



Annexure A

DRAKENSTEIN

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**Revised Top Layer Service Delivery and
Budget Implementation Plan
2025/26**

February 2026

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1. **REVISED TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025/2026**

Please find attached hereto, for approval, the revised TL SDBIP for the financial year 2025/2026.



Dr Johan Leibbrandt
City Manager

Date: 09/02/2026



Cllr. Stephen Korabie
Executive Mayor

Date: 10/2/2026



2. REVISED TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025/2026: PER KEY PERFORMANCE AREA (KPA)

2.1 KPA 1: Governance and Compliance

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL 1	KPA 01. Governance and Compliance > PDO 01. Governance Structure	Submit Audit & Performance Committee reports to Council within 3 months of the APC meeting.	Output	Number of Audit & Performance Committee reports submitted to Council.	4	4 per annum	4	All	1 (1)	1 (2)	1 (3)	1 (4)	Change made to reflect the change in the name of the committee
TL 2	KPA 01. Governance and Compliance > PDO 02. Risk and Assurance	Formal investigations on reported fraud, theft and corruption incidents initiated within 14 days of receipt.	Input	Percentage of formal investigations on reported fraud, theft and corruption incidents initiated within 14 days of receipt.	100%	100% per annum	100%	All	100%	100%	100%	100%	
TL 3	KPA 01. Governance and Compliance > PDO 03. Stakeholder Participation	Submit the IDP/Budget/SDF time schedule (process plan) to Mayco/Council by 31 August.	Output	Number of IDP/Budget/SDF time schedules (process plans) submitted to Mayco/Council by 31 August.	1	1 per annum	1	All	1	N/A	N/A	N/A	

2.2 KPA 2: Finance

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				Reason for amendment
									Q1	Q2	Q3	Q4	
TL 4	KPA 02. Finance > PDO 10. Budgeting/Funding	Submit MTREF (aligned to the IDP) to Council by 31 May.	Output	Number of MTREFs submitted to Council by 31 May.	1	1 per annum	1 MTREF submitted to Council	All	N/A	N/A	N/A	1	
TL 5	KPA 02. Finance > PDO 13. Financial Viability	Ratio in respect of Debtor Payment Days (Collect all billed revenue to ensure that sufficient cash is generated to meet the municipality's debt and operating commitments).	Outcome	Net Debtors Days Ratio ((Gross Debtors – Bad Debt Provision)/Billed Revenue) x 365 (Target Number of days).	42-1 34.5	≤45 days (less than or equal to)	≤45 days (less than or equal to)	All	≤45	≤45	≤45	≤45	Alignment of the revised SDBIP and latest audited APR
TL 6	KPA 02. Finance > PDO 15. Financial Reporting	Submit Annual Financial Statement (AFS) to the Auditor-General of South Africa by 31 August.	Output	Number of Annual Financial Statements (AFS) submitted to the Auditor-General of South Africa.	1	1 per annum	1 Annual Financial Statement (AFS) submitted to the Auditor-General of South Africa	All	1	N/A	N/A	N/A	
TL 7 NKPI	KPA 02. Finance > PDO 13. Financial Viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MSA, Reg. S10(g)(iii)).	Outcome	Cost coverage ratio (Available cash + investments)/Monthly fixed operating expenditure.	3-24 4.29	>1.0 per annum (more than)	>1.0 (more than)	All	N/A	N/A	N/A	>1.0	Alignment of the revised SDBIP and latest audited APR
TL 8 NKPI	KPA 02. Finance > PDO 13. Financial Viability	Financial viability measured in terms of the Municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i)).	Outcome	Debt coverage ratio ((Total operating revenue - operating grants received)/(Debt service payments due within the year)).	12-19 14.09	>6.7 per annum (more than)	>6.7 (more than)	All	N/A	N/A	N/A	>6.7	Alignment of the revised SDBIP and latest audited APR
TL 9 NKPI	KPA 02. Finance > PDO 13. Financial Viability	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(ii)).	Outcome	Service debtors to revenue ratio - (Total outstanding service debtors/revenue received for services).	0-20 0.19	<0.25 (Less than)	<0.25 (Less than)	All	N/A	N/A	N/A	<0.25	Alignment of the revised SDBIP and latest audited APR

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL 10 NKPI	KPA 02. Finance > PDO 13. Financial Viability	Update the Indigent Register (NKPI Proxy – MSA, Reg. S10(a)).	Output	Percentage of all qualifying indigent applications processed.	100%	100% per annum	100% qualifying indigent applications processed	All	100%	100%	100%	100%	
TL 11	KPA 02. Finance>PDO 10. Budgeting/Funding	Submit the Adjustment Budget to Council for approval by 28 February.	Output	Number of Adjustment Budgets submitted to Council for approval by 28 February.	1	1	1 Adjustment budget	All	N/A	N/A	1	N/A	
TL 12 NKPI	KPA 02. Finance>PDO 11: Capital Expenditure	Actual Expenditure on the approved Capital Budget for the Municipality by 30 June (NKPI – MSA, Reg. S10(c)).	Output	Percentage of approved Capital Budget actually spent.	98.38% 98.52%	95% per annum	95% of approved Capital Budget actually spent	All	N/A	N/A	N/A	95%	Alignment of the revised SDBIP and latest audited APR

2.3 KPA 3: Organisation and Human Capital

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL 13 NKPI	KPA 03. Organisation and Human Capital > PDO 16. Organisational Structure	The number of people from employment equity target groups employed in the three highest levels of management in compliance with a Municipality's approved employment equity plan reports (NKPI Proxy – MSA, Reg. S10(e)).	Output	Number of reports of people from employment equity groups employed in the three highest levels of management submitted to the City Manager.	2	2 per annum	2 reports submitted to the City Manager	All	N/A	1 (1)	N/A	1 (2)	
TL 14 NKPI	KPA 03. Organisation and Human Capital > PDO 17. Human Capital	The percentage budget actually spent on implementing its workplace skills plan (NKPI Proxy – MSA, Reg. S10(f)).	Output	Percentage of approved workplace skills budget actually spent on implementing its workplace skills plan.	99.79% 99.6%	98% per annum	98% of approved workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June	All	N/A	N/A	N/A	98%	Alignment of the revised SDBIP and latest audited APR
TL 15 NKPI	KPA 03. Organisation and Human Capital > PDO 17: Human Capital	Job creation through the municipality's local economic development initiatives including capital projects (NKPI Proxy – MSA, Reg. S10 (d)).	Output	Number of EPWP job opportunities created (Wards 5, 6, 8, 9, 12, 14, 16, 20, 21, 24, 26, 27 & 32).	4039 762	580 per annum	580 job opportunities	All	N/A	N/A	N/A	580	Alignment of the revised SDBIP and latest audited APR

2.4 KPA 4: Infrastructure and Services

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL 16	KPA 04. Infrastructure and Services > PDO 24. Water and Wastewater	Water quality managed and measured quarterly i.e. the SANS 241 physical and micro parameters.	Outcome	Percentage water quality level as per analysis certificate.	97-68% 97.92%	90% per annum	90% of water quality level as per analysis certificate	All	90%	90%	90%	90%	Alignment of the revised SDBIP and latest audited APR
TL 17 NKPI	KPA 04. Infrastructure and Services > PDO 24. Water and Wastewater	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of formal households with access to basic level of water.	100%	100% per annum	100% of formal households	All	100%	100%	100%	100%	KPI revised to separate formal and informal households for improved performance reporting.
TL 18 New NKPI	KPA 04. Infrastructure and Services > PDO 24. Water and Wastewater	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage implementation of the informal settlements water upgrading plan.	100%	100% per annum	100% implementation of upgrading plan	All	N/A	N/A	65%	100%	KPI added to separate formal and informal households for improved performance reporting.
TL 19	KPA 04. Infrastructure and Services > PDO 24. Water and Wastewater	Limit water network losses to less than 20% measured annually (Difference between water units supplied and water units billed as percentage of water supplied).	Outcome	Percentage water distribution losses.	21.9% 20.86%	<20% water distribution losses per annum	<20% water distribution losses	All	N/A	N/A	N/A	<20%	Alignment of the revised SDBIP and latest audited APR
TL 20 NKPI	KPA 04. Infrastructure and Services > PDO 24. Water and Wastewater	Wastewater quality managed and measured quarterly i.e. the SANS Accreditation physical and micro parameters (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage wastewater quality compliance as per analysis.	72.25% 85.32%	75%	75% of wastewater quality compliance as per analysis certificate	All	75%	75%	75%	75%	Alignment of the revised SDBIP and latest audited APR

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026					Reason for amendment
									Q1	Q2	Q3	Q4		
TL20 TL21 NKPI	KPA 04. Infrastructure and Services> PDO 24. Water and Wastewater	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of formal households with access to basic level of sanitation.	100%	100% per annum	100% of formal households	All	100%	100% N/A	100%	100%	KPI revised to separate formal and informal households for improved performance reporting.	
TL22 New NKPI	KPA 04. Infrastructure and Services> PDO 24. Water and Wastewater	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of implementation of the informal settlements sanitation upgrading plan.	100%	100% per annum	100% implementation of upgrading plan	All	65%	N/A	100%	100%	KPI added to separate formal and informal households for improved performance reporting.	
TL21 TL23	KPA 04. Infrastructure and Services> PDO 22. Electricity and Energy	Limit the electricity losses to less than 10% annually (Average energy purchased to date – Average energy sold to date)/ (Average energy purchased to date) X 100 = Average energy losses for reporting period.	Outcome	Percentage electricity distribution losses.	7.09% 7.77%	<10% per annum (less than)	<10% electricity distribution losses	All	N/A	N/A	N/A	<10%	Alignment of the revised SDBIP and latest audited APR	
TL22 TL24 NKPI	KPA 04. Infrastructure and Services> PDO 22. Electricity and Energy	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of formal households with access to basic level of electricity.	94% 100%	95% 100% per annum	95% 100% of formal households	All	95%	95% N/A	95%	95% 100%	KPI revised to separate formal and informal households for improved performance reporting.	
TL25 New NKPI	KPA 04. Infrastructure and Services> PDO 22. Electricity and Energy	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of implementation of the informal settlements electricity upgrading plan.	New	100% per annum	100% implementation of upgrading plan	All	N/A	N/A	60%	100%	KPI added to separate formal and informal households for improved performance reporting.	

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL23 TL26 NKPI	KPA 04. Infrastructure and Services > PDO 25. Solid Waste	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Outcome	Percentage of formal households with access to basic level of solid waste removal.	100%	100% per annum	100% of formal households	All	100%	100%	100%	100%	KPI revised to separate formal and informal households for improved performance reporting
TL24 TL27 NKPI	KPA 04. Infrastructure and Services > PDO 25. Solid Waste	Provision of basic service delivery to Drakenstein Residents (NKPI Proxy – MSA, Reg. S10(a)).	Output	Number of registered informal settlements receiving a refuse collection service.	43	44 per annum	44 of registered informal settlements	All	44	44	44	44	

2.5 KPA 5: Planning and Development

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL25 TL28	KPA 05. Planning and Development > PDO 28. Land Use and Properties	Processing building plans exceeding 500 square meters within 60 days after receipt of completed application.	Outcome	Percentage of building plans (exceeding 500 square meters) processed within 60 days after receipt of completed application.	99.66% <u>100%</u>	90% of building plans exceeding 500 square meters processed within 60 days.	90% of building plans exceeding 500 square meters processed within 60 days after receipt of completed application.	All	90%	90%	90%	90%	Alignment of the revised SDBIP and latest audited APR

2.6 KPA 6: Community Development

TL Ref No.	KPA > Pre-determined Objective (PDO)	Project/Program/Process/Activity	Indicator type	Key Performance Indicator (KPI)	Baseline (Actual) 2023/2024 2024/2025 (As per audited APR)	5 Year Target	Annual Target 2025/2026	Ward	Top Layer Service Delivery and Budget Implementation Plan (TL SDBIP) 2025/2026				
									Q1	Q2	Q3	Q4	Reason for amendment
TL-26 TL 29	KPA 6. Community Development >PDO 36. Disaster and Emergencies	Review Disaster Management Plan for submission to Public Safety Portfolio Committee/Mayco.	Output	Number of reviewed Disaster Management Plans submitted to Public Safety Portfolio Committee/Mayco.	1	1 per annum	1 Disaster Management Plan reviewed.	All	N/A	N/A	N/A	1	