6.7	>6.7	>6.7	>6.7	>6.7	>6.7
Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MFMA, Reg. S10(g)(iii))	Service debtors to revenue ratio – (Total outstanding service debtors/revenue received for services) measured annually	<0.25	<0.25	<0.25	<0.25	<0.25	<0.25	<0.25	<0.25	<0.25	<0.25
Updating of the Indigent Register (NKPI Proxy – MFMA, Reg. S10(b))	Percentage of all qualifying indigent applications processed quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Implement electronic contract management system	Percentage of electronic contract management system implemented by 31 July	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
Implement the stores security plan	Percentage of stores security plan by 31 March	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
KPA 3: ORGANISATION AND HUMAN CAPITAL		KPA 3: Organisation and Human Capital				KPA 3: Organisation and Human Capital					
The number of people from employment equity target groups employed in the three highest levels of management in compliance with the Municipal Systems Act (MSA) (NKPI Proxy - MFMA, Reg. S10(a))	Number of reports on the number of people from employment equity groups employed in the three highest levels of management submitted to the City Manager by 30 November and 30 April	2	2	2	2	2	2	2	2	2	2
Submit to Council a Succession Planning Policy	Number of Succession Planning Policies submitted to Council by 31 July	–	–	–	–	–	–	–	1	N/A	N/A
Implementation Performance Management Development System (PMDS Organisational Efficiency)	Conduct information and Training sessions to user departments by 31 July	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
Finalisation of the Municipal Organogram (funded positions)	Number of Finalised Municipal Organograms submitted to Council 31 July	–	–	–	–	1	1	1	N/A	N/A	N/A
Submission of Performance Management Development System (PMDS Organisational Efficiency)	Number of PMDS regulations submitted to Council by 31 July	–	–	–	–	1	1	1	N/A	N/A	N/A
Monitor and review implementation of new staffing regulations in relation to skills development and recruitment	Number of Performance Management Development System (PMDS Organisational Efficiency) SOPs implemented by 31 July	–	–	–	–	1	1	1	N/A	N/A	N/A
Implement Performance Management Development System (PMDS Organisational Efficiency) to all departments	Percentage of Performance Management Development System (PMDS Organisational Efficiency) to all departments implemented	–	–	–	–	100%	100%	100%	100%	100%	100%
Develop Job Optimization SOP	Number Job Optimization SOP developed by 31 April	–	–	–	–	1	1	1	N/A	N/A	N/A
The percentage of the municipality's budget actually spent on implementing its workplace skills plan (NKPI Proxy - MFMA, Reg. S10(a))	Percentage of the municipality's approved budget actually spent on implementing its workplace skills plan by 30 June	0.07%	98%	98%	98%	98%	98%	98%	98%	98%	98%
Submit a Project Management Policy to MayCo for approval	Number of Project Management policies submitted to MayCo by 30 September	–	–	–	–	1	1	1	N/A	N/A	N/A
Upgrade Archive Management System	Percentage of document storage areas upgraded (physical and electronic) by 31 March	–	–	–	–	65%	65%	65%	70%	80%	90%
Review Collaborator Processing (new and existing)	Percentage of reviewed collaborator processing submitted quarterly	–	–	–	–	100%	100%	100%	100%	100%	100%
Upload (Vital Documents) to the Collaborator system	Percentage of Vital Document uploaded on Collaborator quarterly	–	–	–	–	100%	100%	100%	100%	100%	100%
Replacement of Host Servers for Virtual Server Environment	Number of Host Replacement of Host Servers for Virtual Server Environment by 31 March	–	–	–	–	1	1	1	1	1	1
Automation of Human Resources Processes	Percentage of automation of two (2) Human Resources Processes (Benefits and Gift Registry) by 30 June	–	–	–	–	1	1	1	1	1	1
Telephone headsets replaced and newly provided	Percentage of telephone headsets replaced by 30 June	–	–	–	–	100%	100%	100%	100%	100%	100%
Replacement and additional software licenses for Microsoft	Percentage of Microsoft software licenses replaced or added by 30 April	–	–	–	–	100%	100%	100%	100%	100%	100%
Implementation of ICT infrastructure plan	Percentage of ICT Infrastructure plan implemented by 30 April	–	–	–	–	65%	65%	65%	70%	80%	90%
Migrate virtual environment from VMWare to Microsoft Hyper-V	Percentage of virtual Environment migrated from VMWare to Microsoft Hyper-V by 30 April	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
Expand Fibre-Optic network	Percentage of Fibre-optic network expanded across Drakenstein Buildings by 31 March	–	–	–	–	N/A	N/A	N/A	N/A	100%	N/A
Implement Microsoft E365	Percentage of Microsoft E365 implemented 30 September	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
Move Wellington Disaster Recovery site to MS Azure Cloud	Percentage of Wellington Disaster Recovery site moved to MS Azure Cloud	–	–	–	–	N/A	N/A	N/A	100%	N/A	N/A
Submission of the Mid-Year MFMA S72 Performance Report to the Mayor	Number of the Mid-Year MFMA S72 Performance Reports submitted to the Mayor by 25 January	1	1	1	1	1	1	1	1	1	1
KPA 4: INFRASTRUCTURE AND SERVICES											
Limit the electricity losses to less than 10% annually (Average energy purchased to date – Average energy sold to date)/ (Average energy purchased to date) (NKPI Proxy - MFMA, Reg. S10(a))	Percentage average electricity losses by 30 June	<10%	<10%			<10%	<10%	<10%	<10%	<10%	<10%
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Percentage of formal households with access to basic level of electricity by 30 June	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Percentage of formal households with access to basic level of sanitation by 30 June	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy indicator – S10(a))	Percentage of formal households with access to basic level of water by 30 June	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy indicator – S10(a))	Percentage of formal households with access to basic level solid waste removal by 30 June	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of new electricity connections installed in the registered informal settlements	520	250	70	70	10	10	10	12	14	16
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of new/upgraded sanitation service points (toilets) provided to registered informal settlements	75	45	30	30	10	10	10	10	10	10
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of new/upgraded water service points (taps) provided to registered informal settlements	14	10	6	6	10	10	10	10	10	10
Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of registered informal settlements receiving a refuse collection service	43	41	41	41	41	41	41	41	41	41
Water quality managed and measured quarterly i.e. the SANS 241 physical and micro parameters	Percentage water quality level as per analysis certificate measured quarterly	95%	95%	90%	90%	95%	95%	95%	95%	95%	95%

Description	Unit of measurement	2020/21	2021/22	2022/23	2023/24	Current Year 2024/25			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Waste water quality managed and measured quarterly i.e. the SANS Accreditation physical and micro parameters	Percentage waste water quality compliance as per analysis certificate measured quarterly	75%	80%	75%	75%	80%	80%	80%	80%	80%	80%
Submission of a Solid Waste Available Air Space Report to the Mayoral Committee	Number of Solid Waste Available Air Space Reports submitted to the Mayoral Committee by 30 June	1	1	1	1	1	1	1	1	1	1
Domestic water network losses to less than 19% measured annually (Difference between water units supplied and water units consumed)	Average percentage water losses by 30 June	<15%	<15%	<19%	<19%	<19%	<19%	<19%	<19%	<19%	<19%
Construct mini drop-offs at waste hotspots	Number of mini drop-offs constructed at waste hot spots by 30 September	–	–	–	–	5	5	5	5	5	5
Implement 3m3 skip project in high density/ informal areas	Number of 3m3 skips projects implemented in high density/informal areas	–	–	–	–	1	1	1	1	1	1
Upgrading of Aged infrastructure	Percentage of Gouda Community Hall painted by 30 June	–	–	–	–	–	–	–	50%	50%	N/A
Upgrading of Aged infrastructure	Percentage of Saron Community Hall painted by 30 June	–	–	–	–	–	–	–	50%	N/A	50%
Upgrading of Aged infrastructure	Percentage of Wellington Town Hall painted by 30 June	–	–	–	–	–	–	–	50%	50%	N/A
Upgrade & refurbish sewer pumps station (Pentz, Edison & Newton)	Percentage of sewer pump stations (Pentz, Edison and Newtown) upgraded and refurbished by 30 June	–	–	–	–	100%	100%	100%	N/A	N/A	N/A
Procure and install 1,000kVA generator at Paarl WWTW	Number of 1,000kVA generators procured and installed at Paarl WWTW by 30 June	–	–	–	–	1	1	1	N/A	N/A	N/A
Replacement of WWTW inlet screens	Number WWTW inlet screens refurbished at Paarl WWTW by 30 April	–	–	–	–	1	1	1	N/A	N/A	N/A
Refurbishment of Bulk Water systems (Drommedaris street)	Percentage of Bulk Water systems (Drommedaris street) replaced by 30 June	–	–	–	–	100%	100%	100%	10%	15%	20%
Upgrading of signalised intersections	Number of signalized intersections upgraded by 30 April	–	–	–	–	–	–	–	3	N/A	N/A
Installing UPS's for signalised intersections	Number of UPSs installed for signalized intersections	–	–	–	–	10	10	10	N/A	N/A	N/A
KPA 5: PLANNING AND DEVELOPMENT											
Job creation through the Municipality's local economic development initiatives including capital projects (NKPI Proxy – MFMA, Reg. 28(1)(b))	Number of jobs opportunities created by 30 June	2000	1000	1800	1800	1400	1400	1400	1400	1400	1400
Submit to the Portfolio Committee (Planning Services)/ MayCo an Sports Tourism Strategies	Number of Sports Tourism Strategy submitted to the Portfolio Committee (Planning Services)/ MayCo by 31 December	–	–	–	–	1	1	1	N/A	N/A	N/A
Implementation of the Sports Tourism Strategies initiatives	Number of Sports Tourism strategies initiatives implemented by 30 June	–	–	–	–	–	–	–	1	1	1
Develop Investment Prospectus	Number of Investment Prospectuses developed by 30 April	–	–	–	–	1	1	1	N/A	N/A	N/A
Establish a one stop business support centres	Number of one stop business support centres developed by 30 June	–	–	–	–	1	1	1	1	N/A	N/A
Publish online developers guide	Number of online developers guides published by 30 April	–	–	–	–	1	1	1	N/A	N/A	N/A
Conduct business confidence survey	Number of business confidence surveys conducted by 30 April	–	–	–	–	1	1	1	1	1	1
Apply for delegations in terms of the National Heritage Resources Act for the management of heritage resources.	Number delegation applications made in terms of National Heritage Resources Act for management of Heritage Resources by 30 June	–	–	–	–	1	1	1	1	1	1
Review Spatial Development Framework	Number of Spatial Development Frameworks Developed by 30 June	–	–	–	–	1	1	1	1	1	1
Conduct Municipal Land Audit	Number of Municipal Land Audits conducted by 30 June	–	–	–	–	1	1	1	1	N/A	N/A
Formulate Boland Park Local Spatial Development Framework	Number of Boland Park Local Spatial Development Framework formulated by 30 April	–	–	–	–	1	1	1	1	1	N/A
Formulate New Town, Roggeland and Vlakkeland Local Spatial Development Framework	Number of New Town, Roggeland and Vlakkeland Local Spatial Development Framework formulated by 30 June	–	–	–	–	–	–	–	1	1	N/A
Formulate Simondium Local Spatial Development Framework	Number of Simondium Local Spatial Development Framework formulated by 30 November	–	–	–	–	–	–	–	1	1	N/A
Formulate Ben Bernard Precinct Plan	Number of Ben Bernard Precinct Plans formulated by 30 April	–	–	–	–	–	–	–	1	1	N/A
Submit to the Portfolio Committee (Planning Services)/ MayCo an Heritage Area Policy	Number of Heritage Area Policies submitted to the Portfolio Committee (Planning Services)/ MayCo by 31 December	–	–	–	–	1	1	1	N/A	N/A	N/A
Submit to the Portfolio Committee (Planning Services)/ MayCo an Environmental Education and Awareness Strategy	Number of Environmental Education and Awareness Strategy submitted to the Portfolio Committee (Planning Services)/ MayCo by 31 December	–	–	–	–	1	1	1	N/A	N/A	N/A
Implement Environmental Education and Awareness Strategy initiatives	Number of Environmental Education and Awareness Strategy initiatives implemented by 30 April	–	–	–	–	–	–	–	1	1	1
Submit to the Portfolio Committee (Planning Services)/ MayCo the Investment Incentive Policy	Number of Investment Incentive Policies submitted to the Portfolio Committee (Planning Services)/ MayCo by 31 December	–	–	–	–	1	1	1	N/A	N/A	N/A
Develop a Small Business Entrepreneurs Capacity Building Programme	Number of Small Business Entrepreneurs Capacity Building Programmes developed by 31 March	–	–	–	–	1	1	1	N/A	N/A	N/A
Upgrade existing informal trading structures and business hives (Arendsnes, Paarl CBD & rest of Drakenstein)	Number of upgrades to existing informal trading structures and business hives (Arendsnes, Paarl CBD & rest of Drakenstein) by 31 March	–	–	–	–	1	1	1	1	1	1
Submit to the Portfolio Committee (Planning Services)/ MayCo Rental Stock Policy	Number of Rental Stock Policies submitted to the Portfolio Committee (Planning Services)/ MayCo by 31 December	–	–	–	–	1	1	1	N/A	N/A	N/A
Submit to the Portfolio Committee (Planning Services)/ MayCo Employee assisted housing policy	Number of Employee assisted housing policies submitted to Committee (Planning Services)/ MayCo by 31 March	–	–	–	–	–	–	–	1	N/A	N/A
Submit to the Portfolio Committee (Planning Services)/ MayCo Emergency Housing Policy	Number of Emergency Housing Policies submitted to Committee (Planning Services)/ MayCo by 31 March	–	–	–	–	1	1	1	N/A	N/A	N/A
KPA 6: COMMUNITY DEVELOPMENT											
Submit Disaster Management Plan to Portfolio Committee (Community Services)/ MayCo by 31 March	Number of Disaster Management Plans submitted to Portfolio Committee (Community Services)/ MayCo by 31 March	1	1	1	1	1	1	1	1	1	1
KPA 6: COMMUNITY DEVELOPMENT											
Implement the De Kraal Sport Capital Project measured quarterly in terms of the approved Capital Budget spent	Percentage of approved De Kraal Sport Capital Budget spent by 30 June	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
Upgrade Soup Kitchens	Number of Soup Kitchens Upgraded by 30 September	–	–	–	–	2	2	2	2	2	2
Upgrade containerized night shelters	Number of containerized night shelters upgraded by 30 June	–	–	–	–	1	1	1	N/A	N/A	N/A
Establishment of electronic driving license system	Number of electronic driving license system established by 30 December	–	–	–	–	1	1	1	N/A	N/A	N/A



WC023 Drakenstein - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Borrowing Management</b>											
Credit Rating		0	0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	7.6%	9.3%	8.4%	7.5%	7.3%	7.3%	7.3%	6.8%	6.6%	6.7%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	7.6%	9.2%	8.1%	7.5%	7.3%	7.3%	7.3%	6.7%	6.6%	6.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	-0.4%	-0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	81.1%	162.4%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	1.5	1.7	1.9	2.2	2.4	2.4	2.4	2.4	2.4	2.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.5	1.7	1.9	2.2	2.4	2.4	2.4	2.4	2.4	2.4
Liquidity Ratio	Monetary Assets/Current Liabilities	1.1	1.4	1.6	2.0	2.1	2.1	2.1	2.1	2.0	2.0
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	129.6%	132.5%	127.8%	115.5%	116.4%	116.4%	116.4%	116.1%	115.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		129.6%	132.5%	127.8%	115.5%	116.4%	116.4%	116.4%	116.1%	115.8%	115.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	6.5%	8.8%	9.1%	6.9%	7.8%	7.8%	7.8%	8.3%	8.1%	7.8%
Longstanding Debtors Recovered											
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Creditors to Cash and Investments		141.1%	67.2%	48.1%	46.0%	41.9%	41.9%	41.9%	41.5%	41.7%	40.2%
<b>Other Indicators</b>											
	Total Volume Losses (kW) technical	44687837	23843452	44657056	26728510	26728510	26728510	26728510	29668646	32932197	32932197
	Total Volume Losses (kW) non technical	0	0	0	0	0	0	0	0	0	0
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)	60,405	36,770	78,507	44,124	44,124	44,124	44,124	52,949	63,539	68,673
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	4.0%	7.1%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)	2,304	2,451	4,049	2,139	2,139	2,139	2,139	2,203	2,248	2,472
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)	2304088	2450849	4049349	2139280	2139280	2139280	2139280	2203458	2247528	2472280.8
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	17.0%	23.4%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.2%	27.0%	25.7%	26.9%	25.7%	25.7%	25.7%	26.0%	26.5%	27.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	28.4%	28.2%	26.8%	28.1%	26.8%	26.8%	29.2%	27.1%	27.6%	28.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	10.2%	10.0%	10.1%	10.7%	11.1%	11.1%	11.9%	11.1%	11.3%	11.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	16.0%	15.2%	13.4%	13.0%	12.6%	12.6%	12.6%	11.6%	11.5%	11.6%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	22.7	17.6	18.3	17.1	17.6	17.6	17.3	17.5	16.9	17.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services (Available cash + Investments)/monthly fixed operational expenditure	6.1%	8.5%	9.1%	6.6%	7.7%	7.7%	7.7%	8.6%	8.2%	7.8%
iii. Cost coverage		1.0	2.0	3.0	3.1	3.2	3.0	2.8	2.9	-	-

WC023 Drakenstein - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2021/22		2022/23		2023/24		Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>															
Population			194	217	251	298	298	298	279	282	285	282	287	287	299
Females aged 5 - 14			19	19	20	38	38	39	23	23	23	23	23	23	23
Males aged 5 - 14			19	19	20	39	39	39	23	23	23	23	23	23	24
Females aged 15 - 34			37	36	44	61	61	61	49	50	50	51	51	51	51
Males aged 15 - 34			36	38	45	64	64	65	51	51	52	51	52	52	53
Unemployment			13	19	19	26	26	26	21	21	21	21	22	22	22
<b>Monthly household income (no. of households)</b>	1, 12														
No income			6,969	7,356	14,754	13,725	14,754	8,824	8,824	8,923	9,023	8,923	9,124	9,124	9,226
R1 - R1 600			937	989	1,041	1,930	2,074	1,186	1,186	1,200	1,213	1,200	1,227	1,227	1,240
R1 601 - R3 200			1,655	1,747	1,839	3,430	3,688	2,096	2,096	2,119	2,143	2,119	2,167	2,167	2,191
R3 201 - R6 400			5,778	6,099	6,420	11,472	12,333	2,096	2,096	2,119	2,143	2,119	2,167	2,167	2,191
R6 401 - R12 800			9,253	9,767	10,281	18,335	19,710	7,316	7,316	7,398	7,481	7,398	7,565	7,565	7,649
R12 801 - R25 600			9,885	10,434	10,983	20,051	21,555	12,516	12,516	12,656	12,798	12,656	12,941	12,941	13,086
R25 601 - R51 200			7,506	7,923	8,340	14,904	16,022	9,504	9,504	9,611	9,718	9,611	9,827	9,827	9,937
R52 201 - R102 400			5,902	6,230	6,558	11,472	12,333	7,473	7,473	7,557	7,642	7,557	7,727	7,727	7,814
R102 401 - R204 800			3,977	4,198	4,419	8,150	8,761	5,036	5,036	5,092	5,149	5,092	5,207	5,207	5,265
R204 801 - R409 600			1,358	1,434	1,509	2,679	2,880	1,720	1,720	1,739	1,758	1,739	1,778	1,778	1,798
R409 601 - R819 200			362	382	402	644	692	458	458	463	488	463	474	474	479
> R819 200			219	231	243	429	461	277	277	280	283	280	286	286	290
<b>Poverty profiles (no. of households)</b>															
< R2 060 per household per month	13		7,967	8,366	8,784	15654.00	16828.00	9919.00	9919.00	10023.00	10127.00	10023.00	10232.00	10232.00	10339.00
Insert description	2														
<b>Household demographics (000)</b>															
Number of people in municipal area			194,417	217,089	251,262	298	298	298	279	282	285	282	287	287	299
Number of poor people in municipal area			87,487	97,690	114,827	135	136	136	163	168	174	168	179	179	185
Number of households in municipal area			44,410	51,614	59,774	76	70	79	79	81	84	81	86	86	89
Number of poor households in municipal area			24,592	25,958	27,324	49	53	31	31	31	32	31	32	32	33
Definition of poor household (R per month)			-	-	38,200	-	4,700	38,200	38,200	38,200	38,200	38,200	38,200	38,200	38,200
<b>Housing statistics</b>															
Formal	3		36,360	38,178	50,875	66,464	62,124	71,109	71,109	73,178	75,308	73,178	77,499	77,499	79,755
Informal			7,970	8,200	8,899	97	75	79	79	81	84	81	86	86	89
<b>Total number of households</b>			44,330	46,378	59,774	66,561	62,199	71,188	71,188	73,259	75,392	73,259	77,585	77,585	79,844
Dwellings provided by municipality	4														
Dwellings provided by province's															
Dwellings provided by private sector	5														
<b>Total new housing dwellings</b>															
<b>Economic</b>	6														
Inflation/inflation outlook (CPI-X)															
Interest rate - borrowing															
Interest rate - investment															
Remuneration increases															
Consumption growth (electricity)															
Consumption growth (water)															

[illegible]

### Detail on the provision of municipal services for A10

Total municipal services				Ref.	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Household service targets (000)													
Water:													
Piped water inside dwelling					41,377	41,754	42,165	42,905	42,905	42,905	43,549	44,419	45,085
Piped water inside yard (but not in dwelling)					29,072	30,137	31,294	30,968	30,968	30,968	31,423	32,051	32,532
8			Using public tap (at least min.service level)	5,209	5,209	8,694	8,691	8,691	8,691	8,691	8,821	8,997	9,132
10			Other water supply (at least min.service level)	407	407	-	407	407	407	407	407	407	407
Minimum Service Level and Above sub-total					76,065	77,507	82,153	82,971	82,971	82,971	84,200	85,874	87,156
9			Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-	-
10			Other water supply (< min.service level)	163	163	134	163	163	163	163	163	163	163
No water supply					134	134	134	134	134	134	134	134	134
Below Minimum Service Level sub-total					297	297	134	297	297	297	297	297	297
Total number of households					76,362	77,804	82,287	83,268	83,268	83,268	84,497	86,171	87,453
Sanitation/sewerage:													
Flush toilet (connected to sewerage)					66,207	67,789	69,815	63,904	63,904	63,904	64,863	66,160	67,152
Flush toilet (with septic tank)					8,894	9,046	9,201	9,270	9,270	9,270	9,409	9,597	9,741
Chemical toilet					35	35	155	532	532	532	532	532	540
Pit toilet (ventilated)					142	-	142	142	142	142	142	142	144
Other toilet provisions (> min.service level)					-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total					75,278	76,870	79,313	73,848	73,848	73,848	74,946	76,431	77,577
Bucket toilet					378	378	378	378	378	378	378	378	384
Other toilet provisions (< min.service level)					451	451	451	318	318	318	318	318	323
No toilet provisions					354	-	2,715	2,665	2,665	2,665	2,705	2,759	2,800
Below Minimum Service Level sub-total					1,183	829	3,544	3,361	3,361	3,361	3,401	3,455	3,507
Total number of households					76,461	77,699	82,857	77,209	77,209	77,209	78,347	79,886	81,084
Energy:													
Electricity (at least min.service level)					6,822	6,797	6,750	38,300	38,300	38,300	38,875	39,652	40,247
Electricity - prepaid (min.service level)					39,668	40,237	40,890	38,543	38,543	38,543	39,121	39,903	40,502
Minimum Service Level and Above sub-total					46,490	47,034	47,640	76,843	76,843	76,843	77,996	79,555	80,749
Electricity (< min.service level)					-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)					3,642	3,638	4,663	4,615	4,615	4,615	4,684	4,778	4,850
Other energy sources					-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total					3,642	3,638	4,663	4,615	4,615	4,615	4,684	4,778	4,850
Total number of households					50,132	50,672	52,303	81,458	81,458	81,458	82,680	84,333	85,999
Refuse:													
Removed at least once a week					50,908	76,517	53,229	78,430	78,430	78,430	79,606	81,198	82,416
Minimum Service Level and Above sub-total					50,908	76,517	53,229	78,430	78,430	78,430	79,606	81,198	82,416
Removed less frequently than once a week					-	-	-	-	-	-	-	-	-
Using communal refuse dump					-	-	-	-	-	-	-	-	-
Using own refuse dump					-	-	-	-	-	-	-	-	-
Other rubbish disposal					-	-	-	-	-	-	-	-	-
No rubbish disposal					-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total					-	-	-	-	-	-	-	-	-
Total number of households					50,908	76,517	53,229	78,430	78,430	78,430	79,606	81,198	82,416

Municipal in-house services		Ref	Household service targets (000)	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
			<b>Water:</b> Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) <i>Minimum Service Level and Above sub-total</i> Using public tap (< min.service level) Other water supply (< min.service level) No water supply <i>Below Minimum Service Level sub-total</i> <b>Total number of households</b> <b>Sanitation/sewerage:</b> Flush toilet (connected to sewerage) Flush toilet (with septic tank) Chemical toilet Pit toilet (ventilated) Other toilet provisions (> min.service level) <i>Minimum Service Level and Above sub-total</i> Bucket toilet Other toilet provisions (< min.service level) No toilet provisions <i>Below Minimum Service Level sub-total</i> <b>Total number of households</b> <b>Energy:</b> Electricity (at least min.service level) Electricity - prepaid (min.service level) <i>Minimum Service Level and Above sub-total</i> Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources <i>Below Minimum Service Level sub-total</i> <b>Total number of households</b> <b>Refuse:</b> Removed at least once a week <i>Minimum Service Level and Above sub-total</i> Removed less frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal No rubbish disposal <i>Below Minimum Service Level sub-total</i> <b>Total number of households</b>	41,377 29,072 5,209 407 76,065 - 163 134 297 76,362 66,207 8,894 35 142 - 75,278 378 451 354 1,183 76,461 6,822 39,668 46,490 - 3,642 3,642 50,132 50,908 50,908 - - - - - - 50,908 - 50,908	41,754 30,137 5,209 407 77,507 - 163 134 297 77,804 67,789 9,046 35 - - 76,870 378 451 - 829 77,699 6,797 40,237 47,034 - 3,638 3,638 50,672 76,517 76,517 - - - - - - 76,517 - 76,517	42,165 31,294 8,694 - 82,153 - - 134 134 82,287 69,815 9,201 155 142 - 79,313 378 451 2,715 3,544 82,857 6,750 40,890 47,640 - 4,663 - 52,303 53,229 53,229 - - - - - - 53,229 - 53,229	42,905 30,968 8,691 407 82,971 - 163 134 297 83,268 63,904 9,270 532 142 - 73,848 378 318 2,665 3,361 77,209 38,300 38,543 76,843 - 4,615 - 81,458 78,430 78,430 - - - - - - 78,430 - 78,430	42,905 30,968 8,691 407 82,971 - 163 134 297 83,268 63,904 9,270 532 142 - 73,848 378 318 2,665 3,361 77,209 38,300 38,543 76,843 - 4,615 - 81,458 78,430 78,430 - - - - - - 78,430 - 78,430	42,905 30,968 8,691 407 82,971 - 163 134 297 83,268 63,904 9,270 532 142 - 73,848 378 318 2,665 3,361 77,209 38,300 38,543 76,843 - 4,615 - 81,458 78,430 78,430 - - - - - - 78,430 - 78,430	43,549 31,423 8,821 407 84,200 - 163 134 297 84,497 64,863 9,409 532 142 - 74,946 378 318 2,705 3,401 78,347 38,875 39,121 77,996 - 4,684 - 82,680 79,606 79,606 - - - - - - 79,606 - 79,606	44,419 32,051 8,997 407 85,874 - - 134 297 86,171 66,160 9,597 532 142 - 76,431 378 318 2,759 3,455 79,886 39,652 39,903 79,555 - 4,778 - 84,333 81,198 81,198 - - - - - - 81,198 - 81,198	45,085 32,532 9,132 407 87,156 - 163 134 297 87,453 67,152 9,741 540 144 - 77,577 384 323 2,800 3,507 81,084 40,247 40,502 80,749 - 4,850 - 85,599 82,416 82,416 - - - - - - 82,416 - 82,416
Municipal entity services		Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
			<b>Household service targets (000)</b> <b>Water:</b> Piped water inside dwelling Piped water inside yard (but not in dwelling)									
Name of municipal entity												



[illegible]



Description	MFMA section	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R000	18(1)b	1	189,884	445,270	697,506	728,543	742,891	742,891	742,891	799,662	857,534	958,301
Cash + investments at the yr end less applications - R000	18(1)b	2	392,417	602,302	787,622	685,105	745,664	745,664	745,664	752,093	849,267	979,384
Cash year end/monthly employee/supplier payments	18(1)b	3	1.0	2.0	3.0	3.1	3.2	3.0	2.8	2.9	-	-
Surplus/(Deficit) including depreciation offsets: R000	18(1)	4	197,953	216,887	638,888	666,861	484,362	484,362	484,362	600,322	344,670	173,905
Service charge rev % change - macro CPiX target exclusive	18(1)a/(2)	5	N.A.	(3.0%)	4.9%	(0.6%)	(2.4%)	(6.0%)	(6.0%)	2.6%	0.3%	0.8%
Cash receipts % of Ratepayer + Other revenue	18(1)a/(2)	6	109.4%	109.4%	109.0%	93.3%	94.1%	94.1%	94.1%	94.4%	94.4%	94.6%
Debt impairment expense as a % of total billable revenue	18(1)a/(2)	7	5.2%	7.2%	1.2%	2.9%	2.9%	2.7%	2.8%	2.2%	2.4%	2.4%
Capital payments % of capital expenditure	18(1)c/(19)	8	150.9%	113.8%	107.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	(0.4%)	(0.4%)	0.0%	0.0%	0.0%	0.0%	0.0%	44.8%	61.9%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								92.6%	97.2%	101.9%
Current consumer debtors % change - inc/(dec)	18(1)a	11	N.A.	5.8%	15.2%	11.6%	0.0%	0.0%	0.0%	3.6%	3.4%	3.1%
Long term receivables % change - inc/(dec)	18(1)a	12	N.A.	(99.9%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.1%	4.3%	4.7%	4.8%	5.5%	5.5%	5.5%	5.7%	6.1%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	5.1%	11.9%	3.3%	6.3%	10.7%	10.7%	0.0%	6.9%	2.0%	0.7%

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing "only for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
  11. Indicative of realistic current and detailed collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
  12. Indicative of realistic long term asset debt collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
  13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
  14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

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Change in consumer debtors (current and non-current)	N/A	23,254	64,877	56,879	(49,368)	-	-	17,777	17,758	16,373
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Total Operating Revenue			2,649,867	2,780,764	3,116,283	3,331,201	3,443,397	3,443,397	3,443,397	3,706,184	3,869,663	4,073,651
Total Operating Expenditure			2,624,201	2,757,526	2,991,855	3,328,779	3,432,265	3,432,265	3,432,265	3,677,015	3,855,073	4,073,623
Operating Performance Surplus/(Deficit)			25,666	73,737	124,428	7,422	11,132	11,132	11,132	29,169	14,590	28

Revenue										
% Increase in Total Operating Revenue	4.9%	12.1%	6.9%	3.4%	0.0%	0.0%	7.6%	4.4%	5.3%	
% Increase in Priority Rate Revenue	4.0%	6.7%	4.8%	2.8%	0.0%	0.0%	7.9%	4.8%	4.5%	

<b>% Increase in Property Rates &amp; Services Charges</b>												
			(1.2%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.6%	7.0%	6.2%
			3.0%	10.9%	5.4%	3.6%	0.0%	0.0%	0.0%	6.3%	6.8%	
<b>Expenditure</b>												
<b>% Increase in Total Operating Expenditure</b>			0.0%	5.4%	0.6%	14.5%	2.4%	0.0%	0.0%	7.4%	4.0%	5.7%

% Increase in Electricity Costs	0.0%	(1.7)%	0.0%	(1.7)%	(1.7)%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Bulk Purchases	0.0%	(2.1)%	0.9%	9.7%	6.5%	0.0%	0.0%	12.7%	5.4%
Average Cost Per Budgeted Employee Position (Remuneration)	0	207052.5674	487682.1407	452790.1309	532386.4305	0	447445.1234	487331.7204	589586.8585
Average Cost Per Councilor (Elections)	0	-0.0	-0.0	-0.0	-0.0	0	-0.0	-0.0	-0.0

Ratio % of PPE	4.1%	4.3%	4.7%	4.8%	5.5%	5.5%	5.5%	5.5%	5.7%	6.1%
Asset Renewal and R&M as a % of PPE	5.4%	5.8%	8.7%	13.3%	11.9%	11.9%	13.2%	13.2%	11.2%	8.8%
Debt Impairment % of Total Billable Revenue	5.2%	7.3%	1.2%	2.3%	2.7%	2.7%	2.7%	2.6%	2.5%	2.4%

Internally Funded & Other (R'000)	44,218	75,206	88,457	101,788	110,356	110,356	110,356	151,013	123,355	69,600
Borrowing (R'000)	—	—	—	—	—	—	—	—	100,000	113,000
Grant Funding and Other (R'000)	112,773	115,698	401,279	664,439	473,230	473,230	473,230	563,153	330,080	173,877

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Capital Charges to Operating	1.0%	3.3%	6.4%	7.3%	7.3%	7.3%	7.3%	6.6%	6.6%	6.7%
Borrowing Receipts % of Capital Expenditure	0.0%	(0.4%)	(0.4%)	0.0%	0.0%	0.0%	0.0%	0.0%	44.8%	61.3%
<b>Reserves</b>										
	\$22,415	\$22,508	\$22,583	\$22,425	\$22,521	\$22,521	\$22,521	\$22,521	\$22,521	\$22,521

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<b>High Level Outcome of Funding Compliance</b>											
Total Operating Revenue	2,640,867	2,780,764	3,116,283	3,331,201	3,443,307	3,443,307	3,443,307	3,706,184	3,860,663	4,073,651	

Total Operating Expenditure	2,624,201	2,757,526	2,991,895	3,328,719	3,432,265	3,432,265	3,432,265	3,671,015	3,855,073	4,073,623
Surplus/(Deficit) Budgeted Operating Statement	25,666	23,237	124,428	2,422	11,132	11,132	11,132	29,169	14,590	28
Surplus/(Deficit) Considering Depreciation and Cash Backing	302,417	602,202	787,692	686,105	745,664	745,664	745,664	752,203	840,267	970,238

MTRF Funded (Y) / Unfunded (N)	15	1	1	1	1	1	1	1	1	1
MTRF Funded ✓ / Unfunded ✗	15	✓	✓	✓	✓	✓	✓	✓	✓	✓



**WC023 Drakenstein - Supporting Table SA11 Property rates summary**

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Valuation:</b>	1									
Date of valuation:		2020/07/01	2021/07/01	2021/07/01	2021/07/01					
Financial year valuation used		0	0	0	0			0		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes					
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes					
Municipal partnership s38 used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of assistant valuers (FTE)	3	2	2	2	2	2	2	5	5	5
No. of data collectors (FTE)	3	6	6	6	6	6	6	7	7	7
No. of internal valuers (FTE)	3	3	3	3	3	3	3	-	-	-
No. of external valuers (FTE)	3	1	1	1	1	1	1	6	6	6
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes					
Implementation time of new valuation roll (mths)		12	12	12	12					
No. of properties	5	46,225	46,225	46,225	46,225	46,225	46,225	47,427	47,427	47,427
No. of sectional title values	5	5,250	5,250	5,250	5,250	5,250	5,250	5,223	5,223	5,223
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-
No. of supplementary valuations		2	2	3	4	4	4	2	2	2
No. of valuation roll amendments		10	33	8	9	9	9	2	2	2
No. of objections by rate payers		20	40	16	18	18	18	4	4	4
No. of appeals by rate payers		5	1	-	-	-	-	-	-	-
No. of successful objections	8	5	33	7	8	8	8	2	2	2
No. of successful objections > 10%	8	5	32	1	1	1	1	-	-	-
Supplementary valuation		-	-	-	-	-	-			
Public service infrastructure value (Rm)	5	135	155	0	155	175	175	182	193	204
Municipality owned property value (Rm)		1,852	2,140	0	2,113	2,113	2,113	2,818	2,987	3,167
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)		135	155	142	155	175	175	182	193	204
Valuation reductions-nature reserves/park (Rm)		34	40	35	39	41	41	12	13	14
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		575	638	601	656	656	656	466	493	523
Valuation reductions-public worship (Rm)		732	852	765	836	836	836	843	894	947
Valuation reductions-other (Rm)		3,458	-	3,614	3,947	3,947	3,947	10,396	11,020	11,681
<b>Total valuation reductions:</b>		<b>4,935</b>	<b>1,685</b>	<b>5,157</b>	<b>5,632</b>	<b>5,655</b>	<b>5,655</b>	<b>11,898</b>	<b>12,612</b>	<b>13,369</b>
Total value used for rating (Rm)	5	59,126	65,930	66,721	67,472	79,165	79,546	122,231	129,565	137,339
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5	59,126	65,930	66,721	67,472	79,165	79,546	122,231	129,565	137,339
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)	5	No	No	No	Yes			Yes		
Differential rates used? (Y/N)		No	No	No	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Special rating area used? (Y/N)		No	No	No	No					
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)		No	No	No	Yes			Yes		
Fixed amount minimum value (R'000)		180	180	180	220			220		
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R '000)	6	308,406	401,920	403,841	472,415	476,870	476,870	538,383	562,176	587,474
Rate revenue expected to collect (R'000)	6	301,621	393,882	383,649	448,794	453,026	453,026	511,464	534,068	558,101
Expected cash collection rate (%)	7	97.8%	98.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		21,678	23,304	23,350	15,212	15,806	15,806	13,988	15,051	15,729
Rebates, exemptions - pensioners (R'000)		227	244	245	245	254	254	7,002	7,352	7,720
Rebates, exemptions - bona fide farm. (R'000)		44,424	47,756	47,851	51,935	53,961	53,961	59,134	61,385	64,147
Rebates, exemptions - other (R'000)		64,644	69,493	76,323	115,328	119,826	119,826	109,266	113,637	119,319
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-
<b>Total rebates, exemptns, reductns, discs (R'000)</b>		<b>130,974</b>	<b>140,797</b>	<b>147,770</b>	<b>182,721</b>	<b>189,847</b>	<b>189,847</b>	<b>189,391</b>	<b>197,425</b>	<b>206,914</b>

WC023 Drakenstein - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Property rates by category (current year)										
		Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Current Year 2024/25												
Valuation:												
No. of properties		2,266	274	7	42,251	1,363	56	229	316	1,586		509
No. of sectional title property values		747,471,000	119,990,000	-	4,428,331,700	-	-	-	-	-	-	57,783,000
No. of unreasonably difficult properties s7(2)		1	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		1	1	1	1	1	1	1	1	1	1	1
Supplementary valuation (Rm)		382,720,000	19,200,000	-	753,551,000	123,500,000	-	15,185,000	-	319,327,000	19,390,000	70,000
No. of valuation roll amendments		-	-	-	1	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	4	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	1	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	1	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		3	3	3	3	3	3	3	3	3	0	3
Frequency of valuation (select)		4	4	4	4	4	4	4	4	4	0	4
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)		Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	Yes
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	-	No
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	Uniform
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		150	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		38	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		634	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		789	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)		8,138	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:												
Total value used for rating (Rm)	6	79,165	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	79,165	-	-	-	-	-	-	-	-	-	-
Rating:												
Average rate	3	0.013172	0.013172	0.013172	0.007749	0.007749	0.007749	0.007749	0.007749	0.007749	0.007749	0.007749
Rate revenue budget (R '000)		502,094	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		476,989	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	95.0%	-	-	-	-	-	-	-	-	-	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		11,262	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		24	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		54,957	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		101,548	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discouts (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total rebates,exemptions,reductns,discs (R'000)												

WC023 Drakenstein - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
<b>Budget Year 2025/26</b>												
<b>Valuation:</b>												
No. of properties		2,433	339	8	43,086	1,702	56	183	272	1,394	-	532
No. of sectional title property values		726,076,000	451,100,000	-	6,058,753,000	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		1	1	-	1	1	-	-	-	1	1	-
Supplementary valuation (Rm)		401,856,000	20,160,000	-	791,228,550	129,675,000	-	15,944,250	-	335,293,350	20,359,500	73,500
No. of valuation roll amendments		-	-	-	1	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	4	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	1	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	1	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		4	4	4	4	4	4	4	4	4	4	4
Frequency of valuation (select)		4	4	4	4	4	4	4	4	4	4	4
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)		Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.
Phrasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	Yes
Fiat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	-	No
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	-	Uniform
<b>Valuation reductions:</b>												
Valuation reductions-public infrastructure (Rm)		182	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		13	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		643	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		848	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)		13,570	-	-	-	-	-	-	-	-	-	-
<b>Total valuation reductions:</b>	2											
Total value used for rating (Rm)	6	122,231	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	122,231	-	-	-	-	-	-	-	-	-	-
<b>Rating:</b>												
Average rate	3	0.010209	0.010209	0.010209	0.006005	0.006005	0.006005	0.006005	0.006005	0.006005	0.006005	0.006005
Rate revenue budget (R '000)		538,383										
Rate revenue expected to collect (R'000)		511,464										
Expected cash collection rate (%)	4	95.0%										
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		13,988	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		14	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		59,134	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		109,266	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
<b>Total rebates,exemptions,reductns,discs (R'000)</b>												

**WC023 Drakenstein - Supporting Table SA13a Service Tariffs by category**

Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Property rates (rate in the Rand)</b>	1								
Residential properties			0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Residential properties - vacant land			0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Formal/informal settlements		Formal/Informal Settlements	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Small holdings		Small Holdings	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Farm properties - used			0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Farm properties - not used		Farm Properties	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Industrial properties		Industrial Properties	0.0121	0.0121	0.0126	0.0132	0.0102	0.0107	0.0112
Business and commercial properties		Business And Commercial	0.0121	0.0121	0.0126	0.0132	0.0102	0.0107	0.0117
Communal land - residential			0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Communal land - small holdings			0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Communal land - farm property		Communal Land- Farm	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Communal land - business and commercial		145Communal Land- Business	0.0121	0.0121	0.0123	0.0132	0.0102	0.0107	0.0112
Communal land - other			-	-	-	-	-	-	-
State-owned properties		State-Owned Properties	0.0121	0.0096	0.0100	0.0105	0.0082	0.0085	0.0089
Municipal properties		Municipal Properties	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Public service infrastructure		Public Service Infrastructure	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Privately owned towns serviced by the owner		Privately Owned Towns	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
State trust land		State Trust Land	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Restitution and redistribution properties		Restitution And Redistribution	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
Protected areas		Protected Areas	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
National monuments properties		National Monument Properties	0.0071	0.0071	0.0074	0.0077	0.0060	0.0063	0.0066
<b>Property rates by usage</b>									
Business and commercial properties		Business And Commercial Properties	-	-	-	-	-	-	-
Industrial properties									
Mining properties									
Residential properties									
Agricultural properties									
Public benefit organisations									
Public service purpose properties									
Public service infrastructure properties									
Vacant land									
Sport Clubs and Fields (Bitou only)									
Sectional Title Garages (Drakenstein only)									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			-	-	-	-	-	-	-
General residential rebate		General Residential Rebate	165,000	165,000	165,000	205,000	335,000	335,000	335,000
Indigent rebate or exemption		Indigent Rebate or Exemption	100	100	100	100	85	85	85
Pensioners/social grants rebate or exemption		Pensioners/Social Grants	20	20	20	20	20	20	20
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption		Bona Fide Farmers Rebate or	10	10	10	10	10	10	10
<b>Other rebates or exemptions</b>	2								
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)		Basic charge/Fixed Fee	57	61	65	69	75	81	87
Service point - vacant land (Rands/month)		Service Point-Vacant Land	1,452	1,552	1,659	1,764	1,900	2,050	2,212
Water usage - flat rate tariff (c/kl)		Gated Villages	7	8	8	9	9	10	11
Water usage - life line tariff		0 to <6kl *	6	6	6	7	7	8	9
Water usage - Block 1 (c/kl)		>6 to <10kl	10	11	11	12	13	14	15
Water usage - Block 2 (c/kl)		5 >10 to <15 kl	14	15	16	17	19	21	23
Water usage - Block 3 (c/kl)		4 >15 to <30 kl	19	20	21	23	24	26	28
Water usage - Block 4 (c/kl)			-	6	-	-	-	-	-
Water usage - Block 5 (c/kl)		(fill in thresholds)							
Water usage - Block 6 (c/kl)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)		Basic charge/Fixed Fee	99	106	113	120	127	133	139
Service point - vacant land (Rands/month)		57Service Point-Vacant Land	2,066	2,209	2,361	2,510	2,658	2,778	2,903
Waste water - flat rate tariff (c/kl)			-	8	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)		1 to 550	696	744	805	845	895	935	977
Volumetric charge - Block 2 (c/kl)		551 to 600	767	820	888	932	987	1,031	1,077
Volumetric charge - Block 3 (c/kl)		601 to 1500	910	973	1,054	1,106	1,171	1,224	1,279

Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Volumetric charge - Block 4 (c/kl)	2	1501 to 3000	2,149	2,297	2,488	2,708	2,868	2,997	3,132
<b>Other</b>									
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/fixd fee (Rands/month)		domestic 1 phase 30 Amp	215	231	248	266	279	292	305
Service point - vacant land (Rands/month)		(how is this targeted?)	-	-	-	-	-	-	-
FBE			-	-	-	-	-	-	-
Life-line tariff - meter		Domestic lifeline 20 Amp	1	1	1	1	1	1	1
Life-line tariff - prepaid		Domestic lifeline 20 Amp	1	1	1	1	1	1	1
Flat rate tariff - meter (c/kwh)		Domestic 1 phase >20 Amp	2	2	2	2	2	2	2
Flat rate tariff - prepaid(c/kwh)		Domestic 1 phase > 20 Amp	2	2	2	2	2	2	2
Meter - IBT Block 1 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 2 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 1 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 2 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)			-	-	-	-	-	-	-
<b>Other</b>	2								
<b>Waste management tariffs</b>									
<b>Domestic</b>									
Street cleaning charge		one removal per week	3,628	3,911	4,216	4,448	4,711	4,923	5,145
Basic charge/fixd fee									
80l bin - once a week									
250l bin - once a week									

**WC023 Drakenstein - Supporting Table SA13b Service Tariffs by category - explanatory**

Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Exemptions, reductions and rebates (Rands)</b>									
-		-	-	-	-	-	-	-	-
[Insert lines as applicable]									
<b>Water tariffs</b>									
<b>Water usage - flat rate tariff (c/kl)</b>		Gated Villages	7	8	8	9	9	10	11
Water usage - Block 1 (c/kl)		0 to ≤6kl *	6	6	6	7	7	8	9
Water usage - Block 2 (c/kl)		>6 to ≤10kl	10	11	11	12	13	14	15
Water usage - Block 3 (c/kl)		>10 to ≤15 kl	14	15	16	17	19	20	22
Water usage - Block 4 (c/kl)		>15 to ≤30 kl	19	20	21	23	24	26	28
Water usage - Block 5 (c/kl)		>30 to ≤50 kl	-	-	-	-	-	-	-
Water usage - Block 6 (c/kl)		>50 to ≤80 kl	-	-	-	-	-	-	-
Water usage - Block 7 (c/kl)		above 80 kl	-	-	-	-	-	-	-
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
<b>Waste water tariffs</b>									
<b>Size per erf in m² - Block 1 (c/kl)</b>		1 to 550	696	744	805	845	895	935	977
Size per erf in m² - Block 2 (c/kl)		551 to 600	767	820	888	932	987	1,031	1,077
Size per erf in m² - Block 3 (c/kl)		601 to 1500	910	973	1,054	1,106	1,171	1,224	1,279
Size per erf in m² - Block 4 (c/kl)		1501 to 3000	2,149	2,297	2,488	2,708	2,868	2,997	3,132
Size per erf in m² - Block 5 (c/kl)		3001 to 10 000	-	-	-	-	-	-	-
Size per erf in m² - Block 6 (c/kl)		10 001 to 25000	-	-	-	-	-	-	-
Size per erf in m² - Block 7 (c/kl)		25 001 to 100 000	-	-	-	-	-	-	-
Size per erf in m² - Block 8 (c/kl)		100 001 to 300 000	-	-	-	-	-	-	-
		(fill in structure)							
		(fill in structure)							
<b>Electricity tariffs</b>									
<b>Domestic</b>		0	-	-	-	-	-	-	-
Life-line tariff - meter		Domestic life line20Amp	1	1	1	1	1	1	1
Life-line tariff - prepaid		Domestic life line20Amp	1	1	1	1	1	1	1
Flat rate tariff - meter (c/kwh)		Domestic 1 phase > 30 Amp	2	2	2	2	2	2	2
Flat rate tariff - prepaid(c/kwh)		Domestic 1 phase > 30 Amp	2	2	2	2	2	2	2
Flat rate tariff - meter (c/kwh)		Domestic 3 phase	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)		Domestic 3 phase > 20 Amp	-	-	-	-	-	-	-
<b>Business</b>									
Flat rate tariff - meter (c/kwh)		Commercial 1 phase > 20 Amp	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)		Commercial 1 phase > 20 Amp	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)		Commercial 3 phase	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)		Commercial 3 phase > 20 Amp	-	-	-	-	-	-	-
		(fill in thresholds)							

## WC023 Drakenstein - Supporting Table SA14 Household bills

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26 % incr.	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates		308.10	308.10	295.48	309.96	309.96	309.96	(43.5%)	175.16	183.23	191.65
Electricity: Basic levy		549.21	589.20	648.00	679.80	679.80	679.80	4.9%	713.40	745.51	779.05
Electricity: Consumption		1,951.40	2,097.20	2,413.90	2,620.50	2,620.50	2,620.50	10.3%	2,891.00	3,120.30	3,372.40
Water: Basic levy		57.11	61.05	65.02	69.37	69.37	69.37	7.7%	74.71	80.76	87.14
Water: Consumption		422.51	451.71	481.11	515.70	513.18	513.18	7.4%	553.77	597.57	644.79
Sanitation		217.94	232.98	248.12	264.74	264.74	264.74	4.5%	276.66	289.11	302.12
Refuse removal		302.32	324.98	347.40	370.67	370.67	370.67	4.5%	387.35	404.79	423.00
Other		—	—	—	—	—	—	—	—	—	—
<b>sub-total</b>		<b>3,808.59</b>	<b>4,065.22</b>	<b>4,499.03</b>	<b>4,830.74</b>	<b>4,828.22</b>	<b>4,828.22</b>	<b>5.0%</b>	<b>5,072.05</b>	<b>5,421.27</b>	<b>5,800.15</b>
VAT on Services		525.07	563.57	630.53	678.12	678.12	678.12	8.3%	734.55	785.70	785.70
<b>Total large household bill:</b>		<b>4,333.66</b>	<b>4,628.79</b>	<b>5,129.56</b>	<b>5,508.86</b>	<b>5,506.34</b>	<b>5,506.34</b>	<b>5.4%</b>	<b>5,806.60</b>	<b>6,206.97</b>	<b>6,585.85</b>
<b>% increase/-decrease</b>		<b>—</b>	<b>6.8%</b>	<b>10.8%</b>	<b>7.4%</b>	<b>(0.0%)</b>	<b>—</b>	<b>(26.3%)</b>	<b>5.5%</b>	<b>6.9%</b>	<b>6.1%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
Property rates		193.47	189.60	172.36	180.81	180.81	180.81	(58.5%)	75.07	78.53	82.14
Electricity: Basic levy		215.08	231.00	253.50	265.80	265.80	265.80	4.9%	278.70	291.24	304.35
Electricity: Consumption		975.70	1,048.00	1,206.95	1,310.25	1,310.25	1,310.25	10.3%	1,445.50	1,560.15	1,686.20
Water: Basic levy		57.11	61.05	65.02	69.37	69.37	69.37	7.9%	74.85	80.76	87.14
Water: Consumption		329.91	352.71	—	403.20	400.68	400.68	7.2%	432.37	466.57	503.44
Sanitation		156.89	167.71	178.61	190.58	190.58	190.58	4.5%	199.16	208.12	217.49
Refuse removal		302.32	324.98	347.40	370.67	370.67	370.67	4.5%	387.35	404.79	423.00
Other		—	—	—	—	—	—	—	—	—	—
<b>sub-total</b>		<b>2,230.48</b>	<b>2,375.05</b>	<b>2,223.84</b>	<b>2,790.68</b>	<b>2,788.16</b>	<b>2,788.16</b>	<b>3.7%</b>	<b>2,893.00</b>	<b>3,090.16</b>	<b>3,303.76</b>
VAT on Services		305.55	328.35	364.07	391.48	391.48	391.48	8.0%	422.69	451.74	483.24
<b>Total small household bill:</b>		<b>2,536.03</b>	<b>2,703.40</b>	<b>2,587.91</b>	<b>3,182.16</b>	<b>3,179.64</b>	<b>3,179.64</b>	<b>4.2%</b>	<b>3,315.69</b>	<b>3,541.90</b>	<b>3,787.00</b>
<b>% increase/-decrease</b>		<b>—</b>	<b>6.6%</b>	<b>(4.3%)</b>	<b>23.0%</b>	<b>(0.1%)</b>	<b>—</b>	<b>(81.4%)</b>	<b>4.3%</b>	<b>6.8%</b>	<b>6.9%</b>
<b>Monthly Account for Household - 'Indigent'</b>	3										
<b>Household receiving free basic services</b>											
<b>Rates and services charges:</b>											
Property rates		—	—	—	—	—	—	(100.0%)	—	—	—
Electricity: Basic levy		—	—	—	—	—	—	—	—	—	—
Electricity: Consumption		523.22	562.31	647.22	702.63	702.63	702.63	10.3%	775.15	836.61	904.19
Water: Basic levy		57.11	61.05	65.02	69.37	69.37	69.37	7.9%	74.85	80.76	87.14
Water: Consumption		237.85	253.71	270.21	290.70	288.18	288.18	7.0%	310.97	335.57	362.09
Sanitation		156.89	167.71	178.61	190.58	190.58	190.58	4.5%	199.16	208.12	217.49
Refuse removal		302.32	324.98	347.40	370.67	370.67	370.67	4.5%	387.35	404.79	423.00
Other		(699.41)	(750.70)	(936.37)	(1,003.00)	(1,003.00)	(1,003.00)	2.5%	(1,027.70)	(1,086.01)	(1,148.29)
<b>sub-total</b>		<b>577.98</b>	<b>619.06</b>	<b>572.09</b>	<b>620.95</b>	<b>618.43</b>	<b>618.43</b>	<b>15.9%</b>	<b>719.78</b>	<b>779.84</b>	<b>845.62</b>
VAT on Services		86.70	93.05	85.81	93.14	92.76	92.76	15.9%	107.97	116.97	126.84
<b>Total small household bill:</b>		<b>664.68</b>	<b>712.11</b>	<b>657.90</b>	<b>714.09</b>	<b>711.19</b>	<b>711.19</b>	<b>15.9%</b>	<b>827.75</b>	<b>896.81</b>	<b>972.46</b>
<b>% increase/-decrease</b>		<b>—</b>	<b>7.1%</b>	<b>(7.6%)</b>	<b>8.5%</b>	<b>(0.4%)</b>	<b>—</b>	<b>91.9%</b>	<b>16.4%</b>	<b>8.3%</b>	<b>8.4%</b>

WC023 Drakenstein - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Parent municipality										
Securities - National Government	1									
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total										
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total										
Consolidated total:										



WC023 Drakenstein - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment		Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months													
Name of institution & investment ID	1														
Parent municipality															
Escom		1		Surtees - National Government	Yes	Fixed	0.135	0	0	30 June 2025	-	-	-	-	-
Absa		1		Call	Yes	Variable	7	0	0	30 June 2025	140,000	-	-	10,000	150,000
Fnb		1		Call	Yes	Variable	7.66	0	0	30 June 2025	140,000	-	-	10,000	150,000
Standard Bank		1		Call	Yes	Variable	7.66	0	0	30 June 2025	140,000	-	-	10,000	150,000
Nedbank		1		Call	Yes	Variable	7.66	0	0	30 June 2025	140,000	-	-	10,000	150,000
Grindrod		1		Call	No	Variable	7	0	0	30 June 2025	140,000	-	-	10,000	150,000
Municipality sub-total											700,000		-	50,000	750,000
Entities															
N/A															
Entities sub-total															
TOTAL INVESTMENTS AND INTEREST	1										700,000		-	50,000	750,000

**WC023 Drakenstein - Supporting Table SA17 Borrowing**

Borrowing - Categorised by type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>										
<b>Parent municipality</b>										
Annuity and Bullet Loans		1,618,401	1,539,713	1,455,252	1,279,967	1,364,428	1,364,428	1,262,256	1,361,846	1,222,726
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	473	-	-	-	-	-	-	-
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	1,618,401	1,540,185	1,455,252	1,279,967	1,364,428	1,364,428	1,262,256	1,361,846	1,222,726
<b>Entities</b>										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	1,618,401	1,540,185	1,455,252	1,279,967	1,364,428	1,364,428	1,262,256	1,361,846	1,222,726
<b>Unspent Borrowing - Categorised by type</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

**WC023 Drakenstein - Supporting Table SA18 Transfers and grant receipts**

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
<b>RECEIPTS:</b>	1, 2									
<b><u>Operating Transfers and Grants</u></b>										
<b>National Government:</b>		177,096	200,044	221,829	235,236	237,212	237,212	254,012	266,200	278,357
Local Government Equitable Share		171,259	194,355	215,718	231,574	231,574	231,574	248,963	264,400	276,357
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant		3,287	4,139	4,363	2,062	2,062	2,062	3,349	–	–
Local Government Financial Management Grant		1,550	1,550	1,550	1,600	1,600	1,600	1,700	1,800	2,000
Municipal Disaster Relief Grant		–	–	198	–	1,976	1,976	–	–	–
Municipal Infrastructure Grant		1,000	–	–	–	–	–	–	–	–
Municipal Systems Improvement Grant		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–	–	–
<b>Provincial Government:</b>		21,266	2,450	4,368	5,273	7,171	7,171	14,037	9,573	1,373
Capacity Building and Other Grants		21,266	1,369	3,906	–	100	100	–	–	–
Community Development Workers Grant		–	–	–	113	113	113	113	113	113
Municipal Accreditation & Capacity Building Grant		–	–	–	249	249	249	249	260	260
Housing		–	–	–	1,888	125	125	10,720	–	–
Informal Settlements Upgrading Partnership Grant		–	–	–	2,500	1,000	1,000	1,000	9,200	1,000
Thusong Centre		–	–	–	–	–	–	–	–	–
Library Services Conditional Grant		–	–	–	–	–	–	–	–	–
Acceleration of Housing Delivery		–	–	–	–	5,137	5,137	–	–	–
Energy Resilience Grant		–	–	–	–	–	–	–	–	–
Tourism Grant		–	–	–	–	–	–	–	–	–
Title Deeds Restoration Grant		–	–	–	523	447	447	1,955	–	–
Municipal Service Delivery and Capacity Building Grant		–	–	–	–	–	–	–	–	–
Library Services Funding for most vulnerable B3 Mun		–	–	–	–	–	–	–	–	–
Infrastructure Grant		–	1,081	463	–	–	–	–	–	–
<b>District Municipality:</b>		2,376	1,255	738	797	797	797	575	–	–
<i>Specify (Add grant description)</i>		2,376	1,255	738	797	797	797	575	–	–
<b>Other grant providers:</b>		3,423	3,202	4,855	750	1,688	3,246	750	750	750
<i>DMOSS</i>		–	–	–	–	–	–	–	–	–
<i>Education Training and Development Practices SETA</i>		865	1,431	2,648	750	1,383	2,133	750	750	750
<i>European Union</i>		2,196	1,771	2,207	–	–	809	0	0	0
<i>Northern Cape Arts and Cultural</i>		–	–	–	–	–	–	0	0	0
<i>Organisation for Economic Co-operation and Development</i>		363	–	–	–	–	–	0	0	0
<i>Transnet Limited</i>		0	0	0	–	–	–	0	0	0
<i>Fair Trade</i>		–	–	–	–	305	305	–	–	–
<b>Total Operating Transfers and Grants</b>	5	204,161	206,950	231,790	242,056	246,868	248,427	269,374	276,523	280,480
<b><u>Capital Transfers and Grants</u></b>										
<b>National Government:</b>		77,736	77,989	375,980	694,155	469,886	469,886	605,377	284,667	75,855
Energy Efficiency and Demand Side Management Grant		4,000	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		18,315	16,000	10,000	3,340	3,340	3,340	12,140	11,924	12,463
Integrated Urban Development Grant		51,326	61,989	58,616	60,815	61,546	61,546	63,737	45,743	47,792
Municipal Disaster Relief Grant		–	–	985	–	–	–	–	–	–
Municipal Infrastructure Grant		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	2,669	30,000	30,000	30,000	39,500	2,000	15,600
Regional Bulk Infrastructure Grant		–	–	290,310	600,000	375,000	375,000	490,000	225,000	–
Water Services Infrastructure Grant		4,095	–	13,400	–	–	–	–	–	–
<b>Provincial Government:</b>		24,039	15,707	34,868	54,300	20,551	20,551	33,700	63,570	90,453
Fire Services Capacity Building Grant		–	–	–	–	–	–	–	–	–
Community Library Services Grant		–	–	–	–	–	–	–	–	–
Public Transport: Maintenance & Construction		24,039	15,707	30,652	11,300	9,875	9,875	2,040	7,870	19,453
Acceleration of Housing Delivery		–	–	–	–	–	–	–	–	–
Capital Human Settlement		–	–	–	43,000	10,676	10,676	20,000	55,700	71,000
Informal Settlements Upgrading Partnership Grant Capital		–	–	–	–	–	–	11,660	–	–
Infrastructure Grant		–	–	4,216	–	–	–	–	–	–
<b>District Municipality:</b>		3,169	–	–	–	–	–	–	–	–
<i>Specify (Add grant description)</i>		3,169	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>		12,869	23,081	48,105	8,000	32,400	32,400	20,000	20,000	20,000
<i>Developers Contribution</i>		–	–	39,429	8,000	32,400	32,400	20,000	20,000	20,000
<i>DMOSS</i>		–	–	–	–	–	–	–	–	–
<i>European Union</i>		2,420	1,234	480	–	–	–	–	–	–
<i>Unspecified</i>		10,449	21,847	8,196	–	–	–	–	–	–
<b>Total Capital Transfers and Grants</b>	5	117,813	116,777	458,952	756,455	522,837	522,837	659,077	368,237	186,308
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		321,974	323,728	690,743	998,511	769,705	771,263	928,451	644,760	466,788

**WC023 Drakenstein - Supporting Table SA19 Expenditure on transfers and grant programme**

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
<b>EXPENDITURE:</b>	1									
<b><u>Operating expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		2,550	20,538	36,041	37,928	40,962	40,962	254,012	266,200	278,357
Local Government Equitable Share		–	14,214	34,148	34,031	35,087	35,087	248,963	264,400	276,357
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant		–	4,139	146	2,062	2,062	2,062	3,349	–	–
Integrated Urban Development Grant		–	635	–	–	–	–	–	–	–
Local Government Financial Management Grant		1,550	1,550	1,550	1,600	1,600	1,600	1,700	1,800	2,000
Municipal Disaster Relief Grant		–	–	198	235	2,213	2,213	–	–	–
Municipal Infrastructure Grant		1,000	–	–	–	–	–	–	–	–
Municipal Systems Improvement Grant		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–	–	–
<b>Provincial Government:</b>		3,015	3,170	4,640	10,097	7,373	7,373	13,788	9,573	1,373
Capacity Building and Other Grants		3,015	2,090	4,177	113	172	172	–	–	–
Community Development Workers Grant		–	–	–	249	113	113	113	113	113
Municipal Accreditation and Capacity Building Grant		–	–	–	–	249	249	–	260	260
Housing		–	–	–	6,612	4,850	4,850	10,720	–	–
Informal Settlements Upgrading Partnership Grant		–	–	–	2,500	1,000	1,000	1,000	9,200	1,000
Thusong Centre		–	–	–	–	42	42	–	–	–
Library Services Conditional Grant		–	–	–	–	–	–	–	–	–
Energy Resilience Grant		–	–	–	–	–	–	–	–	–
Tourism Grant		–	–	–	100	–	–	–	–	–
Title Deeds Restoration Grant		–	–	–	523	447	447	1,955	–	–
Infrastructure Grant		–	1,081	463	–	500	500	–	–	–
<b>District Municipality:</b>		2,376	1,255	270	897	1,201	1,201	575	–	–
<i>Specify (Add grant description)</i>		2,376	1,255	270	897	1,201	1,201	575	–	–
<b>Other grant providers:</b>		1,915	1,431	1,982	750	3,246	3,246	750	750	750
<i>DMOSS</i>		–	–	–	–	–	–	–	–	–
<i>Education Training and Development Practices SETA</i>		865	1,431	1,516	750	2,133	2,133	750	750	750
<i>European Union</i>		1,051	–	466	–	809	809	–	–	–
<i>Organisation for Economic Co-operation and Development</i>		–	–	–	–	–	–	–	–	–
<i>Transnet Limited</i>		–	–	–	–	–	–	–	–	–
<i>Unspecified</i>		–	–	–	–	305	305	–	–	–
<i>Western Cape Destination Marketing Organisation</i>		–	–	–	–	–	–	–	–	–
<b>Total operating expenditure of Transfers and Grants:</b>		9,857	26,394	42,933	49,673	52,783	52,783	269,125	276,523	280,480
<b><u>Capital expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		67,928	67,182	326,082	603,613	421,059	421,059	517,719	247,537	65,961
Energy Efficiency and Demand Side Management Grant		4,000	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		15,926	13,913	8,696	2,904	2,904	2,904	10,557	10,369	10,837
Integrated Urban Development Grant		44,440	53,269	50,970	52,883	59,605	59,605	55,423	39,777	41,558
Municipal Infrastructure Grant		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	2,321	26,087	32,462	32,462	25,652	1,739	13,565
Regional Bulk Infrastructure Grant		–	–	252,443	521,739	326,087	326,087	426,087	195,652	–
Water Services Infrastructure Grant		3,562	–	11,652	–	–	–	–	–	–
<b>Provincial Government:</b>		23,964	18,444	35,288	52,826	19,771	19,771	33,434	62,543	87,916
Capacity Building and Other Grants		23,964	18,444	6,597	–	–	–	–	–	–
Fire Services Capacity Building Grant		–	–	–	–	–	–	–	–	–
Community Library Services Grant		–	–	–	–	–	–	–	–	–
Public Transport: Maintenance & Construction		–	–	–	9,826	8,587	8,587	1,774	6,843	16,916
Acceleration of Housing Delivery Capital		–	–	–	–	115	115	–	–	–
Capital Human Settlement		–	–	28,691	43,000	10,896	10,896	20,000	55,700	71,000
Informal Settlements Upgrading Partnership Grant Capital		–	–	–	–	173	173	11,660	–	–
Infrastructure Grant		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>		3,169	–	–	–	–	–	–	–	–
<i>Specify (Add grant description)</i>		3,169	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>		17,713	30,072	39,909	8,000	32,400	32,400	20,000	20,000	20,000
<i>Developers Contribution</i>		15,293	28,768	39,429	8,000	32,400	32,400	20,000	20,000	20,000
<i>European Union</i>		2,420	1,304	480	–	–	–	–	–	–
<i>Unspecified</i>		–	–	–	–	–	–	–	–	–
<b>Total capital expenditure of Transfers and Grants</b>		112,773	115,698	401,279	664,439	473,230	473,230	571,153	330,080	173,877
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		122,630	142,093	444,212	714,112	526,012	526,012	840,278	606,603	454,357

**WC023 Drakenstein - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds**

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		177,096	200,044	221,829	235,236	237,212	237,212	254,012	266,200	278,357
Repayment of grants		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		<b>177,096</b>	<b>200,044</b>	<b>221,829</b>	<b>235,236</b>	<b>237,212</b>	<b>237,212</b>	<b>254,012</b>	<b>266,200</b>	<b>278,357</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		21,266	2,450	4,368	5,273	7,171	7,171	14,037	9,573	1,373
<b>Conditions met - transferred to revenue</b>		<b>21,266</b>	<b>2,450</b>	<b>4,368</b>	<b>5,273</b>	<b>7,171</b>	<b>7,171</b>	<b>14,037</b>	<b>9,573</b>	<b>1,373</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		2,376	1,255	738	797	797	797	575	–	–
<b>Conditions met - transferred to revenue</b>		<b>2,376</b>	<b>1,255</b>	<b>738</b>	<b>797</b>	<b>797</b>	<b>797</b>	<b>575</b>	<b>–</b>	<b>–</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>										
Balance unspent at beginning of the year		(3,335)	(1,887)	(2,071)	–	(1,601)	(1,601)	–	–	–
Current year receipts		3,423	3,202	4,855	750	1,688	3,246	750	750	750
<b>Conditions met - transferred to revenue</b>		<b>(9,261)</b>	<b>(10,072)</b>	<b>(1,150)</b>	<b>–</b>	<b>(663)</b>	<b>895</b>	<b>750</b>	<b>750</b>	<b>750</b>
Conditions still to be met - transferred to liabilities		9,349	11,387	3,934	750	750	750	–	–	–
<b>Total operating transfers and grants revenue</b>		<b>191,477</b>	<b>193,676</b>	<b>225,785</b>	<b>241,306</b>	<b>244,517</b>	<b>246,076</b>	<b>269,374</b>	<b>276,523</b>	<b>280,480</b>
<b>Total operating transfers and grants - CTBM</b>	2	<b>9,349</b>	<b>11,387</b>	<b>3,934</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		(0)	(0)	(0)	–	–	–	–	–	–
Current year receipts		77,736	77,989	375,980	694,155	469,886	469,886	605,377	284,667	75,855
<b>Conditions met - transferred to revenue</b>		<b>77,736</b>	<b>77,989</b>	<b>375,980</b>	<b>694,155</b>	<b>469,886</b>	<b>469,886</b>	<b>605,377</b>	<b>284,667</b>	<b>75,855</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		24,039	15,707	34,868	54,300	20,551	20,551	33,700	63,570	90,453
<b>Conditions met - transferred to revenue</b>		<b>24,039</b>	<b>15,707</b>	<b>34,868</b>	<b>54,300</b>	<b>20,551</b>	<b>20,551</b>	<b>33,700</b>	<b>63,570</b>	<b>90,453</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		3,169	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		<b>3,169</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>										
Balance unspent at beginning of the year		(24,744)	(25,403)	(37,421)	–	–	–	–	–	–
Current year receipts		12,869	23,081	48,105	8,000	32,400	32,400	20,000	20,000	20,000
<b>Conditions met - transferred to revenue</b>		<b>(23,550)</b>	<b>(15,016)</b>	<b>(4,058)</b>	<b>8,000</b>	<b>32,400</b>	<b>32,400</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
Conditions still to be met - transferred to liabilities		11,675	12,694	14,742	–	–	–	–	–	–
<b>Total capital transfers and grants revenue</b>		<b>81,394</b>	<b>78,681</b>	<b>406,789</b>	<b>756,455</b>	<b>522,837</b>	<b>522,837</b>	<b>659,077</b>	<b>368,237</b>	<b>186,308</b>
<b>Total capital transfers and grants - CTBM</b>	2	<b>11,675</b>	<b>12,694</b>	<b>14,742</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>272,871</b>	<b>272,357</b>	<b>632,574</b>	<b>997,761</b>	<b>767,354</b>	<b>768,912</b>	<b>928,451</b>	<b>644,760</b>	<b>466,788</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		<b>21,024</b>	<b>24,080</b>	<b>18,677</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>–</b>	<b>–</b>	<b>–</b>

WC023 Drakenstein - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
	2										
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to other Organs of State</b>											
<i>Ts_O_M_Da&amp;A_Pda_Wc Invest&amp;Trade Promot</i>	3	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b>											
<i>Ts_O_M_Pe_Oth Trf Pe_Afrimat</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Pe_Oth Trf Pe_Donation Taxis</i>		-	-	-	-	315	315	315	-	-	-
<i>Ts_O_M_Np Ins_Unspecified</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Unspecified</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Museums</i>		300	-	100	200	200	200	200	-	-	-
<i>Ts_O_M_Np Ins_Pub Sch_Sec21_Maint</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Pub Sch_Sec21_Sp&amp;Recr</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Spca</i>		100	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Tourism</i>		958	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Unspecified</i>		2,867	3,890	3,689	4,811	6,200	6,200	6,200	4,452	4,452	4,452
<i>Ts_O_M_Pc_Non Fin Pc_Product</i>		10,400	20,245	10,547	30,915	31,115	31,115	31,115	-	-	-
<i>Paarichella</i>		-	-	-	-	-	-	-	30	30	30
<i>The Rock Ultra Trail</i>		-	-	-	-	-	-	-	50	50	50
<i>SA UCI, XCO and XCC</i>		-	-	-	-	-	-	-	50	50	50
<i>Paarl Bike Festival</i>		-	-	-	-	-	-	-	200	200	200
<i>Winelands 10</i>		-	-	-	-	-	-	-	50	50	50
<i>Pass2Pass Ultra Trail</i>		-	-	-	-	-	-	-	50	50	50
<i>SportSA Run</i>		-	-	-	-	-	-	-	20	20	20
<i>Other Adhoc Events</i>		-	-	-	-	-	-	-	250	100	100
<i>Derbies</i>		-	-	-	-	-	-	-	140	140	140
<i>Boland Rugby Union</i>		-	-	-	-	-	-	-	50	50	50
<i>Sport Council</i>		-	-	-	-	-	-	-	-	50	50
<i>Boland Cricket Union</i>		-	-	-	-	-	-	-	50	50	50
<i>Berg River Canoe Marathon</i>		-	-	-	-	-	-	-	60	60	60
<i>27 for Freedom Race</i>		-	-	-	-	-	-	-	80	80	80
<i>Rhodes Half-Marathon /Safari</i>		-	-	-	-	-	-	-	60	60	60
<i>Boxing day Cycle race</i>		-	-	-	-	-	-	-	75	75	75
<i>Other Events Sport</i>		-	-	-	-	-	-	-	-	150	150
<i>Ts_O_M_Pe_Oth Trf Pe_Paarl Fm</i>		88	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Pe_Oth Trf Pe_Radio Kc</i>		144	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		14,857	24,135	14,336	35,926	37,830	37,830	37,830	5,667	5,717	5,717
<b>Cash Transfers to Groups of Individuals</b>											
<i>Ts_O_M_Hh_Cash_Oth(Nh)_H/S_Emerg Hous</i>		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	14,857	24,135	14,336	35,926	37,830	37,830	37,830	5,667	5,717	5,717
<b>Non-Cash Transfers to other municipalities</b>											
	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other Organs of State</b>											
	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Grants to Organisations</b>											
	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
<b>Groups of Individuals</b>											
<i>Ts_O_Ik_Hh_Cash_Bursaries (Non-Employee)</i>		147	-	-	-	-	-	-	-	-	-
<i>Ts_O_Ik_Hh_Cash_Bursaries (Non-Employee)</i>		-	-	141	-	100	100	100	-	-	-
<i>Ts_O_Ik_Hh_Cash_Bursaries (Non-Employee)</i>		340	772	374	400	650	650	650	400	400	400
<i>Ts_O_Ik_Hh_Cash_Oth(Nh)_H/S_Emerg Hous</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_Ik_Hh_Cash_Oth(Nh)_R/D_Sk Dev&amp;Trai</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_Ik_Hh_Soc Assis_Grant In Aid</i>		-	-	-	364	364	364	364	123	-	-
Total Non-Cash Grants To Groups Of Individuals:		487	772	515	764	1,114	1,114	1,114	523	400	400
TOTAL NON-CASH TRANSFERS AND GRANTS		487	772	515	764	1,114	1,114	1,114	523	400	400
TOTAL TRANSFERS AND GRANTS	6	15,344	24,907	14,851	36,690	38,943	38,943	38,943	6,190	6,117	6,117

WC023 Drakenstein - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		24,648	24,570	25,145	34,991	30,812	30,812	32,384	34,084	35,447
Pension and UIF Contributions		1,123	1,020	1,289	–	1,453	1,453	1,527	1,607	1,672
Medical Aid Contributions		412	313	331	–	358	358	376	396	412
Motor Vehicle Allowance										
Cellphone Allowance		2,644	3,098	3,218	3,754	3,789	3,789	3,982	4,191	4,359
Housing Allowances		74	76	64	–	38	38	40	42	44
Other benefits and allowances		2,754	4,137	4,293	533	2,827	2,827	2,971	3,127	3,252
<b>Sub Total - Councillors</b>		<b>31,654</b>	<b>33,213</b>	<b>34,340</b>	<b>39,277</b>	<b>39,277</b>	<b>39,277</b>	<b>41,280</b>	<b>43,447</b>	<b>45,185</b>
<b>% increase</b>	4		4.9%	3.4%	14.4%	–	–	5.1%	5.2%	4.0%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		8,577	7,838	9,088	9,815	11,010	11,010	11,349	13,925	14,740
Pension and UIF Contributions		1,166	1,129	1,345	1,174	1,074	1,074	1,320	1,389	1,470
Medical Aid Contributions		74	70	107	64	128	128	134	141	149
Overtime										
Performance Bonus		1,042	1,367	825	1,176	1,718	1,718	1,903	2,272	2,405
Motor Vehicle Allowance		398	407	821	562	477	477	766	716	758
Cellphone Allowance	3	191	131	137	143	130	130	154	162	172
Housing Allowances	3	–	–	7	–	13	13	27	28	30
Other benefits and allowances	3	–	–	–	–	–	–	–	–	–
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance		–	44	–	–	–	–	–	–	–
In kind benefits										
<b>Sub Total - Senior Managers of Municipality</b>		<b>11,449</b>	<b>10,987</b>	<b>12,330</b>	<b>12,933</b>	<b>14,549</b>	<b>14,549</b>	<b>15,653</b>	<b>18,634</b>	<b>19,724</b>
<b>% increase</b>	4		(4.0%)	12.2%	4.9%	12.5%	–	7.6%	19.0%	5.8%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		438,540	447,629	468,703	539,332	524,283	524,283	576,525	610,010	656,706
Pension and UIF Contributions		85,606	88,702	91,992	102,571	101,088	101,088	113,372	121,478	130,892
Medical Aid Contributions		25,661	26,749	28,238	34,471	33,000	33,000	33,906	36,331	39,146
Overtime		40,256	47,490	61,034	49,456	62,196	62,196	66,227	68,571	72,000
Performance Bonus		34,386	35,131	37,177	43,362	37,097	37,097	41,061	44,471	47,918
Motor Vehicle Allowance	3	28,813	29,988	30,815	34,950	36,756	36,756	38,222	40,279	43,397
Cellphone Allowance	3	3,891	4,337	4,479	4,619	5,321	5,321	5,041	5,401	5,820
Housing Allowances	3	3,502	3,620	3,725	4,620	5,970	5,970	4,397	4,721	5,087
Other benefits and allowances	3	9,646	9,719	12,098	9,783	13,828	13,828	14,520	15,246	16,008
Payments in lieu of leave		1,759	4,003	7,294	10,448	7,294	7,294	7,775	8,305	8,923
Long service awards		7,597	8,938	9,531	10,435	9,598	9,598	9,850	10,551	11,336
Post-retirement benefit obligations	6	27,416	31,777	33,198	37,667	32,976	32,976	36,293	40,138	43,121
Entertainment										
Scarcity										
Acting and post related allowance		1,711	877	1,135	973	1,091	1,091	1,101	1,157	1,214
In kind benefits										
<b>Sub Total - Other Municipal Staff</b>		<b>708,783</b>	<b>738,958</b>	<b>789,419</b>	<b>882,686</b>	<b>870,498</b>	<b>870,498</b>	<b>948,289</b>	<b>1,006,658</b>	<b>1,081,567</b>
<b>% increase</b>	4		4.3%	6.8%	11.8%	(1.4%)	–	8.9%	6.2%	7.4%
<b>Total Parent Municipality</b>		<b>751,886</b>	<b>783,158</b>	<b>836,090</b>	<b>934,896</b>	<b>924,323</b>	<b>924,323</b>	<b>1,005,222</b>	<b>1,068,739</b>	<b>1,146,477</b>
			4.2%	6.8%	11.8%	(1.1%)	–	8.8%	6.3%	7.3%
<b>Board Members of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
<b>Sub Total - Board Members of Entities</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>% increase</b>	4		–	–	–	–	–	–	–	–

Summary of Employee and Councillor remuneration R thousand	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
<b>Sub Total - Senior Managers of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Other Staff of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
<b>Sub Total - Other Staff of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		751,886	783,158	836,090	934,896	924,323	924,323	1,005,222	1,068,739	1,146,477
<b>% increase</b>	4		4.2%	6.8%	11.8%	(1.1%)	-	8.8%	6.3%	7.3%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	720,232	749,944	801,749	895,619	885,046	885,046	963,942	1,025,292	1,101,291



**WC023 Drakenstein - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

<b>Disclosure of Salaries, Allowances &amp; Benefits 1.</b>	<b>Ref</b>	<b>No.</b>	<b>Salary</b>	<b>Contributions</b>	<b>Allowances</b>	<b>Performance Bonuses</b>	<b>In-kind benefits</b>	<b>Total Package</b>
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4		787,690	152,345	148,975			1,089,010
Chief Whip			1,034,054	111,243	289,481			1,434,778
Executive Mayor			853,239	194,147	365,744			1,413,130
Deputy Executive Mayor			787,690	-	344,935			1,132,625
Executive Committee			7,187,525	405,417	2,057,500			9,650,442
Total for all other councillors			21,733,702	1,040,115	3,786,282			26,560,099
<b>Total Councillors</b>	8	-	<b>32,383,900</b>	<b>1,903,267</b>	<b>6,992,917</b>			<b>41,280,084</b>
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			2,233,554	360,860	183,175	384,386		3,161,975
Chief Finance Officer			1,827,396	266,897	100,078	303,789		2,498,160
SM D01			1,943,779	226,126	24,478	303,789		2,498,172
SM D02			1,675,571	254,123	264,710	303,789		2,498,193
SM D03			-	-	-	-		-
SM D04			2,105,189	64,731	24,478	303,789		2,498,187
SM D05			1,563,403	294,310	336,663	303,789		2,498,165
								-
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8,10	-	<b>11,348,892</b>	<b>1,467,047</b>	<b>933,582</b>	<b>1,903,331</b>		<b>15,652,852</b>
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8,10	-	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	<b>43,732,792</b>	<b>3,370,314</b>	<b>7,926,499</b>	<b>1,903,331</b>		<b>56,932,936</b>

WC023 Drakenstein - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2023/24			Current Year 2024/25			Budget Year 2025/26		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Number</b>	<b>1,2</b>									
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		–	–	–	–	–	–	–	–	–
Board Members of municipal entities	4									
<b>Municipal employees</b>	5									
Municipal Manager and Senior Managers	3	6	6	–	6	6	–	6	6	–
Other Managers	7	57	56	–	57	57	–	57	57	–
Professionals		234	203	–	234	210	–	234	219	–
<i>Finance</i>		31	27	–	31	29	–	31	30	–
<i>Spatial/town planning</i>		15	15	–	15	15	–	15	15	–
<i>Information Technology</i>		4	3	–	4	3	–	4	4	–
<i>Roads</i>		6	6	–	6	6	–	6	6	–
<i>Electricity</i>		21	18	–	21	19	–	21	20	–
<i>Water</i>		9	7	–	9	7	–	9	8	–
<i>Sanitation</i>		11	8	–	11	9	–	11	10	–
<i>Refuse</i>		6	4	–	6	4	–	6	5	–
<i>Other</i>		131	115	–	131	118	–	131	121	–
Technicians		26	24	–	26	24	–	26	26	–
<i>Finance</i>										
<i>Spatial/town planning</i>		6	5	–	6	5	–	6	6	–
<i>Information Technology</i>		4	4	–	4	4	–	4	4	–
<i>Roads</i>		–	–	–	–	–	–	–	–	–
<i>Electricity</i>		4	4	–	4	4	–	4	4	–
<i>Water</i>		3	3	–	3	3	–	3	3	–
<i>Sanitation</i>		–	–	–	–	–	–	–	–	–
<i>Refuse</i>		1	1	–	1	1	–	1	1	–
<i>Other</i>		8	7	–	8	7	–	8	8	–
Clerks (Clerical and administrative)		356	299	–	356	311	–	356	322	–
Service and sales workers		319	213	–	319	214	–	319	215	–
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		56	43	–	56	46	–	56	49	–
Plant and Machine Operators		213	182	–	213	186	–	213	191	–
Elementary Occupations		711	618	–	711	637	–	711	654	–
<b>TOTAL PERSONNEL NUMBERS</b>	9	<b>1,978</b>	<b>1,644</b>	<b>–</b>	<b>1,978</b>	<b>1,691</b>	<b>–</b>	<b>1,978</b>	<b>1,739</b>	<b>–</b>
<b>% increase</b>					–	2.9%	–	–	2.8%	–
<b>Total municipal employees headcount</b>	6, 10	<b>1,898</b>	<b>1,582</b>	<b>–</b>	<b>1,898</b>	<b>1,627</b>	<b>–</b>	<b>1,898</b>	<b>1,674</b>	<b>–</b>
Finance personnel headcount	8, 10	<b>207</b>	<b>178</b>	<b>–</b>	<b>207</b>	<b>184</b>	<b>–</b>	<b>207</b>	<b>191</b>	<b>–</b>
Human Resources personnel headcount	8, 10	<b>39</b>	<b>34</b>	<b>–</b>	<b>39</b>	<b>37</b>	<b>–</b>	<b>39</b>	<b>39</b>	<b>–</b>

WC023 Drakenstein - Supporting Table SA25 Budgeted monthly revenue and expenditure

R thousand	Ref	Description	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Revenue</b>																	
<b>Exchange Revenue</b>																	
Service charges - Electricity		156,065	171,700	152,128	139,411	134,959	143,697	133,105	152,404	152,065	153,068	148,357	186,845	182,805	1,823,805	1,961,678	2,122,380
Service charges - Water		18,479	16,788	18,268	20,915	23,695	25,890	28,645	28,722	26,958	26,958	26,958	33,652	295,928	295,928	309,245	324,634
Service charges - Waste Water Management		14,760	14,633	14,635	14,950	15,290	16,229	14,651	15,730	16,076	16,076	15,879	16,510	185,368	185,368	193,710	203,349
Service charges - Waste Management		16,191	16,209	16,185	16,141	16,243	16,206	16,145	16,242	16,317	16,317	16,343	16,929	195,619	195,619	204,422	214,595
Sale of Goods and Rendering of Services		1,271	8,427	971	8,693	2,034	1,692	2,085	2,442	2,442	2,442	2,442	37,416	38,133	38,133	38,897	38,897
Agency services		1,030	2,060	1,785	1,976	1,663	784	2,124	1,619	1,619	1,619	1,619	1,654	19,551	20,430	21,350	21,350
Interest																	
Interest earned from Receivables		1,842	1,786	1,801	1,772	1,743	1,694	1,823	1,269	1,269	1,269	1,269	1,269	1,303	18,841	19,670	20,555
Interest earned from Current and Non Current Assets		4,368	6,680	6,407	6,212	5,758	6,144	6,594	6,419	6,333	6,333	6,333	7,418	75,000	75,000	75,000	75,000
Dividends																	
Rent on Land		1	1	1	1	1	1	1	1	1	1	1	1	9	10	10	10
Rental from Fixed Assets		667	692	615	605	737	618	537	380	380	380	380	380	566	6,577	6,873	7,725
Licence and permits		323	312	367	434	358	222	491	331	331	331	331	331	338	4,169	4,356	4,552
<b>Special rating levies</b>																	
<b>Operational Revenue</b>																	
<b>Non-Exchange Revenue</b>																	
Property rates		82,422	40,360	40,757	40,666	41,452	41,429	41,365	41,518	41,595	41,672	41,749	43,398	538,383	562,176	587,474	587,474
Surcharges and Taxes																	
Fines, penalties and forfeits		412	356	396	828	562	37,424	513	510	510	510	510	82,124	124,676	124,943	125,221	125,221
Licences or permits				3	4	0	0		1			1	1	12	12	12	13
Transfer and subsidies - Operational		103,291	74	97	3,056	409	82,932	272	238	62,175	238	238	16,378	269,125	276,523	280,480	280,480
Interest		292	289	275	285	267	271	269	269	269	269	269	275	3,303	3,452	3,607	3,607
Fuel Levy																	
Operational Revenue																	
Gains on disposal of Assets																	
Other Gains																	
Discontinued Operations																	
<b>Total Revenue (excluding capital transfers and contribt</b>		<b>401,788</b>	<b>281,503</b>	<b>255,112</b>	<b>261,539</b>	<b>254,228</b>	<b>387,237</b>	<b>244,945</b>	<b>271,935</b>	<b>334,712</b>	<b>276,184</b>	<b>271,780</b>	<b>465,221</b>	<b>3,706,184</b>	<b>3,869,663</b>	<b>4,073,651</b>	<b>4,073,651</b>
<b>Expenditure</b>																	
Employee related costs		63,428	64,100	71,823	67,117	106,419	73,026	67,547	76,196	76,196	76,262	76,345	145,484	963,942	1,025,292	1,101,291	1,101,291
Remuneration of councillors		2,870	2,915	2,924	2,916	4,471	2,148	3,060	3,242	3,976	3,976	3,976	4,807	41,280	43,447	45,185	45,185
Bulk purchases - electricity		193,340	181,145	119,893	80,320	102,927	100,664	95,837	105,938	96,966	98,384	98,161	189,770	1,463,347	1,541,782	1,637,218	1,637,218
Inventory consumed		3,563	8,969	6,749	5,889	8,810	9,121	4,745	8,581	9,421	12,000	14,579	41,165	131,411	136,929	143,303	143,303
Debt impairment		8,969	8,969	8,969	8,969	8,969	41,103	8,969	(752)	(752)	(752)	(752)	(752)	78,676	79,566	83,662	83,662
Depreciation and amortisation			42,823	21,411	30,166	23,600	23,600	23,600	23,600	23,600	23,600	23,600	23,942	283,543	303,391	326,146	326,146
Interest			21,091	10,546	10,546	10,546	10,343	10,433	25,461	12,259	12,259	12,259	11,468	147,210	141,066	144,461	144,461
Contracted services		4,060	11,478	16,497	18,019	16,796	25,110	14,087	12,537	15,332	19,394	23,457	96,600	275,369	286,611	286,423	286,423
Transfers and subsidies		106	140	167	26	184	155	(99)	64	64	64	64	64	5,255	6,117	6,117	6,117
Irrecoverable debts written off		16,891	1,105	1,221	1,399	1,004	834	736	688	331	331	331	83,596	108,466	108,466	108,466	108,466
Operational costs		12,042	11,968	7,891	7,181	13,295	11,003	11,266	8,738	10,535	13,147	15,795	170,481	175,307	175,307	184,351	184,351
Losses on disposal of Assets																	
Other Losses																	
<b>Total Expenditure</b>		<b>305,268</b>	<b>352,524</b>	<b>265,090</b>	<b>232,546</b>	<b>297,022</b>	<b>297,108</b>	<b>240,182</b>	<b>264,292</b>	<b>247,927</b>	<b>258,665</b>	<b>267,813</b>	<b>645,577</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>	<b>4,073,623</b>
<b>Surplus/(Deficit)</b>		<b>96,520</b>	<b>(71,021)</b>	<b>(12,977)</b>	<b>28,993</b>	<b>(42,794)</b>	<b>90,128</b>	<b>4,763</b>	<b>7,643</b>	<b>86,785</b>	<b>17,519</b>	<b>3,966</b>	<b>(180,356)</b>	<b>29,169</b>	<b>14,590</b>	<b>28</b>	<b>28</b>
Transfers and subsidies - capital (monetary allocations)		1,019	1,185	17,384	11,942	51,609	38,698	(7,509)	19,868	51,271	52,625	55,616	277,455	571,153	330,080	173,877	173,877
Transfers and subsidies - capital (in-kind)																	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>	<b>173,905</b>
Income Tax																	
<b>Surplus/(Deficit) after income tax</b>		<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>	<b>173,905</b>
Share of Surplus/Deficit attributable to Joint Venture																	
Share of Surplus/Deficit attributable to Minorities																	
<b>Surplus/(Deficit) attributable to municipality</b>		<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>	<b>173,905</b>
Share of Surplus/Deficit attributable to Associate Intercompany/Parent subsidiary transactions																	
<b>Surplus/(Deficit) for the year</b>	1	<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>	<b>173,905</b>

WC023 Drakenstein - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 01 - Office Of The City Manager		86,377	46,613	46,797	62,279	47,031	59,772	47,524	47,558	55,082	47,626	47,703	50,607	644,970	670,818	698,300
Vote 02 - Financial Services		2,425	3,410	2,123	2,594	3,060	2,805	2,374	1,739	1,739	1,739	1,739	22,294	48,043	49,269	50,561
Vote 03 - Corporate & Planning Services																
Vote 04 - Planning And Development																
Vote 05 - Community Services		383	6,683	417	7,685	659	472	1,379	2,044	2,044	2,044	2,044	47,456	73,309	93,436	100,858
Vote 06 - Engineering Services		311,829	223,233	220,588	197,808	252,569	324,363	183,164	237,921	324,588	274,869	273,379	538,131	3,362,441	3,236,905	3,247,119
Vote 07 - Internal Audit																
Vote 08 - Risk Management																
Vote 09 - Idp																
Vote 10 - Communication And Marketing																
Vote 11 - Public Safety		1,793	2,748	2,570	3,114	2,518	38,524	2,995	2,531	2,531	2,531	2,531	84,188	148,573	149,314	150,690
Vote 12 -																
Vote 13 -																
Vote 14 -																
Vote 15 - Other																
<b>Total Revenue by Vote</b>		<b>402,807</b>	<b>282,687</b>	<b>272,496</b>	<b>273,481</b>	<b>305,837</b>	<b>425,935</b>	<b>237,436</b>	<b>291,793</b>	<b>385,984</b>	<b>328,809</b>	<b>327,396</b>	<b>742,676</b>	<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 01 - Office Of The City Manager		414	450	461	627	553	456	465	598	604	614	623	1,174	7,041	7,469	7,964
Vote 02 - Financial Services		15,617	14,380	12,106	10,074	19,697	14,188	11,806	11,224	11,593	12,150	12,712	22,053	167,600	175,888	187,708
Vote 03 - Corporate & Planning Services		13,584	16,731	17,111	16,305	24,407	33,616	15,881	22,045	23,249	24,503	25,804	62,779	296,015	311,830	329,247
Vote 04 - Planning And Development																
Vote 05 - Community Services		12,620	21,059	20,712	24,988	29,017	8,209	20,580	21,427	20,806	21,199	21,592	62,586	284,795	299,551	309,883
Vote 06 - Engineering Services		252,495	286,127	200,983	165,209	204,611	187,149	174,888	193,312	175,379	182,990	188,958	392,831	2,604,932	2,732,918	2,896,787
Vote 07 - Internal Audit		839	829	1,009	871	1,416	909	1,182	975	986	1,003	1,020	1,239	12,279	13,131	14,114
Vote 08 - Risk Management		176	172	210	239	409	244	275	275	278	282	286	464	3,310	3,521	3,782
Vote 09 - Idp		428	496	471	420	712	385	439	475	493	519	545	818	6,199	6,604	7,066
Vote 10 - Communication And Marketing		361	406	457	532	938	648	470	548	591	655	720	1,723	8,048	8,331	8,863
Vote 11 - Public Safety		8,732	11,873	14,570	13,280	15,262	51,305	14,196	13,414	13,949	14,751	15,553	99,910	286,796	295,830	308,209
Vote 12 -																
Vote 13 -																
Vote 14 -																
Vote 15 - Other																
<b>Total Expenditure by Vote</b>		<b>305,268</b>	<b>352,524</b>	<b>288,090</b>	<b>232,546</b>	<b>297,022</b>	<b>297,108</b>	<b>240,182</b>	<b>264,292</b>	<b>247,927</b>	<b>258,665</b>	<b>267,813</b>	<b>645,577</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
Income Tax																
Share of Surplus/Deficit attributable to Minorities																
Intercompany/Parent subsidiary transactions																
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>

WC023 Drakenstein - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

R thousand	Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Revenue - Functional</b>																	
<b>Governance and administration</b>																	
	Executive and council	86,757	47,713	47,072	63,366	47,765	60,736	47,895	48,228	55,752	48,296	48,373	71,874	673,826	700,045	727,917	
	Finance and administration	211	185	73	249	244	332	151	162	162	162	162	16,920	19,013	19,110	19,214	
	Internal audit	86,546	47,528	46,999	63,116	47,521	60,403	47,744	48,066	55,590	48,134	48,211	54,954	654,813	680,935	708,703	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Community and public safety</b>																	
	Community and social services	3,498	10,804	4,300	12,132	4,504	40,340	5,697	5,736	5,736	5,736	5,736	132,834	237,054	258,605	268,115	
	Sport and recreation	315	6,579	284	7,400	321	241	374	1,927	1,927	1,927	1,927	2,053	25,273	25,456	25,650	
	Public safety	62	69	80	264	297	213	995	94	94	94	94	98	2,455	2,564	2,679	
	Housing	1,793	2,748	2,570	3,114	2,518	38,524	2,995	2,531	2,531	2,531	2,531	84,188	148,573	149,314	150,690	
	Health	1,329	1,408	1,366	1,354	1,368	1,361	1,333	1,185	1,185	1,185	1,185	46,495	60,753	81,271	89,096	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Economic and environmental services</b>																	
	Planning and development	1,403	1,967	1,290	5,492	4,420	(21,083)	1,729	3,257	1,738	1,530	3,334	39,446	44,524	19,929	45,565	
	Road transport	882	1,815	671	3,816	1,442	1,084	868	372	372	372	372	884	12,951	10,025	10,476	
	Environmental protection	521	152	618	1,676	2,978	(22,166)	861	2,884	1,366	1,158	2,962	38,562	31,573	9,904	35,089	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Trading services</b>																	
	Energy sources	311,149	222,203	219,835	192,491	249,148	345,942	182,114	234,572	322,758	273,246	269,953	498,522	3,321,934	3,221,164	3,205,931	
	Water management	259,606	172,033	156,820	69,579	133,795	164,392	140,850	152,821	170,758	153,485	150,016	214,029	1,938,185	2,080,866	2,246,052	
	Waste water management	19,218	17,433	18,900	32,178	24,325	35,115	29,327	29,142	30,890	27,377	27,377	36,195	327,476	342,503	359,395	
	Waste management	15,602	16,003	27,398	45,755	74,262	107,049	(4,715)	36,002	91,848	75,642	75,761	230,682	791,286	519,803	308,994	
		16,724	16,735	16,718	44,979	16,766	39,387	16,653	16,608	29,262	16,742	16,799	17,616	264,987	277,992	291,491	
	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<b>Total Revenue - Functional</b>	<b>402,807</b>	<b>282,687</b>	<b>272,496</b>	<b>273,481</b>	<b>305,837</b>	<b>425,935</b>	<b>237,436</b>	<b>291,793</b>	<b>385,984</b>	<b>328,809</b>	<b>327,396</b>	<b>742,676</b>	<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>	
<b>Expenditure - Functional</b>																	
<b>Governance and administration</b>																	
	Executive and council	41,951	49,757	45,521	39,058	62,621	(6,196)	36,032	28,415	31,711	35,850	40,040	119,138	523,898	553,454	590,989	
	Finance and administration	5,495	6,434	7,384	6,301	8,381	17,356	6,069	7,672	8,477	8,584	8,691	32,451	123,295	132,686	140,813	
	Internal audit	35,616	42,494	37,128	31,884	52,824	(20,810)	28,781	20,547	23,028	27,043	31,109	86,240	395,884	415,537	444,310	
		839	829	1,009	872	1,416	(2,741)	1,182	195	206	223	240	446	4,718	5,231	5,866	
<b>Community and public safety</b>																	
	Community and social services	18,817	29,215	30,351	39,839	39,027	68,266	32,464	34,984	34,537	35,729	36,921	150,642	550,791	570,012	589,223	
	Sport and recreation	2,848	4,242	4,246	4,911	5,581	4,808	4,907	4,986	5,055	5,164	5,274	6,806	58,829	62,319	66,344	
	Public safety	5,555	7,819	7,937	15,967	11,657	6,811	9,558	12,445	12,457	12,473	12,488	24,040	139,211	147,477	156,370	
	Housing	7,509	7,802	10,071	9,321	13,493	47,813	10,725	7,609	8,143	8,944	9,745	92,792	233,966	241,349	250,729	
	Health	2,905	9,351	8,096	9,640	8,296	8,833	7,274	9,940	8,882	9,148	9,414	27,004	118,784	118,867	115,780	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Economic and environmental services</b>																	
	Planning and development	8,703	25,304	20,717	12,054	22,734	16,743	15,790	15,323	15,548	15,948	16,348	44,968	230,181	239,365	253,354	
	Road transport	3,607	5,316	5,434	5,058	7,191	2,915	4,439	3,143	3,197	3,280	3,363	27,204	74,148	75,186	80,286	
	Environmental protection	4,937	19,830	15,103	6,830	15,245	13,663	11,185	12,009	12,181	12,497	12,814	17,584	153,878	161,870	170,580	
		159	159	180	166	298	166	166	170	170	170	170	181	2,155	2,309	2,488	
<b>Trading services</b>																	
	Energy sources	235,797	248,247	171,500	141,595	172,639	218,295	155,896	185,570	166,130	171,138	174,504	330,828	2,372,141	2,492,237	2,640,052	
	Water management	205,146	211,035	137,578	98,737	131,961	157,415	117,254	120,988	110,848	113,013	113,537	214,950	1,732,462	1,818,270	1,922,831	
	Waste water management	12,622	10,684	8,758	12,167	12,104	18,713	7,349	28,317	18,058	19,477	20,896	40,922	210,066	218,622	227,673	
	Waste management	9,257	17,575	14,132	19,433	18,121	24,071	16,984	18,669	19,104	19,738	20,372	38,059	235,514	254,386	281,126	
		8,772	8,953	11,032	11,258	10,453	18,096	14,310	17,597	18,121	18,910	19,700	36,897	194,099	200,959	208,423	
	Other	-	-	0	0	0	-	-	1	1	1	1	1	4	4	5	
	<b>Total Expenditure - Functional</b>	<b>305,268</b>	<b>352,524</b>	<b>268,090</b>	<b>232,546</b>	<b>297,022</b>	<b>297,108</b>	<b>240,182</b>	<b>264,292</b>	<b>247,927</b>	<b>258,665</b>	<b>267,813</b>	<b>645,577</b>	<b>3,677,015</b>	<b>3,855,073</b>	<b>4,073,623</b>	
<b>Surplus/(Deficit) before assoc.</b>			<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>
Intercompany/Parent subsidiary transactions																	
1	<b>Surplus/(Deficit)</b>	<b>97,539</b>	<b>(69,836)</b>	<b>4,407</b>	<b>40,934</b>	<b>8,815</b>	<b>128,827</b>	<b>(2,746)</b>	<b>27,500</b>	<b>138,057</b>	<b>70,144</b>	<b>59,583</b>	<b>97,099</b>	<b>600,322</b>	<b>344,670</b>	<b>173,905</b>	

WC023 Drakenstein - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
1	<b>Multi-year expenditure to be appropriated</b>																
	Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 02 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 03 - Corporate & Planning Services		-	-	3,000	-	-	-	-	1,000	-	-	-	-	4,000	4,000	4,000
	Vote 04 - Planning And Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 05 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 06 - Engineering Services		40,000	43,000	44,000	50,000	52,229	33,500	34,100	37,000	37,500	40,000	42,500	44,917	498,746	382,226	223,446
	Vote 07 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 08 - Risk Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 09 - ldp		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - Communication And Marketing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>	2	40,000	43,000	47,000	50,000	52,229	33,500	34,100	38,000	37,500	40,000	42,500	44,917	502,746	386,726	227,686
2	<b>Single-year expenditure to be appropriated</b>																
	Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 02 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 03 - Corporate & Planning Services		-	-	775	105	1,313	385	548	560	50	25	139	50	500	100	100
	Vote 04 - Planning And Development		-	-	-	-	-	-	-	-	-	-	-	-	3,950	1,988	2,000
	Vote 05 - Community Services		1,055	1,055	1,065	1,055	4,755	3,940	4,680	13,305	13,665	13,325	13,937	1,055	72,892	68,112	83,600
	Vote 06 - Engineering Services		5,766	4,266	4,216	9,481	16,396	1,666	1,286	19,646	8,289	16,456	7,686	30,459	125,609	89,754	36,030
	Vote 07 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 08 - Risk Management		-	-	-	-	28	-	-	-	-	-	-	-	28	-	-
	Vote 09 - ldp		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - Communication And Marketing		-	-	-	-	150	150	-	115	-	-	-	300	716	255	300
	Vote 11 - Public Safety		-	-	110	60	350	250	-	250	500	100	100	6,005	7,725	6,500	6,760
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Capital single-year expenditure sub-total</b>	2	6,821	5,321	6,166	10,701	22,992	6,391	6,764	33,876	22,504	29,906	21,862	38,120	211,420	166,709	128,790
	<b>Total Capital Expenditure</b>	2	46,821	48,321	53,166	60,701	75,220	39,891	40,864	71,876	60,004	69,906	64,362	83,037	714,166	553,435	356,477

WC023 Drakenstein - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Capital Expenditure - Functional	1	3,083	83	4,008	203	2,994	353	706	6,884	258	288	5,822	15,119	39,804	33,103	36,450
Governance and administration		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Executive and council		3,083	83	4,008	203	2,994	353	706	6,884	258	288	5,822	15,119	39,804	33,103	36,450
Finance and administration		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Internal audit		1,055	1,055	1,175	1,115	5,105	4,140	4,580	13,430	14,040	13,275	13,937	7,060	79,967	75,022	90,600
Community and public safety		—	—	—	—	100	50	200	850	975	1,550	1,200	—	4,925	2,161	4,563
Community and social services		83	83	83	83	583	708	1,258	2,658	2,933	2,353	1,935	83	12,847	7,444	8,038
Sport and recreation		—	—	110	60	350	250	—	250	500	100	100	6,005	7,725	7,000	7,000
Public safety		972	972	982	972	4,072	3,132	3,122	9,672	9,632	9,272	10,702	972	54,470	58,417	71,000
Housing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health		2,000	5,000	4,000	7,500	7,779	2,315	1,100	7,870	2,043	2,300	2,000	8,083	51,990	21,841	30,481
Economic and environmental services		—	—	—	—	—	315	—	—	—	—	—	—	315	—	—
Planning and development		2,000	5,000	4,000	7,500	7,779	2,000	1,100	7,870	2,043	2,300	2,000	8,083	51,675	21,841	30,481
Road transport		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services		40,682	42,182	43,632	51,882	58,762	33,082	34,182	43,692	43,662	54,042	42,602	52,776	541,180	421,839	198,946
Energy sources		—	—	2,650	8,700	8,910	2,000	3,500	8,750	5,825	6,000	5,500	13,947	65,782	43,628	62,671
Water management		349	1,849	649	2,849	5,269	349	349	3,849	1,294	5,809	769	3,674	27,057	5,700	1,500
Waste water management		40,250	40,250	40,250	40,250	42,350	30,250	30,250	30,410	35,310	40,150	35,250	33,372	438,342	357,211	121,225
Waste management		83	83	83	83	2,233	483	83	683	1,233	2,083	1,083	1,783	10,000	15,300	13,550
Other		—	—	350	—	580	—	295	683	1,233	2,083	1,083	—	1,225	1,630	—
Total Capital Expenditure - Functional	2	46,821	48,321	53,166	60,701	75,220	39,891	40,864	71,876	60,004	69,906	64,362	83,037	714,166	553,435	356,477
Funded by:																
National Government		42,363	46,863	44,663	52,363	54,211	32,363	32,363	34,363	39,031	47,513	40,363	43,264	509,719	247,537	65,961
Provincial Government		972	972	972	972	972	972	972	5,972	5,972	5,972	5,972	2,746	33,434	62,543	87,916
District Municipality		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Households and businesses - capital (municipal allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		—	—	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	20,000	20,000
Transfers recognised - capital		43,334	47,834	47,634	55,334	57,183	35,334	35,334	42,334	47,003	55,484	48,334	48,010	563,153	330,080	173,877
Borrowing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Internally generated funds		3,486	486	5,531	5,366	18,037	4,556	5,529	29,542	13,001	14,421	16,028	35,027	151,013	123,355	69,600
Total Capital Funding		46,821	48,321	53,166	60,701	75,220	39,891	40,864	71,876	60,004	69,906	64,362	83,037	714,166	553,435	356,477







WC023 Drakenstein - NOT REQUIRED - municipality does not have entities

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R million										
<b>Financial Performance</b>										
Property rates										
Service charges										
Investment revenue										
Transfer and subsidies - Operational										
Other own revenue										
Transfers and subsidies - capital (monetary allocations) (national / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)										
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation and amortisation										
Interest										
Inventory consumed and bulk purchases										
Transfers and subsidies										
Other expenditure										
<b>Total Expenditure</b>		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		-	-	-	-	-	-	-	-	-
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>										
Transfers recognised - capital										
Borrowing										
Internally generated funds										
<b>Total sources</b>		-	-	-	-	-	-	-	-	-
<b>Financial position</b>										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Community wealth/Equity										
<b>Cash flows</b>										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
<b>Cash/cash equivalents at the year end</b>										

WC023 Drakenstein - Supporting Table SA32 List of external mechanisms

External mechanism  Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
ESKOM	1976		ELECTRICITY RETICULATION	ONGOING	RATES * CONSUMPTION
CITY OF CAPE TOWN	1952		WATER RETICULATION	ONGOING	RATES * CONSUMPTION
CAPE WINELANDS	Yrs		FIRE SERVICES	FIRE SERVICES	RATES * CONSUMPTION

**WC023 Drakenstein - Supporting Table SA33 Contracts having future budgetary implications**

[illegible]

WC023 Drakenstein - Supporting Table SA34a Capital expenditure on new assets by asset class

Description		Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure			43,253	47,404	172,527	113,430	92,634	92,634	89,010	78,300	91,000
Roads Infrastructure			4,305	428	2,047	480	487	487	300	300	-
Roads			2,866	-	-	-	-	-	-	-	-
Road Structures			1,439	428	2,047	480	487	487	300	300	-
Road Furniture			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			-	2,597	69	-	-	-	-	-	-
Drainage Collection			-	2,597	69	-	-	-	-	-	-
Storm water Conveyance			-	-	-	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			28,804	33,465	42,413	10,000	40,776	40,776	33,555	20,800	20,000
Power Plants			-	-	-	-	-	-	-	-	-
HV Substations			9,535	522	-	-	-	-	-	-	-
HV Switching Station			-	-	-	-	-	-	-	-	-
HV Transmission Conductors			-	-	-	-	-	-	-	-	-
MV Substations			-	189	-	-	-	-	-	-	-
MV Switching Stations			-	-	-	-	-	-	-	-	-
MV Networks			895	-	1,157	-	2,819	2,819	1,330	-	-
LV Networks			18,374	32,753	41,256	10,000	37,957	37,957	32,225	20,800	20,000
Capital Spares			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			5,049	1,437	16,349	150	455	455	3,295	-	-
Dams and Weirs			-	-	-	-	-	-	-	-	-
Boreholes			-	180	-	-	-	-	-	-	-
Reservoirs			-	-	-	-	-	-	-	-	-
Pump Stations			-	-	-	-	-	-	-	-	-
Water Treatment Works			-	-	279	-	-	-	-	-	-
Bulk Mains			-	-	-	-	-	-	-	-	-
Distribution			5,049	1,257	16,070	150	455	455	3,295	-	-
Distribution Points			-	-	-	-	-	-	-	-	-
PRV Stations			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			4,453	9,478	111,650	102,800	50,915	50,915	51,860	57,200	71,000
Pump Station			-	-	-	-	-	-	-	-	-
Reticulation			4,453	9,478	111,650	102,800	50,915	50,915	51,860	57,200	71,000
Waste Water Treatment Works			-	-	-	-	-	-	-	-	-
Outfall Sewers			-	-	-	-	-	-	-	-	-
Toilet Facilities			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Landfill Sites			-	-	-	-	-	-	-	-	-
Waste Transfer Stations			-	-	-	-	-	-	-	-	-
Waste Processing Facilities			-	-	-	-	-	-	-	-	-
Waste Drop-off Points			-	-	-	-	-	-	-	-	-
Waste Separation Facilities			-	-	-	-	-	-	-	-	-
Electricity Generation Facilities			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Rail Lines			-	-	-	-	-	-	-	-	-
Rail Structures			-	-	-	-	-	-	-	-	-
Rail Furniture			-	-	-	-	-	-	-	-	-
Drainage Collection			-	-	-	-	-	-	-	-	-
Storm water Conveyance			-	-	-	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
MV Substations			-	-	-	-	-	-	-	-	-
LV Networks			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Sand Pumps			-	-	-	-	-	-	-	-	-
Piers			-	-	-	-	-	-	-	-	-
Revetments			-	-	-	-	-	-	-	-	-
Promenades			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			642	-	-	-	-	-	-	-	-
Data Centres			-	-	-	-	-	-	-	-	-
Core Layers			642	-	-	-	-	-	-	-	-
Distribution Layers			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
<b>Community Assets</b>		4,374	1,833	2,062	3,000	3,556	3,556	6,100	3,708	3,550
Community Facilities		3,657	1,554	1,251	3,000	3,150	3,150	5,350	3,296	3,150
Halls										
Centres		14	349	485	–	329	329	400	136	250
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries		222	–	–	–	–	–	350	60	–
Cemeteries/Crematoria		1,046	–	401	3,000	2,500	2,500	3,000	1,400	2,750
Police		14	–	165	–	321	321	300	–	–
Parks		2,360	1,205	199	–	–	–	200	70	150
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls		–	–	–	–	–	–	1,100	1,630	–
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		717	279	811	–	406	406	750	412	400
Indoor Facilities										
Outdoor Facilities		717	279	811	–	406	406	750	412	400
Capital Spares										
<b>Heritage assets</b>		–	–	–	–	–	–	–	–	–
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
<b>Investment properties</b>		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
<b>Other assets</b>		9,218	10,018	9,541	855	993	993	2,300	2,846	2,236
Operational Buildings		9,218	10,018	9,541	855	993	993	2,300	2,846	2,236
Municipal Offices		9,073	10,018	9,541	855	993	993	2,300	2,846	2,236
Pay/Enquiry Points										
Building Plan Offices										
Workshops		–	–	–	–	–	–	–	–	–
Yards										
Stores		145	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres										
Manufacturing Plant										
Depots		–	–	–	–	–	–	–	–	–
Capital Spares										
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares										
<b>Biological or Cultivated Assets</b>		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
<b>Intangible Assets</b>		195	–	219	–	–	–	300	–	–
Servitudes										
Licences and Rights		195	–	219	–	–	–	300	–	–
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		195	–	219	–	–	–	300	–	–
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		2,756	10,286	6,104	3,769	5,474	5,474	7,135	4,004	4,000
Computer Equipment		2,756	10,286	6,104	3,769	5,474	5,474	7,135	4,004	4,000
<b>Furniture and Office Equipment</b>		410	826	1,137	1,295	2,645	2,645	1,199	795	724

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Furniture and Office Equipment		410	826	1,137	1,295	2,645	2,645	1,199	795	724
<u>Machinery and Equipment</u>		6,108	7,132	10,017	6,156	7,563	7,563	10,300	6,488	7,096
Machinery and Equipment		6,108	7,132	10,017	6,156	7,563	7,563	10,300	6,488	7,096
<u>Transport Assets</u>		6,754	14,962	20,140	12,422	27,700	27,700	32,410	36,939	40,680
Transport Assets		6,754	14,962	20,140	12,422	27,700	27,700	32,410	36,939	40,680
<u>Land</u>		-	300	-	-	-	-	2,777	400	1,000
Land		-	300	-	-	-	-	2,777	400	1,000
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<u>Living resources</u>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
<b>Total Capital Expenditure on new assets</b>	1	73,069	92,761	221,748	140,927	140,565	140,565	151,531	133,480	150,286

WC023 Drakenstein - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		7,286	22,531	15,411	45,394	59,620	59,620	41,569	10,259	2,000
Roads Infrastructure		4,000	14,614	11,991	39,394	53,899	53,899	38,869	6,259	-
Roads		4,000	14,614	11,991	39,394	53,899	53,899	38,869	6,259	-
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		2,222	6,686	218	400	400	400	2,700	-	-
Power Plants										
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station										
HV Transmission Conductors										
MV Substations		1,055	6,640	218	400	400	400	1,500	-	-
MV Switching Stations										
MV Networks		1,167	-	-	-	-	-	1,200	-	-
LV Networks		-	46	-	-	-	-	-	-	-
Capital Spares										
Water Supply Infrastructure		-	-	202	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		-	-	202	-	-	-	-	-	-
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		-	-	1	-	-	-	-	-	-
Pump Station		-	-	1	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		1,065	1,230	2,999	5,600	5,320	5,320	-	4,000	2,000
Landfill Sites		389	-	-	-	-	-	-	-	-
Waste Transfer Stations										
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		676	1,230	2,999	5,600	5,320	5,320	-	4,000	2,000
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls										
Centres		-	-	-	-	-	-	-	-	-
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police										
Parks										

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage										
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
<b>Other assets</b>		666	92	484	920	862	862	3,210	117	117
Operational Buildings		586	92	484	920	862	862	3,210	117	117
Municipal Offices		586	92	484	920	862	862	3,210	117	117
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		81	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing		81	-	-	-	-	-	-	-	-
Capital Spares										
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
Computer Equipment										
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
<b>Machinery and Equipment</b>		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
<b>Transport Assets</b>		-	45	91	1,822	1,853	1,853	-	500	240
Transport Assets		-	45	91	1,822	1,853	1,853	-	500	240
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land										
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>1</b>	<b>7,953</b>	<b>22,667</b>	<b>15,986</b>	<b>48,136</b>	<b>62,334</b>	<b>62,334</b>	<b>44,779</b>	<b>10,876</b>	<b>2,357</b>
<b>Renewal of Existing Assets as % of total capex</b>		5.1%	11.9%	3.3%	6.3%	10.7%	10.7%	6.3%	2.0%	0.7%
<b>Renewal of Existing Assets as % of deprecn"</b>		3.3%	9.2%	6.4%	17.6%	22.8%	22.8%	15.8%	3.6%	0.7%



WC023 Drakenstein - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		152,688	157,192	167,460	200,700	215,576	215,576	230,155	244,305	259,449
Roads Infrastructure		7,674	8,860	8,849	9,696	16,980	16,980	14,574	15,233	15,922
Roads		–	781	–	–	1,000	1,000	783	818	855
Road Structures		7,674	8,080	8,849	9,696	15,980	15,980	13,791	14,415	15,067
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		57,424	62,286	64,228	83,690	86,370	86,370	93,826	98,901	104,575
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations		–	4,082	4,350	4,547	4,547	4,547	4,747	4,961	5,184
MV Switching Stations										
MV Networks		–	933	986	1,032	1,032	1,032	1,077	1,125	1,176
LV Networks		57,424	57,270	58,891	78,111	80,791	80,791	88,002	92,815	98,215
Capital Spares										
Water Supply Infrastructure		23,308	26,429	27,739	31,468	34,109	34,109	36,801	38,975	41,271
Dams and Weirs		8	–	112	281	188	188	293	306	320
Boreholes										
Reservoirs										
Pump Stations		–	–	19	19	19	19	20	21	22
Water Treatment Works										
Bulk Mains										
Distribution		23,300	26,429	27,609	31,169	33,902	33,902	36,489	38,648	40,929
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		34,309	30,925	34,721	41,907	42,433	42,433	47,497	50,599	54,135
Pump Station		4,689	347	1,458	4,940	3,500	3,500	5,007	5,232	5,467
Reticulation		29,620	30,578	33,263	36,884	38,932	38,932	42,404	45,277	48,573
Waste Water Treatment Works		–	–	–	83	–	–	87	91	95
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		29,973	28,692	31,924	33,939	35,685	35,685	37,456	40,597	43,545
Landfill Sites										
Waste Transfer Stations		29,973	28,692	31,924	33,939	35,685	35,685	37,456	40,597	43,545
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<b>Community Assets</b>		82,848	79,608	92,177	104,027	107,693	107,693	115,671	120,693	130,983
Community Facilities		82,848	79,608	92,177	104,027	107,693	107,693	115,671	120,693	130,983
Halls										
Centres		82,823	79,608	91,679	103,777	107,293	107,293	115,410	120,420	130,698
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space		25	–	498	250	400	400	261	273	285
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
<b>Heritage assets</b>		–	–	–	–	–	–	–	–	–
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
<b>Investment properties</b>		–	–	–	–	–	–	85	89	93
Revenue Generating		–	–	–	–	–	–	85	89	93
Improved Property		–	–	–	–	–	–	85	89	93
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
<b>Other assets</b>		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares										
<b>Biological or Cultivated Assets</b>		682	339	578	928	863	863	935	977	1,021
Biological or Cultivated Assets		682	339	578	928	863	863	935	977	1,021
<b>Intangible Assets</b>		2,973	1,317	2,961	4,036	3,944	3,944	4,416	4,417	4,615
Servitudes										
Licences and Rights		2,973	1,317	2,961	4,036	3,944	3,944	4,416	4,417	4,615
Water Rights										
Effluent Licenses										
Solid Waste Licenses										

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<i>Computer Software and Applications</i>		2,973	1,317	2,961	4,036	3,944	3,944	4,416	4,417	4,615
<i>Load Settlement Software Applications</i>										
<i>Unspecified</i>										
<b>Computer Equipment</b>		5,089	4,876	5,737	5,699	6,228	6,228	6,540	6,992	7,513
Computer Equipment		5,089	4,876	5,737	5,699	6,228	6,228	6,540	6,992	7,513
<b>Furniture and Office Equipment</b>		1,475	1,400	1,892	1,866	3,233	3,233	3,130	3,271	3,418
Furniture and Office Equipment		1,475	1,400	1,892	1,866	3,233	3,233	3,130	3,271	3,418
<b>Machinery and Equipment</b>		23,767	33,862	45,122	40,388	45,145	45,145	48,674	55,353	55,623
Machinery and Equipment		23,767	33,862	45,122	40,388	45,145	45,145	48,674	55,353	55,623
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
Immature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>										
<i>Zoological plants and animals</i>										
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>269,523</b>	<b>278,595</b>	<b>315,926</b>	<b>357,645</b>	<b>382,683</b>	<b>382,683</b>	<b>409,606</b>	<b>436,096</b>	<b>462,714</b>
<b>R&amp;M as a % of PPE &amp; Investment Property</b>		4.1%	4.3%	4.7%	4.8%	5.5%	5.5%	5.5%	5.7%	6.1%
<b>R&amp;M as % Operating Expenditure</b>		10.3%	10.1%	10.6%	10.7%	11.1%	11.1%	11.9%	11.9%	12.0%

WC023 Drakenstein - Supporting Table SA34d Depreciation by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		164,191	167,070	169,505	185,526	174,391	174,391	180,669	193,316	207,815
Roads Infrastructure		54,333	55,495	55,460	61,625	39,463	39,463	40,884	43,746	47,027
Roads		50,665	51,748	51,711	57,464	31,307	31,307	32,434	34,704	37,307
Road Structures		2,613	2,669	2,670	2,963	8,157	8,157	8,450	9,042	9,720
Road Furniture		1,056	1,078	1,079	1,197	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	4,065	4,065	4,212	4,506	4,844
Drainage Collection		-	-	-	-	4,065	4,065	4,212	4,506	4,844
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		47,444	48,442	48,495	53,793	46,763	46,763	48,447	51,838	55,726
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		4,353	4,446	4,447	4,937	4,327	4,327	4,483	4,797	5,157
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		3,442	3,515	3,517	3,904	5,528	5,528	5,727	6,128	6,587
MV Substations		262	268	268	297	4,341	4,341	4,497	4,812	5,172
MV Switching Stations		3,745	3,825	3,826	4,247	-	-	-	-	-
MV Networks		18,966	19,370	19,378	21,510	18,037	18,037	18,687	19,995	21,494
LV Networks		16,675	17,017	17,059	18,897	14,530	14,530	15,054	16,107	17,315
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		18,170	17,951	17,961	24,434	35,695	35,695	36,980	39,569	42,536
Dams and Weirs		239	244	244	271	218	218	226	242	260
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		9,448	9,649	9,653	8,465	9,042	9,042	9,367	10,023	10,775
Pump Stations		3,233	3,302	3,303	3,666	1,189	1,189	1,232	1,318	1,417
Water Treatment Works		(6,314)	(7,054)	(7,053)	1,740	9,663	9,663	10,011	10,712	11,515
Bulk Mains		3,664	3,742	3,743	3,333	5,022	5,022	5,203	5,567	5,984
Distribution		6,593	6,733	6,735	5,477	9,664	9,664	10,012	10,713	11,517
Distribution Points		1,307	1,335	1,335	1,482	897	897	929	994	1,068
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		36,179	36,947	36,961	36,529	41,141	41,141	42,622	45,605	49,026
Pump Station		4,668	4,768	4,769	5,294	2,131	2,131	2,207	2,362	2,539
Reticalulation		5,848	5,971	5,973	6,630	32,620	32,620	33,794	36,160	38,872
Waste Water Treatment Works		15,171	15,493	15,499	15,205	6,390	6,390	6,620	7,084	7,615
Outfall Sewers		10,492	10,715	10,719	9,399	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		8,064	8,235	10,628	9,145	7,264	7,264	7,525	8,052	8,656
Landfill Sites		5,132	5,241	7,632	5,820	6,409	6,409	6,640	7,105	7,638
Waste Transfer Stations		2,932	2,995	2,996	3,325	854	854	885	947	1,018
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<b>Community Assets</b>		15,017	15,337	15,343	17,031	14,516	14,516	15,038	16,091	17,298
Community Facilities		15,017	15,337	15,343	17,031	6,638	6,638	6,877	7,358	7,910
Halls		3,215	3,284	3,285	3,647	2,271	2,271	2,353	2,518	2,707
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	653	653	676	724	778
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		4,305	4,397	4,398	4,882	1,122	1,122	1,162	1,243	1,336
Cemeteries/Crematoria		-	-	-	-	319	319	330	353	380
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	2,273	2,273	2,355	2,520	2,709
Public Open Space		6,792	6,936	6,939	7,703	-	-	-	-	-
Nature Reserves		512	523	523	580	-	-	-	-	-
Public Ablution Facilities		193	197	197	219	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	7,878	7,878	8,162	8,733	9,388
Indoor Facilities		-	-	-	-	7,878	7,878	8,162	8,733	9,388
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		41,887	43,110	43,122	47,872	62,545	62,545	64,797	69,333	74,533
Operational Buildings		10,950	11,515	11,515	12,787	25,539	25,539	26,459	28,311	30,434
Municipal Offices		10,950	11,515	11,515	12,787	25,539	25,539	26,459	28,311	30,434
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		30,937	31,595	31,607	35,085	37,006	37,006	38,338	41,022	44,099
Staff Housing		537	549	549	609	642	642	666	712	766
Social Housing		30,400	31,046	31,058	34,476	36,364	36,364	37,673	40,310	43,333
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		988	711	625	790	664	664	687	736	791
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		988	711	625	790	664	664	687	736	791
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		988	711	625	790	664	664	687	736	791

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
<i>Load Settlement Software Applications Unspecified</i>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		4,635	4,734	4,860	5,257	5,979	5,979	6,194	6,628	7,125
Computer Equipment		4,635	4,734	4,860	5,257	5,979	5,979	6,194	6,628	7,125
<b>Furniture and Office Equipment</b>		8,494	7,417	7,842	7,998	3,673	3,673	3,805	4,072	4,377
Furniture and Office Equipment		8,494	7,417	7,842	7,998	3,673	3,673	3,805	4,072	4,377
<b>Machinery and Equipment</b>		2,589	2,648	2,657	2,940	4,878	4,878	5,054	5,408	5,813
Machinery and Equipment		2,589	2,648	2,657	2,940	4,878	4,878	5,054	5,408	5,813
<b>Transport Assets</b>		5,553	5,652	5,662	6,276	7,045	7,045	7,298	7,809	8,395
Transport Assets		5,553	5,652	5,662	6,276	7,045	7,045	7,298	7,809	8,395
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
<b>Total Depreciation</b>	<b>1</b>	<b>243,355</b>	<b>246,679</b>	<b>249,616</b>	<b>273,690</b>	<b>273,690</b>	<b>273,690</b>	<b>283,543</b>	<b>303,391</b>	<b>326,146</b>

WC023 Drakenstein - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		61,081	70,928	246,552	553,898	359,438	359,438	498,499	402,466	196,389
Roads Infrastructure		29,264	7,485	14,158	16,301	16,249	16,249	6,156	10,823	30,993
Roads		26,768	5,988	10,408	14,601	14,733	14,733	3,926	8,823	30,993
Road Structures		2,496	1,497	3,751	1,700	1,516	1,516	2,230	2,000	-
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	4,995	5,661	6,990	7,634	7,634	6,000	5,000	-
Drainage Collection										
Storm water Conveyance		-	4,995	5,661	6,990	7,634	7,634	6,000	5,000	-
Attenuation										
Electrical Infrastructure		14,268	27,466	34,564	23,270	24,742	24,742	26,552	23,628	42,671
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		-	2,000	5,965	3,010	3,010	3,010	1,500	5,059	13,633
MV Substations		9,819	13,913	8,696	2,904	2,904	2,904	10,557	10,369	10,837
MV Switching Stations		1,500	-	-	-	-	-	-	-	-
MV Networks		-	1,800	4,000	4,000	5,436	5,436	5,620	5,000	15,000
LV Networks		2,949	9,753	15,903	13,356	13,392	13,392	8,875	3,200	3,200
Capital Spares										
Water Supply Infrastructure		11,249	10,042	13,825	13,908	14,608	14,608	20,985	5,805	1,500
Dams and Weirs										
Boreholes										
Reservoirs		-	59	-	-	-	-	-	-	-
Pump Stations	8	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	23	-	-	-	-	-	-	-
Bulk Mains		1,252	319	10,270	-	558	558	350	-	-
Distribution		9,990	9,379	2,179	12,908	13,328	13,328	18,785	5,700	1,500
Distribution Points		-	262	1,376	1,000	722	722	1,850	105	-
PRV Stations										
Capital Spares										
Sanitation Infrastructure		6,300	20,942	178,345	493,429	296,205	296,205	438,807	357,211	121,225
Pump Station		-	751	-	1,490	1,468	1,468	1,000	-	-
Reticulation		6,097	6,488	5,495	7,000	5,924	5,924	7,100	7,559	8,225
Waste Water Treatment Works		203	13,702	172,850	484,939	288,814	288,814	430,707	349,652	113,000
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		14,388	4,228	2,094	13,150	11,134	11,134	9,502	6,369	7,221
Community Facilities		3,224	210	-	3,250	2,724	2,724	1,900	1,169	3,871
Halls		-	-	-	1,700	1,760	1,760	-	160	250
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations		100	19	-	-	-	-	-	100	100
Testino Stations										

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>R thousand</b>	<b>1</b>									
Museums										
Galleries										
Theatres										
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		2,014	-	-	-	-	-	-	-	-
Police										
Parks		971	-	-	1,200	964	964	1,900	580	1,375
Public Open Space		139	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	100	250
Public Ablution Facilities										
Markets										
Stalls		-	191	-	350	-	-	-	229	1,896
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		11,164	4,017	2,094	9,900	8,410	8,410	7,602	5,200	3,350
Indoor Facilities										
Outdoor Facilities		11,164	4,017	2,094	9,900	8,410	8,410	7,602	5,200	3,350
Capital Spares										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
<b>Other assets</b>		561	265	1,335	10,115	10,115	10,115	9,855	244	224
Operational Buildings		561	265	1,335	10,115	10,115	10,115	9,855	244	224
Municipal Offices		561	265	1,335	10,115	10,115	10,115	9,855	220	200
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards		-	-	-	-	-	-	-	24	24
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
Computer Equipment										
<b>Furniture and Office Equipment</b>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
<b>Machinery and Equipment</b>		-	55	-	-	-	-	-	-	-
Machinery and Equipment		-	55	-	-	-	-	-	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	-	-	-
Transport Assets										
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land										



Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection										
Zoological plants and animals										
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	76,030	75,477	249,982	577,163	380,687	380,687	517,856	409,079	203,834
<b>Upgrading of Existing Assets as % of total capex</b>		48.4%	39.5%	51.3%	75.3%	65.2%	65.2%	72.5%	73.9%	57.2%
<b>Upgrading of Existing Assets as % of depreca</b>		31.2%	30.6%	100.1%	210.9%	139.1%	139.1%	182.6%	134.8%	62.5%

**WC023 Drakenstein - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description	Ref	2025/26 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Present value
<b>R thousand</b>								
<b>Capital expenditure</b>	1							
Vote 01 - Office Of The City Manager		–	–	–	–	–	–	–
Vote 02 - Financial Services		500	100	100	–	–	–	–
Vote 03 - Corporate & Planning Services		7,950	5,988	6,000	–	–	–	–
Vote 04 - Planning And Development		–	–	–	–	–	–	–
Vote 05 - Community Services		72,892	68,112	83,600	–	–	–	–
Vote 06 - Engineering Services		624,355	471,980	259,477	–	–	–	–
Vote 07 - Internal Audit		–	–	–	–	–	–	–
Vote 08 - Risk Management		28	–	–	–	–	–	–
Vote 09 - Idp		–	–	–	–	–	–	–
Vote 10 - Communication And Marketing		716	255	300	–	–	–	–
Vote 11 - Public Safety		7,725	7,000	7,000	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–
<i>List entity summary if applicable</i>					–	–	–	–
<b>Total Capital Expenditure</b>		<b>714,166</b>	<b>553,435</b>	<b>356,477</b>	–	–	–	–
<b>Future operational costs by vote</b>	2							
Vote 01 - Office Of The City Manager		7,041	7,469	7,964	–	–	–	–
Vote 02 - Financial Services		167,600	175,888	187,708	–	–	–	–
Vote 03 - Corporate & Planning Services		296,015	311,830	329,247	–	–	–	–
Vote 04 - Planning And Development		–	–	–	–	–	–	–
Vote 05 - Community Services		284,795	299,551	309,883	–	–	–	–
Vote 06 - Engineering Services		2,604,932	2,732,918	2,896,787	–	–	–	–
Vote 07 - Internal Audit		12,279	13,131	14,114	–	–	–	–
Vote 08 - Risk Management		3,310	3,521	3,782	–	–	–	–
Vote 09 - Idp		6,199	6,604	7,066	–	–	–	–
Vote 10 - Communication And Marketing		8,048	8,331	8,863	–	–	–	–
Vote 11 - Public Safety		286,796	295,830	308,209	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–
<i>List entity summary if applicable</i>		3,677,015	3,855,073	4,073,623	–	–	–	–
<b>Total future operational costs</b>		<b>7,354,029</b>	<b>7,710,147</b>	<b>8,147,245</b>	–	–	–	–
<b>Future revenue by source</b>	3							
Exchange Revenue		228,714	191,371	168,757	–	–	–	–
Service charges - Electricity		1,823,805	1,961,678	2,122,380	–	–	–	–
Service charges - Water		295,928	309,245	324,634	–	–	–	–
Service charges - Waste Water Management		185,368	193,710	203,349	–	–	–	–
Service charges - Waste Management		195,619	204,422	214,595	–	–	–	–
Agency services		19,551	20,430	21,350	–	–	–	–
<i>List other revenues sources if applicable</i>		1,528,352	1,318,886	1,192,462	–	–	–	–
<i>List entity summary if applicable</i>					–	–	–	–
<b>Total future revenue</b>		<b>4,277,337</b>	<b>4,199,743</b>	<b>4,247,527</b>	–	–	–	–
<b>Net Financial Implications</b>		<b>3,790,858</b>	<b>4,063,838</b>	<b>4,256,194</b>	–	–	–	–







Function	Project Description	Project Number	Type	MTSF Service Outcome	UDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	World Location	GPS Longitude	GPS Latitude	2025/26 Medium Term Revenues & Expenditure Framework			
												Audited Outcome 2023/24	Current Year 2024/25 Full Year	Budget Year 2025/26	Budget Year +1 2026/27
R Household	Estimation of Basic Services Informal Settlements	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Sanitation Infrastructure	WHOLE OF THE MUNICIPALITY	0	0	1509	1509		
	Relocate Upgrade Sewerage System	PO10 0100200202 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	410	410		
	City And Access Control Point Water Distribution System For Wellington Water	PO10 0100200203 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	2456	2456		
	New Security Fencing For Goods And Home	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	4076	4076		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	246	246		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	16064	16064		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	220	220		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	42009	42009		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	25552	25552		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	180	180		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	390	390		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	41326	41326		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	8294	8294		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	11	11		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	94	94		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	219	219		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	418	418		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	99	99		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	102	102		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	10270	10270		
R Household	Estimation of Basic Services Informal Settlements	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Sanitation Infrastructure	WHOLE OF THE MUNICIPALITY	0	0	1509	1509		
	Relocate Upgrade Sewerage System	PO10 0100200202 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	410	410		
	City And Access Control Point Water Distribution System For Wellington Water	PO10 0100200203 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	2456	2456		
	New Security Fencing For Goods And Home	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	4076	4076		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	246	246		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	16064	16064		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	220	220		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	42009	42009		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	25552	25552		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	180	180		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	390	390		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	41326	41326		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	8294	8294		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	11	11		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	94	94		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	219	219		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	418	418		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	99	99		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	102	102		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	10270	10270		
R Household	Estimation of Basic Services Informal Settlements	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Sanitation Infrastructure	WHOLE OF THE MUNICIPALITY	0	0	1509	1509		
	Relocate Upgrade Sewerage System	PO10 0100200202 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	410	410		
	City And Access Control Point Water Distribution System For Wellington Water	PO10 0100200203 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	2456	2456		
	New Security Fencing For Goods And Home	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	4076	4076		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	246	246		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	16064	16064		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	220	220		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	42009	42009		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	25552	25552		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	180	180		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	390	390		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	41326	41326		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	8294	8294		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	11	11		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	94	94		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	219	219		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	418	418		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	99	99		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	102	102		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	10270	10270		
R Household	Estimation of Basic Services Informal Settlements	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Sanitation Infrastructure	WHOLE OF THE MUNICIPALITY	0	0	1509	1509		
	Relocate Upgrade Sewerage System	PO10 0100200202 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	410	410		
	City And Access Control Point Water Distribution System For Wellington Water	PO10 0100200203 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	2456	2456		
	New Security Fencing For Goods And Home	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	4076	4076		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	246	246		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	16064	16064		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	220	220		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	42009	42009		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	25552	25552		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	180	180		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	390	390		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	41326	41326		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	8294	8294		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	11	11		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	94	94		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	219	219		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	418	418		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	99	99		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	102	102		
	Waste Water Treatment Station - Security	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	10270	10270		
R Household	Estimation of Basic Services Informal Settlements	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Sanitation Infrastructure	WHOLE OF THE MUNICIPALITY	0	0	1509	1509		
	Relocate Upgrade Sewerage System	PO10 0100200202 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	410	410		
	City And Access Control Point Water Distribution System For Wellington Water	PO10 0100200203 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	2456	2456		
	New Security Fencing For Goods And Home	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	4076	4076		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	SEMI INFRASTRUCTURE AND ENERGY SUPPLY THAT WILL IMPROVE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	246	246		
	Relocate Upgrade Of Part Water	PO10 0100200303 04	UPGRADING	competitive and responsive economic infrastructure	Induction and Access	TE PROPER GOVERNANCE AND PUBLIC PARTICIPATION	Sanitation Infrastructure	Waste Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	16064	160		

WC023 Drakenstein - Supporting Table SA37 Projects delayed from previous financial years

R thousand		Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Previous target year to complete	Current Year 2024/25		2025/26 Medium Term Revenue & Expenditure Framework			
Parent municipality:																		Budget Year +1	Budget Year +2	
List all capital projects grouped by Function																		2024/25	2025/26	2027/28
		Water Distribution	C/O Replace / Upgrade Water Retention	31001002004007_0	UPGRADING	for responsive ecorapidation and Accessibility		SAFETY OF CON	Water Supply Infrastructure	Distribution	WHOLE OF THE MUNICIPALITY	0	0		-	6 210	-	-		
		Water Distribution	Extension Of Basic Services: Informal Settlements	31001002004007_0	UPGRADING	for responsive ecorapidation and Accessibility		URE AND ENER	Water Supply Infrastructure	Distribution	WHOLE OF THE MUNICIPALITY	0	0		-	12 325	4 500	-		
		Water Distribution	P-Crew Wat Distribution	31001002004007_0	UPGRADING	for responsive ecorapidation and Accessibility		MANAGE AND PUBL	Water Supply Infrastructure	Distribution	WHOLE OF THE MUNICIPALITY	0	0		2 000	-	1 200	1 500		
		Water Distribution	Upgrade Water Se-ade System With Digital	31001002004007_0	UPGRADING	for responsive ecorapidation and Accessibility			Water Supply Infrastructure	Distribution	WHOLE OF THE MUNICIPALITY	0	0		179	250	-	-		
Entity:																				
List all capital projects grouped by Entity																				
Entity Name																				
Project name																				





R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2023/24	Prior year outcomes	Current Year 2024/25 Full Year Forecast	2025/26 Medium Term Revenue & Expenditure	Budget Year +1 2026/27 Framework	Budget Year +2 2027/28 Framework
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				8,639	9,764	9,764	11,151		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				120	100	100	131		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				412	490	490	619		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				17,715	22,512	22,512	25,559		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				20,867	25,512	25,512	31,972		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				22	22	22	83		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				2,485	2,902	2,902	3,520		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1	1	1	1		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				21,773	25,514	25,514	27,030		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				601	601	601	655		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				282	13	72	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,553	5,624	5,624	6,844		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,384	1,384	1,384	1,505		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				72,013	87,361	87,361	95,316		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				-	-	-	11		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				2,389	6,297	6,297	9,200		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,035	5,954	5,954	900		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				-	-	-	800		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				-	-	-	154		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				6	16	16	18		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00002000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				43,160	53,686	53,686	61,159		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				196	45	45	210		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				272	210	210	242		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				9	9	9	9		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				226	226	226	247		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				8,807	9,760	9,760	11,022		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				140	190	190	190		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				9,833	10,224	10,224	11,536		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				29	38	38	87		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				8,362	8,616	8,616	10,338		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				2,022	2,284	2,284	3,511		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				42	42	42	80		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				90	80	80	105		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				173,199	287,686	287,686	307,593		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				-	-	-	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				36	65	65	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				105	49	49	60		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				47	34	34	60		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				34	34	34	60		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				133	133	133	147		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				27	50	50	63		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				11,813	14,599	14,599	16,452		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				15	-	-	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,184	1,665	1,665	1,900		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				4,708	4,732	4,732	5,443		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				2,962	2,962	2,962	2,865		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				19	50	50	91		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				84	84	84	91		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				139	139	139	112		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,876	2,143	2,143	1,997		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				6,487	6,569	6,569	8,034		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				28	-	-	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				4,802	5,428	5,428	6,109		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				128,162	144,165	144,165	130,466		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				16	15	15	164		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				8,849	15,960	15,960	14,415		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				15	-	-	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,190	1,244	1,244	1,300		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				4,708	4,732	4,732	5,443		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				2,962	2,962	2,962	2,865		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				19	50	50	91		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				84	84	84	91		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				139	139	139	112		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				1,876	2,143	2,143	1,997		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				6,487	6,569	6,569	8,034		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				28	-	-	-		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				4,802	5,428	5,428	6,109		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				128,162	144,165	144,165	130,466		
	Marketing Customer Relations, Publicity	Operational/Municipal Running Cost	P00003000000000000000	Municipal Running Cost	Year settlements and improved quality of service	Governance	WE AND EFFICIENT WORKFORCE BY ALIGNING OUR INSTITUTION	WHOLE OF THE MUNICIPALITY	WHOLE OF THE MUNICIPALITY				16</					

